

ANNUAL REPORT

2015



THE FUNDAMENTAL PRINCIPLES OF THE INTERNATIONAL RED CROSS AND RED CRESCENT MOVEMENT

HUMANITY

The International Red Cross and Red Crescent Movement, born of a desire to bring assistance without discrimination to the wounded on the battlefield, endeavours, in its international and national capacity, to prevent and alleviate human suffering wherever it may be found. Its purpose is to protect life and health and to ensure respect for the human being. It promotes mutual understanding, friendship, cooperation and lasting peace amongst all peoples.

IMPARTIALITY

It makes no discrimination as to nationality, race, religious beliefs, class or political opinions. It endeavours to relieve the suffering of individuals, being guided solely by their needs, and to give priority to the most urgent cases of distress.

NEUTRALITY

In order to continue to enjoy the confidence of all, the Movement may not take sides in hostilities or engage at any time in controversies of a political, racial, religious or ideological nature.

INDEPENDENCE

The Movement is independent. The national societies, whilst auxiliaries in the humanitarian services of their governments and subject to laws of their respective countries, must always maintain their autonomy so that they may be able at all times to act in accordance with the principles of the Movement.

VOLUNTARY SERVICE

It is a voluntary relief movement not prompted in any manner by desire for gain.

UNITY

There can be only one Red Cross or one Red Crescent Society in any one country. It must be open to all. It must carry on its humanitarian work throughout its territory.

UNIVERSALITY

The International Red Cross and Red Crescent Movement, in which all societies have equal status and share equal responsibilities and duties in helping each other, is worldwide.

Proclaimed by the 20th International Conference of the Red Cross, Vienna, 1965.

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Greater humanitarian need

- Together we get aid right to where it is needed

The Red Cross helps people all over the world, including in local communities in Norway. Our volunteers are there for people who need support and help. We uncover and prevent need. We respond quickly and provide relief when a crisis arises and we help to strengthen the local community in its aftermath. The Red Cross is the world's largest humanitarian movement, with unique access and trust in crisis-hit regions. 2015 has been an especially challenging year: the humanitarian needs have been greater than ever before.

The war in Syria is now in its sixth year. The humanitarian situation has gone from bad to worse. 13.5 million people are dependent on emergency aid. As one of few humanitarian actors, we have access to all regions of Syria. We distribute food, water and medicines. We evacuate and provide first aid. We are there and provide hope.

There are also wars and conflicts in countries such as Iraq, Yemen, the Central African Republic, and Southern Sudan. Millions of people have been forced to flee. In 2015, more than one million people crossed the Mediterranean in boats. At least 3,371 people drowned. The refugee crisis has tested Europe, Norway and our organisation. We have been there for the refugees along the routes taken into Europe, and we have been there in Norway. In the autumn, the Norwegian Red Cross sent a health clinic to Idomeni in Greece on the border with the Former Yugoslav Republic of Macedonia. 12,000 people were treated here between October and December. We also sent personnel to Germany to set up a refugee camp.

In Norway, the Red Cross was an important provider of support for the authorities in their handling of the 31,145 asylum seekers who arrived in 2015. We were there at registration and emergency reception centres across the country and ran emergency accommodation in Oslo at the request of the Norwegian Directorate of Immigration.



Over 1 million people crossed the Mediterranean. 3371 people drowned off the European coastline. (Photo: Caroline Haga/IFRC)

More than 4,500 volunteers took part in the Red Cross's migration activities.

A huge number of people wanted to help with the refugee situation and we experienced a large influx of new volunteers. 22,000 people contacted us in 2015 wanting to become volunteers. In some places the influx was almost more than we could cope with, but many new volunteers received training and are now, for example, acting as refugee guides or helping in refugee reception centres. The organisation is now working on making sure the new volunteers have what they need.

The climate of the debate in Norway changed in late autumn from one where asylum seekers were welcomed to one that was more xenophobic. The Red Cross has continuously been the humanitarian voice

and has spoken up loud and clear when the government has failed to address humanitarian needs or has presented proposals aimed at tightening asylum policy in ways that breach international law.

More extreme weather and natural disasters have tested Norway's disaster preparedness. The number of Red Cross rescue operations has trebled in the last ten years, from 350 operations in 2005 to almost 1,000 in 2015. More and more people are hiking in the mountains, but not all of them are equally good at judging conditions and their own abilities. The Search and Rescue Corps's workload has increased steadily in the last few years.

In April, five million people were affected by powerful earthquakes in Nepal. The Red Cross in Norway sent a field hospital and health personnel and also raised more than NOK 40 million for the victims of the earthquakes. Nepal is continuing to rebuild.

In 2015, the Red Cross in Norway marked its 150th anniversary with a nationwide tour and by setting out 400 red conversation benches. In 2016, we will be coming together for the telethon on 23 October. We intend to focus on all the victims of war and conflict, both abroad and here at home. We intend to make the telethon the most important voluntary effort ever – precisely because the international, national and local humanitarian needs are so enormous.

Together we get aid right to where it is needed.

Sven Mollekleiv
President of the Norwegian Red Cross

Åsne Havnélid
Secretary General



Nationwide anniversary tour

As part of its anniversary celebrations, the Red Cross visited almost 100 places around the country in 2015. The slogan for our anniversary year was 'Present – Near You'.

The Red Cross celebrated 150 years in Norway by doing what it does best - being there. Or more correctly, being there a bit more in almost 100 small and large places during a nationwide anniversary tour.

The tour kicked off in Geilo just before Easter. Throughout the anniversary year the goal was to present the Red Cross's activities in local communities and at the same time point out local humanitarian needs. Another important goal was to recruit more volunteers and members around the country and boost the pride both volunteers and staff have in the organisation.

The roadshow consisted of a mobile meeting place where people could drop in for a pleasant chat. They could sign up as a volunteer and get information about what the Red Cross does locally and what they could do to help. There was also a special children's tent featuring Henry, the first aid doll. Henry was brought along on the tour as a 'living' mascot to teach children what they should do in the event of an accident.

The anniversary tour visited almost every region of the country and the last stop was in Oslo on 17 September. In addition to the regular content, the meeting place was supplemented with local activities for the public, including guided tours, children's activities, debates, concerts and talks.



Around 20,000 people visited the mobile meeting place, more than 5,000 children took part in the first aid course with Henry, and thousands of waffles were made and coffee and ice creams handed out. The photo is from Vefsn in the county of Nordland. (Photo: Red Cross)

Red Cross stamps

In connection with the Red Cross in Norway turning 150 in 2015, Norway Post issued four stamps to mark the anniversary.

"It is a great honour, especially being able to represent the Red Cross. I am very proud and quite lost for words," said Margit Slaatto about being featured on almost 1.6 million Norwegian stamps.

The designs of the four stamps issued in connection with the 150th anniversary show the breadth of the Red Cross's activities: search and rescue, the Visitor Service, international work and one representing volunteering.



Tone Wisting, Margit Slaatto and Åsne Havnellid at the launch of the anniversary stamps at the Uranienborghjemmet nursing home. (Photo: Thomas Andre Syvertsen)



Everyone is entitled to basic health services.
(Photo: Røde Kors)

Give undocumented migrants real access to health services!

“The government must enable undocumented migrants to receive basic health services. Everyone is entitled to basic health services. We encourage the government to give undocumented migrants living in Norway real access to health services based on medical assessments, professional codes of ethics, and human rights principles.”

This was the joint appeal by the Red Cross, the Church City Mission, Amnesty International, Doctors without Borders, the Norwegian Centre against Racism, the Norwegian Organisation for Asylum Seekers, LHL International, Norwegian People’s Aid, the Norwegian Medical

Association, the Norwegian Midwives Association, and the Norwegian Nursing Association which was submitted to the Minister of Health and Care Services Bent Høie.

The organisations believe the current situation is inconsistent with human rights.

“Today, undocumented migrants living in Norway are only entitled to emergency help and have to pay the actual costs of the health services they receive. This means that a marginalised group of people, who in many cases are living in need, have very limited access to medical treatment,” says the President of the Red Cross in Norway, Sven Mollekleiv.

New Ebola centre opened in Sierra Leone

In December, the Red Cross discovered a new region in the east of Sierra Leone with many Ebola victims and in January a new Ebola centre was opened in the Kono District.

“2015 started with the busiest day at the Ebola centre in Kenema where 64 patients were hospitalised. 14 Norwegian Red Cross delegates were at work in Sierra Leone together with an international team and several hundred local staff,” reports Tonje Tingberg, who was the team leader at the centre.

Access to those who are sick is one of the biggest problems in Kono District.

“Because the roads in Kono are so poor, it is difficult for sick people to get to hospital. The difficulty getting anywhere also makes it hard to reach people with information, which is vital if one wants to prevent new cases of Ebola,” says Tingberg.

“We had to act quickly and decided to set up a new treatment centre near the district hospital in Kenema. We helped with cleaning and routines to prevent other patients contracting the virus from Ebola patients. We erected tents and quickly got down to treating the first patients,” reports Tingberg. The Ebola centre in Kenema has treated more than 600 patients.



Around 60% of everyone admitted with proven Ebola now survives,” says Tonje Tingberg who led the work at the Red Cross’s Ebola centre in Kenema. (Photo: Red Cross)



Volunteers from the Red Cross Search and Rescue Corps spend their holidays and free time on standby at Easter. (Photo: Red Cross)

The Red Cross on standby for Easter

Mountain rescue services were coordinated by the information centre in Golsfjellet for the 60th time. As usual, Red Cross Search and Rescue Corps volunteers were on standby, ready to welcome Easter tourists visiting the mountains.

This Easter, we also fired the starting gun for the Red Cross’s roadshow marking our 150th anniversary. The tour’s first stop was in Geilo on Saturday, 28 March.

In addition to the Search and Rescue Corps, volunteers from other Red Cross activities worked through Easter all over the country.

In many places around Norway, Red Cross volunteers moved to the mountains and out to the coast to be closer to where the Easter tourists were.

The situation worsens for people in Syria

After four years of civil war the population is being hit ever harder. Although more emergency aid is getting in, the gap between the needs and emergency aid is growing ever wider.

Four years of civil war have destroyed the entire country and the everyday lives of Syrians.

“Almost everyone is affected by the civil war and its dramatic consequences. Before the conflict started, Syria was a country with very few people in poverty. Only 1.7% of the population lived below the poverty line in 2004. By the end of 2015, we expected 90% of the population to

be living below the poverty line. This is a direct consequence of the civil war,” says Sven Mollekleiv, President of the Norwegian Red Cross.

Of those who have fled across the border, almost all of them are in neighbouring countries. 95% of all refugees from Syria are in its neighbouring countries: Turkey, Lebanon, Jordan, Iraq and Egypt.

“That is why the Red Cross believes Norway should take in more Syrian refugees, because capacity in the neighbouring countries is at bursting point,” says Mollekleiv.



Emergency aid is distributed in Kiswah on the outskirts of Damascus. (Photo: Ibrahim Malla/IFRC).

Nepal struck by powerful earthquakes

More than 800,000 buildings were destroyed by two big earthquakes in Nepal in April and May. A year after the earth shook, the needs remain huge.

In the months following the earthquakes, 130,000 families received tools and tarpaulins so they could construct temporary homes, and many are still living in such temporary shelters. It will take a long time to rebuild the homes and buildings.

The day after the earthquake on 25 April it became clear that the scale of the destruction was so massive that a field hospital from Norway was needed. Almost 13,000 patients were treated in the Red Cross's field hospital in Sindhupalchok. A total of three million people have received help from the Red Cross in Nepal.

“The destruction after the earthquakes was enormous. I was in Nepal when the second quake struck. The fear people experience in the aftermath of such a dramatic event is difficult to comprehend, but the Nepalese have in the last year shown how strong they are,” says Åsne Havnelid, the Secretary General of the Red Cross.

Now, one year later, four million people still do not have a proper home after the disaster.

In the emergency aid phase tarpaulins, rope, planks and tools were distributed so that people could build temporary homes. But it was never the intention that people would live like that for a prolonged period of time.

“It is important that the construction of permanent housing starts quickly. It takes time to start rebuilding after such a major disaster, but the authorities in Nepal must now adopt clear priorities so that the work on building homes can start. As long as people lack a safe, permanent place to live, it will be difficult for many to get back to their ordinary lives,” says Havnelid.

People in Norway got very involved and donated a total of NOK 39 million to the emergency aid work in Nepal. Much of this was spent on the Red Cross's field hospital during the acute phase of the relief work and will be spent on reconstruction in the years ahead.



The Red Cross's field hospital in Sindhupalchok treated 12,600 patients (Photo: Thea Rabe/Red Cross).

Thank you for helping to make a difference to people's lives.

Greater need for free holiday service



Holidays create good memories for all, big and little. (Photo: Red Cross)

The Red Cross has doubled its capacity for summer holidays for low-income families with children.

In five years, the Red Cross has established more than 900 new places, but still has to turn down more applicants than before. "There is a growing need for free holiday activities," says the Red Cross's Secretary General, Åsne Havneld.

"We have worked very systematically to increase the capacity of our holiday service. But we are seeing demand rise faster than we can expand, says Havneld.

In the summer, 2,000 children and adults went on holiday with volunteers, spread over 40 stays. The Red Cross is seeing a huge rise in enquiries.

Havneld is worried that the disparity between rich and poor in Norway is growing. Inequalities impact children especially hard. Today, more than 80,000 children live in families with persistent poor finances.

"When the majority are enjoying great material wealth, the everyday lives of children who fall outside this becomes that much more challenging," says Havneld.

She is proud of all the Red Cross volunteers who spend a week of their summer holidays creating good holiday memories for others. The stays arranged by the Red Cross are adventure holidays for families at various camps in Norway.

The Red Cross receives financial support from the Norwegian Directorate for Children, Youth and Family Affairs and many actors in the business community such as MøllerGruppen, Gjensidigestiftelsen, Diplom-Is, Caverion, Canon and Lego. This helps to ensure that children and families can go on holiday and share good experiences together with volunteers from the Red Cross.

300 people from all over the world visit the top of Norway

This year, 300 people from all corners of the globe again climbed to the summit of Galdhøpiggen as part of an integration event, 'To the Summit', which was arranged in June.

To the Summit is Norway's largest integration event and this was the ninth time it had been arranged. With both Minister of Children and Equality Solveig Horne and the weather on our side, almost 300 people from around the world climbed to the top of Galdhøpiggen. Like many of the others, this was Solveig Horne's first hike to the top of Norway.

"This is a fabulous initiative. Getting to visit the mountains with young people who come from many different countries, hearing them speak Norwegian and being able to show them Norway in this fantastic manner is great," said Horne.

Over two days, around 1,400 people hiked around the Lom area. The Red Cross arranges To the Summit in partnership with the Norwegian Directorate of Integration and Diversity (IMDi), the Norwegian Association of Local and Regional Authorities (KS) and the Norwegian Trekking Association (DNT).

(Photo: Nicole Portheim/Red Cross)



The Red Cross would like to thank everyone who donated to our various fundraising campaigns in 2015.



Enormous destruction and little has been rebuilt. (Photo: Olav A. Saltbones)

The rebuilding in Gaza must be sped up

A year has passed since the serious fighting in Gaza that lasted for 50 days. In the opinion of the Red Cross, too little has been rebuilt since then.

The consequences of the fighting last summer are still very evident in the Gaza Strip. The destruction is enormous and very little has been rebuilt.

“The Red Cross believes the parties in a conflict must ensure that reconstruction actually takes place after the fighting has ended. The rules on this are currently too weak,” says Åsne Havnelid, the Secretary General of the Red Cross. She visited Gaza in person in April and was moved by the massive scale of destruction that is still clear to see.

“Many people find themselves in a difficult situation because not enough materials for

rebuilding are getting in. This is affecting the entire economy of Gaza and not least of each individual family. It is disappointing to see states promising funding but not following that up with the money,” says Havnelid.

The inhabitants of the Gaza Strip are used to conflict and very many of them know what they can do to minimise the risk of something happening to them.

“I met many people who had done as much as they could to ensure their family’s safety. Those who live there know a lot about how to cope with crises; however, we know that despite this more than 2,200 people were killed. One volunteer I spoke to, a mother of three, split the family into three groups out of fear that all of them would be killed,” says Havnelid.

Ban Ki-moon: The Red Cross reaches the places others can’t

“Where others can’t get to with emergency aid, the Red Cross and Red Crescent Movement is there to help thanks to its local presence,” said Ban Ki-moon when he visited the Red Cross in Norway.

“In many areas of the world today it is too dangerous for international humanitarian organisations to help. But thanks to the Red Cross and Red Crescent Movement, the aid gets through to those who need it most via the local branches of the Movement. There are in place before crises occur,” said the Secretary-General of the United Nations, Ban Ki-moon, when he visited the Red Cross’s humanitarian forum on 6 July.

Ban Ki-moon pointed to Syria as a particular example of where other humanitarian organisations are dependent on the Syrian Arab Red Crescent in order to help people in the war-torn country.

The Secretary-General of the United Nations was visiting the Red Cross in order to take part in a panel debate on local disaster preparedness. Also on the panel were the Norwegian Minister of Foreign Affairs, Børge Brende, the President of the Norwegian Red Cross, Sven Molllekleiv, and the President of the Afghan Red Crescent Society, Fatima Gailani.

“Local aid workers are absolutely vital when it comes to reaching those who



Ban Ki-moon emphasised the importance of local disaster preparedness when he visited the Red Cross in Norway. (Photo: Red Cross)

need help. Unfortunately, we are now seeing local aid workers increasingly be attacked and killed. We have to do more to

protect local aid workers,” concluded Ban Ki-moon.

Thank you for helping to make a difference to people’s lives.

Record fast response from Norwegian donors

The Red Cross experienced a record fast response from the Norwegian people to the refugee crisis in Europe. NOK 1.2 million was received in just over 24 hours.

The Red Cross's volunteers helped refugees on the scene in Greece, Italy, Serbia, the Former Yugoslav Republic of Macedonia and Hungary. The money from Norway was spent on essentials such as food, water and hygiene articles.

"The refugees' situation was precarious and the Red Cross worked at full capacity to help people with practical assistance and support across the continent. Both where the refugees came ashore and along the routes they took," says Havelid.

Along the routes, referred to as the Balkan routes, the national Red Cross societies were also hard at work on the relief effort. "With such large groups on the move, there was a need for food, water and first aid along the routes they took. The Red Cross was also there with aid for the refugees in the Former Yugoslav Republic of Macedonia, Serbia and Hungary," says Havelid.

Italy is the country via which most boat refugees arrive in Europe. 137,000 refugees arrived in the first six months of 2015.



Fleeing through Europe: a father carries his daughter on the way to the train station in Gevgelija in the Former Yugoslav Republic of Macedonia. (Photo: Stephen Ryan/IFRC)

This represented an increase of 83% from 2014 when a total of 170,000 refugees arrived.



Petter Due from the Red Cross in Sarpsborg welcomed refugees who crossed the border and arranged for accommodation and food at the Red Cross's building in Sarpsborg. On the right is Tom Erik Guttulsrød. (Photo: Adne Sinnes/Politforum)

Many wanted to help

The Red Cross has many activities across the country for refugees and asylum seekers.

The vast majority of these activities require courses and training such that one is confident about the role one will play and equipped to properly assist asylum seekers and refugees.

The Red Cross is overwhelmed by the support and desire to help displayed by the general public. Many of the refugees who arrive in Norway today are people who will become part of our local communities. Become a new neighbour. A work colleague. Perhaps even a friend.

There were Red Cross volunteers in the waiting room at the National Police Immigration Service in Tøyen. We have helped to prove overnight accommodation for asylum seekers in Oslo and the counties of Østfold, Vestfold and Telemark. However, the most important thing we did was to be there and meet our fellow humans seeking refuge with dignity, warmth and care. Needs that are often not met by the police or immigration authorities. We especially saw a big need for care, safety and information for many of the most vulnerable: pregnant women, unaccompanied children and families with children.

The Red Cross in Europe

The Red Cross is currently running emergency aid operations in many countries in Europe in order to help hundreds of thousands of vulnerable refugees.

In all of its international work, the Red Cross in Norway provides assistance at the request of the International Red Cross and Red Crescent Movement and local Red Cross and Red Crescent societies.

The Red Cross in Norway supports the work taking place in Europe, in Syria and in the neighbouring countries with personnel, equipment and funds. Local Red Cross volunteers are working at full capacity to provide practical assistance and support across the entire continent. We are there throughout Europe. We are currently running extraordinary emergency aid operations in Greece, Germany, Italy, the Former Yugoslav Republic of Macedonia, Hungary and Serbia.

Red Cross volunteers help with health, safety and care along the entire dramatic transit route through Europe. Traumatized people receive a smile and care. Injured and sick people receive first aid and treatment. Our volunteers distribute food and hygiene articles.

The refugees do not want to stay on the Greek islands; they want to get to the mainland and move onto the rest of Europe to secure a safe future. Thousands of people cross the border into the Former Yugoslav Republic of Macedonia every day.

2-year-old Maria carries a teddy bear and a book about princesses as she seeks refuge in Europe. Together with her family she has left Syria in pursuit of a safe future.

(Photo: Olav A. Saltbones/Red Cross).



Dr David Schebesta examines 7-year-old Sana in the Red Cross's health clinic in Idomeni, Greece. (Photo: Red Cross/Maria Korkunc)

The hope of a better life

"Thank you for your help," says a grateful mother, Reem.

She is hoping for a safe, peaceful life in Germany. "We were scared stiff during the crossing. I can't swim. Who would have saved my children if something had happened? We had no choice; we could not survive in Syria any longer. Fleeing has been difficult, but God willing we will make it all the way to Germany," says Reem, who crossed the Aegean Sea in a rubber boat with her four children.

"As the weather turns colder, the number of patients with more serious infections such as pneumonia is growing. We do what we can for them; they get medicine, dry socks and new shoes. There is little more we can do," says Dr David Schebesta who had treated 200 patients the day before.

12,000 patients treated in Greece

Between October and the end of December, more than 12,000 people were treated in the Red Cross's health clinic in Idomeni, located on the Greek side of the border with the Former Yugoslav Republic of Macedonia.

Partially closed borders are putting a heavy burden on Greece, a country facing major economic challenges. It is a European responsibility to resolve this challenge and ensure the dignity of people seeking refuge in Europe.

Around 3,000 migrants arrive by sea in Greece every day – more than 900,000 in total arrived in Europe by sea in 2015. In one day, 4,600 refugees arrived in Athens from the Greek islands.

One important task for volunteers in the Hellenic Red Cross is to keep children in transit with their parents active.

(Photo: Thomas A. Syvertsen).



65,000 volunteers from the Red Cross have been involved in helping refugees who are making their way across Europe. 475,000 people have so far received help from the Red Cross while in transit through Europe.

350 new visitors in August

In autumn 2015, the Red Cross ran a very successful recruitment campaign to sign up more visitors. It was supported by Telenor. Almost 350 people around the country signed up as volunteers for the Red Cross Visitor Service.



Trude (26) and Karin (78) are good friends despite the big age gap. (Photo: Maria Korkunc/Red Cross)

Friends for life

Trude Rensel (26) visits Karin Bunæs (78). Despite the big age gap they see themselves as friends.

The time is a few minutes after noon. Karin watches the clock carefully; if her friend Trude is a few minutes late she sometimes calls to hear if everything is all right.

“Karin always leaves the door open when I am coming,” says Trude on her way up the stairs. She has today as well. As the door opens she is sitting excitedly in a chair in the hallway, clearly pleased to get a visit.

Karin and Trude get on very well. They laugh and giggle as if they were the same age. Occasionally they take a tour of the house or the local shopping centre. But

there are always home-baked goodies on the table and cups of coffee. The visits are a highpoint for Karin.

They have been friends for almost a year and meet a couple of times a month. Trude is grateful that she has the chance to visit Karin.

“She is easy to talk to and always welcomes me warmly. I don’t notice the time when I’m visiting her,” says Trude and would encourage others to become visitors.

“It’s neither a duty nor a chore. It’s just nice.”

Worried about the winter in Syria

The Syrian Arab Red Crescent (SARC) is working at full capacity to ensure that the inhabitants of Aleppo and other Syrian cities have what they need when winter and the cold weather set in. By distributing blankets, mattresses and warm clothing, SARC is helping to ensure that the inhabitants are better equipped to cope with the cold of winter. Last year’s record cold winter is still fresh in people’s memories.

“The winter last year was the coldest for many decades; hundreds of people froze to death. This year too, many face winter without a roof over their heads. Many also have no electricity or other forms of heating,” reports Ola Ulmo, the Norwegian Red Cross’s country manager in Syria.

Since the conflict started four and a half years ago, more than four million Syrians have fled their homeland, while more than six and a half million are internally displaced in the civil war-torn country. More than 13.5 million people inside Syria are now totally dependent on emergency aid. “Many millions more have no place to live and poor access to heating. The support



The Syrian Arab Red Crescent distributes blankets and mattresses to the inhabitants of Aleppo.

from Norwegian donors means the difference between life and death,” says Ulmo.

The Norwegian Red Cross, with support from the Norwegian Ministry of Foreign Affairs and the European Union (ECHO),

has supported SARC’s emergency aid operations since early 2013. The support includes food parcels, hygiene parcels and water and sanitation activities.

The support from the Norwegian Red Cross enabled the Syrian Arab Red Crescent (SARC) to provide aid to around one million people in 2015. This is an important contribution in one of the world’s largest humanitarian disasters.

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The mission of the Red Cross is to identify, prevent and alleviate suffering. In Norway, the Red Cross has 379 local branches with a network of volunteers who carry out a range of search and rescue operations and care activities in their local communities.

The Norwegian Red Cross is one of 190 national Red Cross and Red Crescent societies, which together with the International Committee of the Red Cross (ICRC) and the International Federation of Red Cross and Red Crescent Societies (IFRC), seek to protect and assist people in need all over the world.

2015 was marked by the efforts to cope with the refugee situation. The Red Cross was there in Syria, along the refugee routes in Europe, and in Norway. The humanitarian needs within care, search and rescue and disaster preparedness unleashed the spirit of volunteering and the Red Cross experienced a huge influx of people who wanted to help. Being there for young people seeking refuge was also one Red Cross Youth's priority areas. The international work was in addition to the aid work in Syria also marked by the earthquakes in Nepal.

Most organisations do not survive long enough to experience their 150th anniversary. The Norwegian Red Cross passed this milestone better equipped than ever. The humanitarian, international and universal character of the organisation means that it is always just as relevant. We wanted to use our 150th anniversary to strengthen our humanitarian activities both in Norway and internationally. The slogan for our anniversary was 'Present - Near You' and our vision was 'to create encounters between people for a warmer society'. An anniversary roadshow tour was arranged with events in 100 locations that, together with the events and meeting places on our founding date, 4 November, highlighted the importance of the Red Cross and its local presence.

SEARCH AND RESCUE AND DISASTER PREPAREDNESS

The refugee situation, search operations, accidents, avalanches, landslides and floods have required a greater response from the Red Cross in 2015 than before. The Red Cross's disaster preparedness level was raised several times during the year following warnings of extreme weather. The Red Cross maintains a constant focus on building up its disaster preparedness so it can assist

the authorities when needed before, during and after a crisis or disaster.

Thanks to the work done on the societal safety and disaster preparedness strategy, which is drawn up by the Societal Safety and Disaster Preparedness Committee, the Red Cross now has 91 cooperation agreements between Norwegian local authorities and our local branches on disaster preparedness. These agreements provide vital information about each other's resources and respective roles before crises strike. The Emergency Response Guard is an additional resource for the public emergency services and is there to help strengthen disaster preparedness in local communities. At the end of the year, the Red Cross had 5,500 emergency response guards in 116 local branches in 17 regions.

During the year, 6,000 volunteers and Red Cross staff learned about psychosocial first aid; they have learned about, and gained skills in, coping with their own reactions and experiences through structured conversations with managers or other suitable resource people in the Red Cross. This forms part of the focus on strengthening the Red Cross's disaster preparedness capabilities and giving individual volunteers and staff the confidence to deal with people who have been victims of a crisis or disaster.

We have run campaigns and activities to inform the general public about how to protect their own and other's safety. The 2015 Mountain Skills Award was presented to Tor-Egil Fredriksen on behalf of all Search and Rescue Corps that perform active prevention work to ensure that everyone can enjoy safe, experience-rich hikes in forests and mountains. In May, it became compulsory to use flotation devices in small boats. The

'Tough in a Life Vest' awareness campaign reached more than 170,000 people. Our message is still important despite the legal requirement. Nine people died in leisure boating accidents in June and July. Seven of those lost were not wearing a life vest.

Basic knowledge about first aid can save lives and the Red Cross has continued to focus heavily on courses in life saving first aid. In a special project, the Red Cross provided 5,000 children with basic knowledge about first aid via Henry the doll. The Red Cross's first aid tips app has been downloaded 110,000 times. In 2015, supplies of blood fell alarmingly low. A social media campaign was conducted to recruit more blood donors and resulted in 25,500 potential new blood donors contacting GiBlod.no.

The Search and Rescue Corps is a key element of voluntary disaster preparedness in Norway. The number of Search and Rescue Corps operations has trebled in the last ten years, from 350 operations in 2005 to almost 1,000 in 2015. The Search and Rescue Corps were called out to many rescue operations. Trolltunga in Hordaland was in particular the scene of a high number of rescue operations. The local Red Cross volunteers were involved no fewer than 22 times compared with four times the year before. Changes in the weather are also partly responsible for the increase in activity for the Search and Rescue Corps and the trend has been that the incidents they are called out to are larger, more complicated and last for longer.

The Red Cross's efforts in the mountains in Easter were for the 60th year in a row coordinated by the information centre in Golsfjellet. More than 1,100 Red Cross volunteers participated in 223 operations lasting for a total of 2,182 hours and treated more than



700 injuries. The teams came from more than 100 different corps and were based in 15 counties and more than 140 operational centres.

Every year, the various corps compete against each in the Norwegian Search and Rescue Corps Championship. This year's championship was held in Levanger and was won by Sør-Trøndelag Red Cross Search and Rescue Corps.

The Search and Rescue Corps saw for the first time the positive effects of the systematic prioritisation methods (planning process) established by the National Council for Red Cross Search and Rescue Corps. To ensure that the humanitarian activities are result-oriented, the National Council for Red Cross Search and Rescue Corps has conducted need and capacity analyses in all of the regions using the planning process. The National Council focused on 24 important areas to strengthen local operational capabilities, four of which (access to instructors, enhanced skills, outdoor skills and off-road patient transport) were given priority. In autumn 2015, the capacity of the Red Cross's entire organisation was put to the test dealing with the refugee situation. The Search and Rescue Corps made a significant contribution to meeting the acute humanitarian needs that arose.

There are 59.5 million displaced people around the world (figures from the Norwegian Refugee Council, 2015) due to wars, conflicts and disasters. Families are often split up when they are forcibly displaced. Organising flight via people smugglers, closed borders, unclear information and confusion can result in chaotic situations where families lose touch with each other. The tracing services provided by the national societies in Central Europe are all too familiar with this. Throughout the world, the Red Cross works to trace and re-establish contact between people. The Red Cross in Norway received 600 new tracing cases involving several thousand missing people; 20% of these involved unaccompanied minors, a particularly vulnerable group.



CARE ACTIVITIES

Red Cross care activities are designed to give a stronger sense of belonging and enhanced security to people in vulnerable situations. The Red Cross currently has 13 national core activities: the Visitor Service, Network Service, Prison Visitor Service, Refugee Guide Service, Asylum Reception Centre Activities, Children's Red Cross, Holiday for All, Homework Support, Norwegian Lessons, Cross My Heart - counselling for children and young people, Witness Support Service, Street Mediation and Night Patrols.

The Red Cross is continuously striving to combat loneliness and promote social inclusion. A wide variety of activities create opportunities for greater social contact and good interaction between people.

The Red Cross's largest core activity within care and social inclusion is the Visitor Service. 7,000 Red Cross visitors made a weekly effort, both in private homes and in 710 institutions.

The 'Senior Power' project is intended to equip the organisation to become a good supporter when challenges associated with the increasing number of elderly are encountered. The project especially focuses on senior citizens as resources. The number of visitors with dogs is growing quickly; it almost doubled in 2015 and now counts more than 500 in 18 out of 19 counties. The project is very popular and effective for the target group.

A pilot project involving the Vigil Service for those who would otherwise face dying alone was carried out at the local branches in Eidskog and Moss.

Local magic is created in the Children's Red Cross (BARK)! BARK is for all children. Together we promote achievement, fun and diversity - in the great outdoors. The Red Cross has 95 BARK groups nationwide and new groups are regularly being started. 635 volunteers help to make this possible.

Holiday for All has become a permanent item in the state budget and politicians



acknowledge that it is an important service for low-income families. There was again record demand for the holidays and 3,438 children and adults went on holiday with the Red Cross, led by 528 volunteers.

Cross My Heart is a free, anonymous, low-threshold counselling service that enables children and young people to talk about the challenges they face in their daily lives. Cross My Heart experienced an increase in the number of enquiries via chat and has therefore expanded the service. Cross My Heart volunteers responded to 12,819 enquiries.

Many children and young people in Norway do not receive the help they need with their homework at home. The Red Cross cannot resolve the dropout problem on its own, but can make an important contribution to the prevention work. The Red Cross offers homework help throughout the country, both in person and via digital media, and around 1,000 volunteers helped to provide children and young people with help with their homework.

The Red Cross developed Street Mediation as a means of preventing violence and crime among young people. Young people aged 13-25 are equipped with the tools they need for conflict resolution and mediating between young people. It is now in place in 27 locations in ten regions throughout the country and has worked together with the Red Cross in Denmark, Belize and Zimbabwe. 1,400 young people took part in Street Mediation. In addition to this, 200 adults received training in violence prevention work for and with young people.

Night Patrols are a national core activity. Its motto is 'Young People Need Safety' and the initiative currently has 45 active groups involving a total of 2,200 volunteers.

The Red Cross Network Service is aimed at people who, for various reasons, are lonely and want social contact and a safe social network. 4,000 participants and 500 volunteers took part in various networking initiatives nationwide.



The Red Cross Prison Visitor Service encourages volunteers to visit and converse with prisoners in 34 Norwegian prisons. The Prison Visitor Service also emphasises reaching out to prisoners on remand and foreign inmates. 450 visitors made almost 5,500 visits.

Testifying after having been a victim of, or witnessing, a crime can be stressful for people. Witness support from the Red Cross can be extremely valuable in this type of situation providing compassionate support, guidance and practical help. 41 courts offer witness support. 363 people provided witness support and assisted a total of 10,500 witnesses. The Witness Support Service is mostly used by witnesses aged 16-25, the most anxious witnesses and witnesses who are testifying for the first or second time. Employees from the Norwegian Courts Administration, the courts and volunteers from the Red Cross also assist with witness support in Poland and Lithuania.

The number of asylum seekers arriving in Norway increased markedly in the latter half of 2015 and resulted in a lot of unmet humanitarian needs due to the pressure on the reception system. The Red Cross played a new and expanded role in the front-line reception of asylum seekers in Norway. The organisation quickly established an emergency reception centre for unregistered asylum seekers in Pilestredet in Oslo in order to avoid people sleeping and undignified conditions in and outside the police station. This gradually turned into provision dedicated to unaccompanied minor asylum seekers awaiting registration. As a provider of support to the Norwegian authorities, the Red Cross also established a presence with volunteers and staff at the police's registration centre in Tøyen and at the authorities' reception centre in Råde.

Because the transit system was at bursting point, the immigration authorities established emergency accommodation provision for asylum seekers throughout the country. These have often been tem-



porary solutions established at very short notice and with little time for planning and coordination. The Red Cross has played an important role here, both for local authorities and for private operators. The Red Cross has established, or had a presence at, 45 accommodation facilities in 17 of the country's counties and has helped with psychosocial support, following up particularly vulnerable groups, keeping children busy, and families with children, as well as practical tasks such as transport, shopping and first aid. In many places the Red Cross also helped provide health services for a short period until the local authorities got organised, which shows the importance of the organisation's work in a precarious and rapidly changing situation.

Norwegian Lessons creates meetings between Norwegian-speaking volunteers and immigrants. The activity has rapidly become popular and is in demand. Several of our local branches have started Norwegian Lessons at refugee reception centres. The activity was conducted in 74 local authorities and involved 700 volunteers and 3,000 participants.

The Refugee Guide Service puts a Norwegian guide and a refugee in touch, based on age, gender and interests. 2,000 refugees participated in the activity along with 1,300 guides in 65 locations nationwide.

The Red Cross works with 85 asylum reception centres and has a wide range of activities for the residents. We particularly focus on children and young people under the age of 18 and their parents. The idea is to allow the residents to draw on their resources in social gatherings and activities with the local community while they wait for a decision on their application for asylum.

'To the Summit', the largest and most energetic celebration of integration work in Norway, was arranged in Lom for the eighth time in June. 1,089 participants climbed Galdhøpiggen. To the Summit is arranged in partnership with the Norwegian Trekking Association (DNT), the Norwegian Associa-



tion of Local and Regional Authorities (KS) and the Norwegian Directorate of Integration and Diversity (IMDi). With a focus on inclusion and public health, To the Summit promotes physical activity, while building valuable friendships and social networks for those who take part. The actual integration takes place locally, where hiking groups are formed that hike together throughout the year. For many, To the Summit is also a pathway to becoming a volunteer.

In 2015, the Red Cross ran initiatives for impoverished travellers to Oslo, Trondheim and Kristiansand. In Oslo, the Red Cross, together with the Church City Mission, operated a full-year service for emergency overnight accommodation for impoverished travellers. A total of 33,554 overnight stays by 1,000 individuals were registered. More than 645 volunteers helped run the initiative. In Kristiansand, the Red Cross, in cooperation with other organisations, ran emergency overnight accommodation for impoverished travellers during the winter period, in addition to a year round sanitation facility. In Trondheim, the Red Cross ran, together with the Church City Mission, a winter service for emergency overnight accommodation.

The Health Centre for Undocumented Migrants, which the Red Cross runs together with the Church City Mission, provided 3,064 consultations. The Health Centre has had three projects within dental health, HIV and sexually transmitted diseases. The Health Centre had 175 volunteers.

The Red Cross has expanded its humanitarian presence with volunteers at Trandum immigration detention centre. The Visitor Service had 38 volunteers who made a total of 45 visits during the year.

The Red Cross received NOK 43 million in government grants for national activities in the area of care, as well as NOK 6 million from various foundations. The Red Cross also received substantial funding for initiatives in connection with the emergency refugee situation in Norway. These were distributed to



local initiatives that were started in autumn 2015. In the last few years, the Red Cross has seen a significant increase in funding in the area of care and this has helped us establish and strengthen local care activities.

RED CROSS YOUTH

Being there for displaced young people was one of the priority areas in Red Cross Youth's strategy for 2015-2017. Red Cross Youth, like the rest of the organisation, saw a need to react to the situation quickly and helped regions who wanted to start up or further develop their activities for young people in refugee reception centres. The National Council for Red Cross Youth decided to establish a new activity called Refugee Friend. The settlement phase can be particularly difficult for many and to ensure that no refugees feel excluded Red Cross Youth wants to put young refugees in touch with young volunteers. In 2015, Red Cross Youth had 21 permanent activities for young refugees around the country.

Red Cross Youth organised the 'Seeking Refugee' role-playing game for 1,824 young people at 14 locations nationwide. Courses were held and 42 new instructors were trained. 200 volunteers from Red Cross Youth were involved in arranging the role-playing game.

Social meeting places are one of the priority areas in Red Cross Youth's strategy for 2015-2017. The 'Social Meeting Places' course was finalised and arranged in many places across the country. A handbook containing start-up tips was produced. It included examples from social meeting places in the organisation. Red Cross Youth has 29 social meeting places open to young people.

Our local branches turn the spotlight on sexual health by marking World Aids Day every year, by being there during the school leaving period and handing out condoms, and by visiting schools and having stands around Norway promoting healthy sexual values. Red Cross Youth has also started a project with the Norwegian Nurses Organisation - Student (NSF-Student) aimed at providing young people with a quality assured



supplement to the sexual education they receive in school.

In 2014-2015, Red Cross Youth exchanged youth delegates with the Red Cross societies in Nepal, Colombia and Lesotho. Another round of exchanges has been organised with these for 2015-2016. The host regions/local branches in Norway for 2014-2015 were Oslo, Akershus and Karmøya/Rogaland. The host regions/local branches in Norway for 2015-2016 are Karmøya/Rogaland, Tromsø/Troms, and Telemark.

In 2015, Red Cross Youth conducted the national 'PRESS PAUSE - You are Good Enough' campaign. Red Cross Youth wanted to use PRESS PAUSE to create openness surrounding stress, pressure and feeling inadequate by underscoring that individual value is not dependent on performance. In the area of policy, Red Cross Youth advocated for greater access to health visitors because they can give young people a place to turn to if they are worried about something they find difficult to talk to others about. It wants a minimum of one health visitor per 550 pupils.

INTERNATIONAL WORK

The principal objective of the international work under the direction of the Norwegian Red Cross is to help reinforce the resilience of local communities affected by disasters, crises and underlying vulnerability. This is set out in the international strategy for 2015-2020 in which the goals are to strengthen the capacity of the national society's partners, prevent and respond to crises, improve the health of vulnerable people, reduce the consequences of armed conflict and violence, and promote the inclusion of vulnerable and marginalised people. The Red Cross's network of volunteers around the world provides special access to exposed groups and areas, and plays a vital role in rapid response.

The Norwegian Red Cross supports the International Federation of Red Cross and Red Crescent Societies (IFRC) in its coordinating role and in the development of



specialised areas and tools that benefit all of the 190 national societies. In connection with its 150th anniversary, the Norwegian Red Cross and the IFRC organised a major international conference in Oslo, 'Resilience for Real: How to strengthen the resilience of communities exposed to conflict and disasters'. A large number of sister societies, the International Committee of the Red Cross (ICRC), the Norwegian authorities, voluntary organisations, the UN, the World Bank, the OECD, researchers and representatives of the business community took part.

In April, the Red Cross entered into a new global partnership agreement with the Norwegian Ministry of Foreign Affairs for 2015-2017. This brought together several earlier thematic and country agreements under the same umbrella. The agreement is worth NOK 185 million a year. The Ministry of Foreign Affairs granted a further NOK 83 million for the Red Cross's international work in response to applications submitted to the Ministry during the year. The Norwegian Red Cross also contributed NOK 30 million to support programmes from its own funds. Of the total support for programmes, NOK 67 million was channelled to the IFRC's prevention and disaster efforts and NOK 36 million to the ICRC's appeals in 2015. The grants to the ICRC were channelled via the Norwegian Red Cross as part of a tripartite agreement between the Ministry, the ICRC and the Norwegian Red Cross. The Ministry granted a total of NOK 353 million to the ICRC's emergency aid appeals. This represents a reduction in relation to the grants made in 2014.

The Norwegian Red Cross has a four-year partnership agreement with Norad for the period 2013- 2016 for NOK 78 million a year. This includes NOK 8 million from the Ministry, which was channelled via Norad to programmes in Pakistan and Southern Sudan. The Norwegian Red Cross also contributed NOK 23.5 million to support programmes from its own funds. In the Norad-supported programmes, NOK 75 million was channelled bilaterally and NOK 26.5 million



via the IFRC. These agreements are vital for ensuring long-term results in our programme work.

Funds were granted for humanitarian assistance to people affected by the conflict in Colombia and the war in Syria and for disaster prevention initiatives on Madagascar via the partnership agreement the Norwegian Red Cross has with the European Community Humanitarian Office (ECHO). The Red Cross also partnered with the Spanish Red Cross on ECHO projects in Guatemala and Honduras, and with the IFRC regionally in Central America, contributing a combined total of NOK 17 million.

More than 5 million people in 39 regions in Nepal were affected by the earthquakes on 25 April and 12 May. 640,000 buildings were destroyed, including 4,000 schools. 300,000 buildings were partly destroyed, 8,857 people died and more than 18,000 were injured. The Nepal Red Cross Society lost many of its volunteers and staff in the quakes, as well as office buildings and equipment stores. With support from private donors, business, and the Ministry of Foreign Affairs, the Norwegian Red Cross sent a field hospital to Nepal a few days after the first quake. More than 100 delegates worked in the hospital, which treated 12,600 patients in a four-month period. This included 500 surgical procedures and 55 births. All of the equipment has now been handed over to the local health authorities and the Nepal Red Cross Society. Almost 5,000 households also received support preparing for winter, mainly in the form of blankets and warm clothing.

The war in Syria is in its fifth year and has resulted in the largest humanitarian crisis for several decades. Around half of Syria's original population of 22 million has been forcibly displaced. The number of people in the country in need of help has increased to more than 13 million. Almost half of those who need help in Syria are children. The Syrian Arab Red Crescent (SARC) is currently the largest provider of humanitarian aid in Syria with more than 3,000 volunteers making a daily contribution to the aid effort and a



presence in every region in Syria. In addition to assistance provided directly from the Red Cross and Red Crescent Movement, SARC distributes 60% of the UN's emergency aid. In 2015, SARC provided help to more than 3.5 million people every month. The price of helping has been high and 58 SARC volunteers have lost their lives thus far. The war in Syria has also had serious consequences for neighbouring countries. In Lebanon, every fifth inhabitant is now a refugee from Syria. To relieve the increased pressure on the health system, the Lebanese Red Cross ensured that 130,000 people received primary health care services from seven mobile clinics in 2015. The Norwegian Red Cross has supported the clinics since 2013, in addition to providing water, sanitation, and hygiene services at some tent camps.

2015 was the year Europe felt the consequences of war and conflict on other continents and received more than one million people who had fled across the Mediterranean. The vast majority were fleeing war, violence and persecution in their homeland, with Syria, Afghanistan, Iraq and Eritrea as the most common countries of origin. 50% of the migrants were men, 20% women and 30% children. 3,771 people died or vanished at sea in 2015. The migrants primarily travelled via Turkey to Greece and then continued onwards through the Western Balkans towards the EU and Northern Europe. They needed protection, medical help, emergency aid and other assistance during their journey. This humanitarian crisis affected nearly the whole of Europe with around 30 national Red Cross societies providing immediate and long-term help to vulnerable migrants. The Norwegian Red Cross supported the emergency aid appeals for Italy, Greece, the Former Yugoslav Republic of Macedonia and Serbia, and also contributed delegations to the German Red Cross and a health clinic in Idomeni in Greece. The health clinic treated 12,700 patients and reached out to 21,000 with psychosocial support.

The Red Cross has its own emergency aid reserves so it can contribute to emergency aid operations rapidly and independently.



Examples of operations supported in 2015 include:

- The refugee situation in Europe
- Forcibly displaced people on the border between Colombia and Venezuela
- Refugees from Burundi in Tanzania and Rwanda
- Earthquakes in Nepal
- Typhoon in the Philippines
- Cyclone on Vanuatu

17 of 19 regions have had partnerships in Europe, the Middle East and Africa in 2015. The partnerships are meant to be of mutual benefit for those involved and have three main goals: capacity building, activity support and international understanding. The annual conference for the regional partnerships was held in the autumn and focused on capacity building.

More delegates were sent abroad than ever before. In total, 249 operations were performed by personnel on Norwegian Red Cross contracts: 158 operations within emergency aid, 77 within long-term development and 14 youth delegate operations.

MEDIA WORK AND POLITICAL ADVOCACY

Each year, the Red Cross proposes priorities that it believes the government and Norwegian parliament should make in order to alleviate important, humanitarian needs. In relation to the state budget for 2016, the Red Cross prioritised asking for greater appropriations for humanitarian assistance, stable framework conditions for voluntary disaster preparedness and more initiatives aimed at increasing the settlement of asylum seekers in Norwegian local authorities. Because of the refugee situation, the Red Cross turned the spotlight particularly on the need for more integration funds for the voluntary sector. Working well with local authorities and sufficient funds to increase capacity and the number of volunteers involved in local integration work will be especially impor-



tant in the coming years. The Norwegian parliament listened to the proposals and in its consideration of the government's additional proposition granted a number of pots of funding for integration work under the direction of the voluntary sector and the Red Cross. The original proposal concerning the state budget for 2016 contained a number of proposed cuts in assistance and development aid. The Red Cross and many other worked to reverse many of these cuts and were successful.

The voluntary sector's disaster preparedness apparatus saves lives and has a presence throughout the country. The Red Cross received a great deal of positive attention for its work and focused on demonstrating that prerequisites for such voluntary efforts include stable framework conditions and continued unearmarked funds from Norsk Tipping. At the same time, the focus on stable framework conditions for the Norwegian Search and Rescue Service was reinforced through the voluntary organisations' expert search and rescue forum (FORF). Unearmarked funds help us to adjust to the new needs and wishes of the voluntary sector.

The refugee situation has challenged the political majority's perceptions of, and views on, the need for border controls, complying with the Refugee Convention, family reunification, and more. Therefore, throughout the year, the Red Cross maintained a close dialogue with the Norwegian authorities to underscore the importance of respecting international law, including the Refugee Convention.

Arendal Week has become an important forum for advocacy work and raising our profile. The Red Cross organised three large events during Arendal Week in 2015:

- The 'Enthusiasts Challenge' debate together with the Norwegian Trekking Association (DNT) and the Norwegian Olympic and Paralympic Committee and Confederation of Sports, which was followed by the Volunteers Party in the Red Cross's building.



- The launch and presentation of a new report on disaster preparedness to the Minister of Local Government and Modernisation Jan Tore Sanner.
- A lunch seminar together with DnB on 'learning lessons' - a free, digital educational programme that provides children with a basic understanding of money, income and spending.

In December, the Red Cross and Red Crescent Movement's statutory meetings were held. The Red Cross in Norway's goal was to help reinforce the confidence in the IFRC and the partnership between all components of the Movement. This was generally also the outcome of the annual general meeting and delegate council. Following this, all of the countries of the world, 190 national societies, the ICRC and the IFRC met at the Red Cross and Red Crescent Conference to discuss how we should together approach the humanitarian challenges the world faces. It was especially important for the Red Cross in Norway to work to ensure that the 2015 conference succeeded in adopting resolutions related to sexual and gender-based violence and protecting health work. Despite the fact that no official resolution was adopted, it was important to the Red Cross in Norway that the conference also focused on the humanitarian consequences of nuclear weapons and that the conference succeeded in discussing migration as a global challenge.

The Red Cross was mentioned in a total of 28,905 media stories, which represents growth of around 10% compared with the year before. The region that received the greatest coverage was Hordaland, followed by Hedmark, Telemark and Buskerud. The work of reaching directly out to the general public through our own channels saw solid growth. Our websites experienced 30% growth in the number of visitors and visits compared with the year before, especially during the refugee situation in the autumn. On social media, like Facebook, we saw growth in the number of followers and participation.



Four editions of the Red Cross magazine were published with the first number an anniversary edition that was sent to almost every household in Norway and which focused on local care work and the 150th anniversary.

The Red Cross had never before arranged a tour on the same scale as the anniversary tour. The mobile meeting place was visited by up to 20,000 people. At the same as the tour, the 'red bench' was introduced. 400 local branches received red benches which they could use as an activity. The benches were unveiled and stand in squares and other visible places in towns and cities. Local politicians, celebrities, royalty and volunteers from north to south sat on the benches and had a chat; thousands of waffles, ice creams and coffee cups were handed out; tens of local politicians and mayors took part at the stops on the tour; and around 1,000 proud volunteers played their part in making the tour a reality. Both the tour and the conversation benches resulted in very good press coverage in local media and helped to raise the organisation's profile. The Red Cross gained many hundreds of press mentions – all with positive coverage of the Red Cross and the important role the organisation plays in society. Other anniversary activities included the '150 Ways to a Warmer Society' campaign, Norway Post's issuing of four Red Cross stamps and the publication of the historic anniversary book.

FINANCIAL HIGHLIGHTS

The annual accounts cover the non-profit organisation known as the Norwegian Red Cross, a society whose purpose is not financial gain. The group accounts include the society accounts and the subsidiaries, Norges Røde Kors Sentrene AS, Røde Kors Husene AS, Røde Kors Førstehjelp AS and Fairchance Norway AS. The organisation's head office is at Hausmannsgate 7 in Oslo.

The annual accounts do not cover the regional and local Red Cross branches in Norway, as these are independent organisations with their own by-laws. However, the accounts show the portion of the finances of the regional and local branches that

comes from transfers from the Norwegian Red Cross. The accounts for 2015 show an operating deficit of NOK 43 million for the society, and NOK 47 million when subsidiaries are included.

Norges Røde Kors Sentrene AS posted a deficit of NOK 0.6 million in 2015, while Røde Kors Kors Førstehjelp AS and Røde Kors Husene AS posted results close to break even. Fairchance Norway AS posted a deficit of NOK 4.4 million.

Gross funds obtained for humanitarian purposes in 2015 were NOK 1,643 million for the society alone and NOK 1,716 million subsidiaries are included. In 2015, the Red Cross had national revenues of NOK 772 million, of which NOK 684 million was for the international work of the Red Cross.

The Red Cross's fundraising achieved new heights in 2015 and raised a total of NOK 371 million from members, private donors and the business community. This amount also includes membership fees and revenues from the Panto lottery.

Income from the business community amounted to NOK 120 million, including Panto lottery revenues of NOK 30 million. NOK 42 million was from agreements entered into and NOK 48 million was from fundraising. In 2015, the Red Cross had the following major partners: DNB, TINE, Det norske Veritas (DNV GL), GlaxoSmithKline and Statkraft.

There were two major emergency aid fundraising campaigns in 2015, one for the earthquakes in Nepal in April/May and one for the influx of refugees in the autumn. A total of NOK 41 million was raised for Nepal and NOK 55 million for the refugee work. The Red Cross is still the organisation that raises the most for emergency aid appeals. The Christmas appeal also raised a record NOK 21.2 million.

The Red Cross's focus on regular donors was also very successful in 2015. Street and door-to-door recruitment resulted in 23,067 donor members and strengthened both the Red Cross's membership base and contributed to securing long-term funding. The Red Cross now has a total of 69,355 regular donors (2014: 61,420) and 139,425 members, which represents growth from 131,074 in 2014. Private donors contributed almost NOK 259 million to the Red Cross's national and international work.

The Red Cross presents its annual accounts after its activities for 2015 in accordance with accounting standards for non-profit organisations. In 2015, the Norwegian Red Cross spent NOK 1,351 million on humanitarian work (NOK 1,379 million including subsidiaries). Special-purpose expenses account for 91.4% of the society's total expenditure.

The Red Cross spent NOK 39 million on the administration of the organisation. This represents 2.6% of total expenditure. In addition to purely administrative expenses, NOK 55 million was spent on among shared expenses such as ICT, accounting/payroll, service centres and property in 2015.

The return on the financial portfolio generates an annual contribution to the humanitarian work of the Red Cross. This ensures a stable income and long-term funding. Neither money collected through fundraising nor public grants are invested in the financial portfolio and the return ensures that we can withdraw NOK 90 million each year for humanitarian activities. Our aim is not only to help today, but also in the future. The funds allocated to the financial portfolio are funds saved from the era of gaming machine revenues.

At the end of the year, the Red Cross had NOK 2,663 million invested in market-based current financial assets. All investments are made in securities funds and their composition takes into consideration security, risk diversification and liquidity.

The funds are managed in accordance with the guidelines adopted by the National Board, which stipulate, among other things, that all investments in equity funds are subject to ethical guidelines. The Red Cross does not invest in companies that breach international conventions on human rights, working conditions, child labour and the environment, or companies which contribute to serious violations of the rights of individuals in war or conflict situations. In addition to this, the Red Cross does not own shares in companies that invest in or manufacture weapons, tobacco, pornography or alcohol. The Red Cross's vision is to move towards a fossil free investment portfolio and it wants to achieve a lower proportion of carbon in its portfolio than the market. Similarly, no investments are made in companies from which the Government Pension Fund Global has withdrawn. All investments are subject to external review twice a year to ensure compliance with the ethical guidelines.

The interest portfolio carries a moderate credit risk and a good spread of issuers and number of securities. Money market funds had an average term of 0.2 years and bond funds 4.0 years. The Red Cross has satisfactory liquidity and no measures have been adopted to change the liquidity risk.

ORGANISATION AND THE ENVIRONMENT

The Red Cross experienced a large influx of people who wanted to help with the refugee work. The influx was greatest in October and it was the cities that saw the largest numbers. The enquiries were primarily received in Oslo, but cities such as Bergen, Trondheim, Stavanger, Bærum, Tromsø and Kristiansand also saw a large influx. Of those who signed up, one third were men and two thirds were women; most were under 30-years-old. The influx put the Red Cross under pressure as it tried to ensure that they were quickly inducted and trained for activities.

The 'Towards a Common Goal' project has put management by objectives on the agenda throughout the organisation. A very large number of local branches have conducted need and capacity assessments to ensure that they are providing activities in line with their local community's needs. This has also helped ensure that the Red Cross's focus has been on ensuring local capacity by developing a good culture, reliable managers and goal-oriented volunteer management.

The Red Cross has a working environment committee (AMU) which is also attended by representatives of the occupational health service. Safety deputies have been assigned for all safety areas. The occupational health service acts as an advisory service vis-à-vis following people on sick leave, safety inspections, working environment surveys and adapting workplaces. The sick leave rate was 4.2%, which represents a decrease of 0.6% compared with the year before. The breakdown of sick leave was 1.5% short-term sick leave and 2.7% long-term sick leave. There were no serious injuries or accidents related to activities.

Just over 50% of senior positions within the Red Cross were held by women. The Red Cross encourages all qualified applicants to apply for advertised positions, regardless of age, gender, national or ethnic background, or disability. The workplace is adapted where necessary. Social inclusion and diversity are important to the Red Cross, and these are among the main areas of focus in the long-term and overall programmes.

The organisation has a zero tolerance policy on corruption, fraud and abuse. Procedures have been established for issuing external and internal warnings within the Red Cross.

The Red Cross does not pollute the external environment beyond what is normal for this type of organisation. A special climate action

plan for the Red Cross has been adopted. This includes a number of specific measures for reducing greenhouse gas emissions from Red Cross activities.

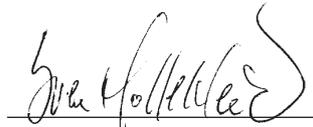
GOING CONCERN

In accordance with section 3-3a of the Norwegian Accounting Act, it is confirmed that

the assumptions for a going concern are in place. This is based on surplus forecasts for 2016 and long-term strategic forecasts for the Red Cross in the coming years. The Red Cross is in a healthy economic and financial position.

The 2015 Annual Report has been approved by the National Board.

Oslo, 22 April 2016



Sven Mollekleiv

President of the Norwegian Red Cross



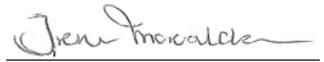
Hanne-Marie Heggdal
Vice President



Njål Høstmælingen



Charlott Nordström



Irene Thorvaldsen



Tøne Sissel Kise



Turid Ramsland Mong



Ole Gladsø



Espen André Breivik



Snorre Gundersen
Vice President



Bernadette Nirmal Kumar



Morten Støldal



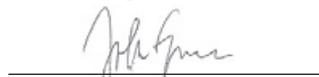
Audun Tron



Benedikte Nilsen



Ann Rigmor Lauritsen



John Sjursø



Olav Aasland



Åsne Havelid
Secretary General

ACTIVITY ACCOUNTS

| All figures in thousands of NOK | | | | | |
|---|------------------|--|------|------------------|------------------|
| GROUP | | | | SOCIETY | |
| 2015 | 2014 | | Note | 2015 | 2014 |
| ACQUISITION OF FUNDS | | | | | |
| 39 294 | 36 707 | Income from membership fees | | 39 294 | 36 707 |
| 771 904 | 744 604 | Contributions from public authorities | 1 | 771 904 | 744 604 |
| 250 366 | 223 473 | Other contributions | 2 | 250 366 | 223 473 |
| 302 432 | 220 200 | Revenues from fundraising and donations | 3 | 302 189 | 218 659 |
| Revenues earned from activities divided among: | | | | | |
| 56 539 | 61 416 | - operational activities that fulfil the organisation's objectives | 4 | 26 670 | 32 209 |
| 80 282 | 66 300 | - revenue-generating activities | | 38 236 | 27 976 |
| 210 793 | 308 039 | Financial and investment income | | 210 648 | 307 951 |
| 3 994 | 115 | Other income | | 3 994 | 115 |
| 1 715 604 | 1 660 854 | GROSS REVENUE OBTAINED FOR HUMANITARIAN PURPOSES | | 1 643 301 | 1 591 694 |
| FUNDS EXPENDED | | | | | |
| 5, 9, 10, 11 | | | | | |
| Expenditure on generating funds | | | | | |
| 70 716 | 48 476 | - fundraising costs | 6, 8 | 70 716 | 48 476 |
| 62 436 | 54 997 | - other expenditure on generating funds | 6, 8 | 16 629 | 16 563 |
| Special-purpose expenses: | | | | | |
| 990 | 10 | - donations, contributions, grants for org. objectives | | 990 | 10 |
| - Costs of activities/contributions for org. objectives | | | | | |
| 7 | | | | | |
| 2.1 Prevention and response to save lives | | | | | |
| 510 114 | 580 755 | Contributions to ICRC/IFRC/sister societies | | 510 114 | 580 755 |
| 12 428 | 8 530 | Contributions to regional/local branches | | 12 428 | 8 530 |
| 187 034 | 113 632 | Costs of activities | | 187 034 | 113 632 |
| 2.2 Helping to protect health and livelihoods | | | | | |
| 98 279 | 92 357 | Contributions to ICRC/IFRC/sister societies | | 98 279 | 92 357 |
| 30 278 | 19 169 | Contributions to regional/local branches | | 30 278 | 19 169 |
| 40 379 | 40 249 | Costs of activities | | 40 379 | 40 249 |
| 2.3 Working for social inclusion and diversity | | | | | |
| 13 673 | 0 | Contributions to ICRC/IFRC/sister societies | | 13 673 | |
| 30 379 | 18 429 | Contributions to regional/local branches | | 30 379 | 18 429 |
| 52 729 | 38 547 | Costs of activities | | 22 112 | 7 474 |
| 3.1 Building and developing strong, needs-oriented RC societies | | | | | |
| 32 270 | 25 512 | Contributions to ICRC/IFRC/sister societies | | 32 270 | 25 512 |
| 52 078 | 41 721 | Contributions to regional/local branches | | 52 078 | 41 721 |
| 84 413 | 49 612 | Costs of activities | | 84 413 | 49 612 |
| 3.2 Preventing and reducing vulnerability through advocacy | | | | | |
| 0 | 10 | Contributions to ICRC/IFRC/sister societies | | | 10 |
| 0 | | Contributions to regional/local branches | | | |
| 33 545 | 31 983 | Costs of activities | | 33 545 | 31 983 |
| 3.3 Developing an effective and sustainable organisation | | | | | |
| 1 207 | 6 335 | Contributions to ICRC/IFRC/sister societies | | 1 207 | 6 335 |
| 111 571 | 105 385 | Contributions to regional/local branches | | 111 571 | 105 385 |
| 90 159 | 95 046 | Costs of activities | | 90 159 | 95 046 |
| 39 007 | 40 010 | Resources expended on organisational administration | 8 | 38 829 | 40 009 |
| 1 553 687 | 1 410 709 | TOTAL | | 1 477 085 | 1 341 198 |
| 161 917 | 250 086 | ANNUAL SURPLUS/DEFICIT FROM ACTIVITIES | | 166 216 | 250 436 |
| INCREASE/DECREASE IN EQUITY | | | | | |
| Equity with external restrictions | | | | | |
| Other equity | | | | | |
| TOTAL ALLOCATED | | | | | |
| | | | | 166 216 | 250 436 |

BALANCE SHEET AT 31 DECEMBER

All figures in thousands of NOK

| GROUP | | | | SOCIETY | |
|------------------|------------------|--|-----------|------------------|------------------|
| 2015 | 2014 | | Note | 2015 | 2014 |
| | | ASSETS | | | |
| | | Fixed assets | | | |
| | | Intangible assets and tangible fixed assets | | | |
| 26 874 | 25 477 | Intangible assets | 13 | 0 | 0 |
| 243 899 | 256 943 | Land, buildings and other real estate | 13 | 243 899 | 256 943 |
| 18 877 | 22 597 | Fixtures and fittings, inventory, equipment and means of transport | 13 | 17 049 | 20 746 |
| 289 650 | 305 017 | Total intangible assets and tangible fixed assets | | 260 948 | 277 689 |
| | | Financial fixed assets | | | |
| 0 | 0 | Investments in subsidiaries | 14 | 28 500 | 28 500 |
| 26 170 | 30 170 | Investments in equities and bonds | 15 | 26 170 | 30 170 |
| 3 100 | 6 656 | Other non-current receivables | 16 | 19 056 | 12 056 |
| 29 269 | 36 825 | Total financial fixed assets | | 73 725 | 70 725 |
| 318 919 | 341 842 | Total fixed assets | | 334 673 | 348 415 |
| | | Current assets | | | |
| 28 062 | 24 492 | Inventory | 17 | 24 046 | 21 964 |
| 49 503 | 38 087 | Accounts receivable | | 49 759 | 31 214 |
| 27 386 | 44 997 | Other receivables | 18 | 24 448 | 44 659 |
| 2 663 034 | 2 531 869 | Market-based financial assets | 19 | 2 663 034 | 2 531 869 |
| 319 935 | 222 554 | Cash, bank deposits etc. | 20 | 296 876 | 209 823 |
| 3 087 919 | 2 861 999 | Total current assets | | 3 058 163 | 2 839 530 |
| 3 406 839 | 3 203 841 | TOTAL ASSETS | | 3 392 836 | 3 187 944 |
| | | EQUITY AND LIABILITIES | | | |
| | | Equity | | | |
| 348 740 | 291 973 | Equity with external restrictions | 21 | 348 740 | 291 973 |
| 2 890 686 | 2 785 470 | Other equity | 21 | 2 882 858 | 2 773 439 |
| 3 239 426 | 3 077 443 | Total equity | | 3 231 598 | 3 065 412 |
| 0 | 910 | Non-current liabilities | 22 | 0 | 310 |
| | | Current liabilities | | | |
| 70 849 | 48 793 | Suppliers | | 62 555 | 43 481 |
| 17 287 | 14 222 | Public duties payable | | 14 703 | 12 125 |
| 39 842 | 19 318 | Unused public funds | 1 | 39 842 | 19 318 |
| 39 435 | 43 155 | Other current liabilities | 23 | 44 139 | 47 298 |
| 167 413 | 125 488 | Current liabilities | | 161 238 | 122 221 |
| 167 413 | 126 398 | Total liabilities | | 161 238 | 122 531 |
| 3 406 839 | 3 203 841 | TOTAL EQUITY AND LIABILITIES | | 3 392 836 | 3 187 944 |

The Annual Accounts for 2015 have been approved by the National Board.

Oslo, 22 April 2016



Sven Mollekleiv

Sven Mollekleiv
President of the Norwegian Red Cross



Åsne Havnelid

Åsne Havnelid
Secretary General



Hanne M Heggdal

Hanne M Heggdal
Vice President



Snorre Gundersen

Snorre Gundersen
Vice President



Njål Høstmælingen

Njål Høstmælingen



Nkumar

Bernadette Nirmal Kumar



Charlott Nordström

Charlott Nordström



Morten Støldal

Morten Støldal



Irene Thorvaldsen

Irene Thorvaldsen



Audun Tron

Audun Tron



Tone Sissel Kise

Tone Sissel Kise



Ann Rigmor Lauritsen

Ann Rigmor Lauritsen



Turid Ramsland Mong

Turid Ramsland Mong



Benedikte Nilsen

Benedikte Nilsen



Ole Gladso

Ole Gladso



John Sjørso

John Sjørso



Espen A. Breivik

Espen André Breivik



Olav Aasland

Olav Aasland

CASH FLOW STATEMENT

All figures in thousands of NOK

| GROUP | | | SOCIETY | |
|------------------|------------------|--|------------------|------------------|
| 2015 | 2014 | | 2015 | 2014 |
| 161 917 | 250 086 | Annual surplus/deficit from activities | 166 216 | 250 436 |
| | | ITEMS IN THE ACTIVITY ACCOUNTS THAT HAVE NO DIRECT BEARING ON LIQUIDITY | | |
| 11 731 | 11 088 | + depreciation, write-downs and reversal of write-downs | 11 124 | 10 447 |
| -3 957 | 0 | +/- loss/gain on disposal of other tangible fixed assets | -3 957 | 0 |
| 7 774 | 11 088 | Total | 7 167 | 10 447 |
| | | INVESTING, DISPOSAL AND FINANCING ACTIVITIES | | |
| -5 942 | -8 526 | - acquisition of other tangible fixed assets | -3 925 | -7 470 |
| 13 491 | 0 | + selling price on disposal of other tangible fixed assets | 13 491 | 0 |
| 4 000 | 12 000 | +/- net investment/disposal of investments | 4 000 | 12 000 |
| 3 556 | -6 298 | + repayment/- assumption of current and non-current receivables | -7 000 | -9 208 |
| -910 | 103 | - repayment/+ assumption of non-current liabilities | -310 | 103 |
| 14 195 | -2 720 | Total | 6 256 | -4 574 |
| | | OTHER CHANGES | | |
| 6 195 | -14 160 | +/- changes in accounts receivables and other receivables | 1 667 | -11 705 |
| 41 925 | -48 298 | +/- changes in accounts payable and other current liabilities | 39 017 | -50 299 |
| -3 570 | -3 393 | +/- change in inventory | -2 081 | -2 786 |
| 109 | 33 | +/- change in other accruals | -22 | -37 |
| 44 659 | -65 817 | Total | 38 580 | -64 828 |
| 228 545 | 192 635 | TOTAL CHANGES IN CASH/CASH EQUIVALENTS DURING THE YEAR | 218 218 | 191 480 |
| 2 754 423 | 2 561 788 | + Holdings of cash/cash equivalents at 1 January | 2 741 692 | 2 550 212 |
| 2 982 969 | 2 754 423 | = Holdings of cash/cash equivalents at 31 December | 2 959 910 | 2 741 692 |

Cash/cash equivalents include cash, bank deposits and financial assets assessed at fair value.

NOTES

The annual accounts cover the non-profit organisation known as the Norwegian Red Cross, a society whose purpose is not financial gain. The group accounts include the subsidiaries specified in Note 14. The annual accounts thus do not include the regional or local branches of the Norwegian Red Cross. These are independent organisations with their own statutes and are not controlled by the Norwegian Red Cross.

ACCOUNTING PRINCIPLES

The annual accounts have been prepared in accordance with the Norwegian Accounting Act and generally accepted accounting practices for non-profit organisations.

CONSOLIDATION PRINCIPLES

The group accounts include the society accounts and the subsidiaries, Norges Røde Kors Sentrene AS, Røde Kors Husene AS, Røde Kors Førstehjelp AS and Fairchance Norway AS. The group accounts have been prepared as if the group was a single economic entity. Transactions and balances between group companies have been eliminated. The group accounts have been prepared according to consistent principles, with the subsidiaries adhering to the same accounting principles as the parent company.

Acquired subsidiaries are included in the group accounts based on the purchase price to the parent company. Purchase price is linked to identifiable assets and liabilities in the subsidiary, which are entered in the group accounts at fair value at the time of acquisition. Any excess value over and above that which can be linked to identifiable assets and liabilities is entered in the balance sheet as goodwill. Excess value in the group accounts is depreciated on a straight line basis over the expected lifetime of the acquired assets.

SUBSIDIARIES/ASSOCIATED COMPANIES

Subsidiaries and associated companies are assessed according to the cost method in the society accounts and associated companies are assessed according to the cost method in the group accounts. The investment is stated at acquisition cost for the shares unless writing down has been necessary. Writing down to fair value is carried out when the reduction in value is due to causes that cannot be deemed temporary and when it is deemed necessary in accordance with good accounting practice. Write-downs are reversed when the basis for the write-down is no longer present.

REVENUE RECOGNITION

Revenue from members is recognised when it is received. Contributions from the public authorities to which restrictions are attached, are recognised as income in line with expenditure linked to the supported activity. Contributions that have not been recognised as income are entered on the balance sheet as a liability under "Unused public funds". Contributions and donations from other donors and revenues earned from activities are re-

cognised as income when the organisation has the legal right of ownership to the contribution or donation, and the value can be reliably measured. The value of funds raised and donations is appraised at fair value on the date of receipt.

CLASSIFICATION OF EXPENDITURE

In the activity accounts, expenditure is divided into three main categories: expenditure on generating funds, expenditure to achieve objectives and administrative expenses. Further details can be found in Notes 6, 7 and 8.

CLASSIFICATION AND EVALUATION OF ASSETS AND LIABILITIES

Current assets and short-term liabilities comprise items that fall due within one year of the balance sheet date, as well as entries linked to circulation of stock. Other items are classified as fixed assets/non-current liabilities. The first year's repayment of a non-current liability is classified as a current liability.

Current assets are valued at the lower of acquisition cost and fair value.

Fixed assets are stated at purchase price but are written down to fair value unless the reduction in value is expected to be temporary.

RECEIVABLES

Accounts receivable from customers and other receivables are entered on the balance sheet at face value less a provision for expected losses.

STOCK

Stock is valued at the lower of acquisition cost and real value.

TANGIBLE FIXED ASSETS AND RIGHTS

Tangible fixed assets and rights are entered in the balance sheet and depreciated on a straight line basis over the expected lifetime of the asset. Direct maintenance of operating equipment is entered under operating expenses on an ongoing basis, while additional costs or improvements are added to the cost price of the fixed asset and depreciated in line with the fixed asset.

MARKET-BASED FINANCIAL ASSETS

All of these financial investments are in highly liquid money market, bond and equity funds for which daily rates are listed in active markets, primarily the Oslo Stock Exchange.

Market-based financial assets are appraised at fair value on the balance sheet date without any deductions for expenses associated with the sale. A portion of the money market funds is held primarily for the purpose of sales or buy-backs in the short term, while the remaining funds are placed in a long-term portfolio of identified instruments which are managed together. Any changes in fair value are recognised in the income statement as financial and investment income/expenses. Market value and cost price for the various investments are specified in the accompanying notes to the accounts.

PENSION OBLIGATIONS

The Norwegian Red Cross's pension scheme in the Norwegian Public Service Pension Fund is a defined-benefit pension scheme for the employees, i.e. they have a right to a future pension based on factors such as the length of service and salary at the time of retirement. Consequently, in principle, the employer has an obligation to the employees to contribute to this pension. The Norwegian Public Service Pension Fund has not made sufficient information available to allow this obligation to be calculated. Therefore, the scheme cannot be treated as a defined-benefit pension scheme for accounting purposes. Recommended practice in Norway allows pension schemes like this to be treated as contributory pension plans for accounting purposes, which in practice means that the period's pension costs are equal to the period's contributions.

The society is obliged to have an occupational pension scheme for its employees in accordance with the Norwegian Law on mandatory occupational pension schemes. The society's pension scheme fulfils the requirements of this legislation.

ASSETS AND LIABILITIES IN FOREIGN CURRENCY

Financial items in foreign currency are entered at the exchange rate valid at the end of the accounting year.

CASH FLOW STATEMENT

The cash flow statement is prepared in accordance with the indirect method. Cash/cash equivalents include cash, bank deposits and financial assets assessed at fair value.

NOTE 1 - CONTRIBUTIONS FROM PUBLIC AUTHORITIES

| All figures in thousands of NOK | GROUP AND SOCIETY | |
|--|-------------------|----------------|
| | 2015 | 2014 |
| Norwegian Ministry of Foreign Affairs | 599 216 | 604 171 |
| Norad | 84 309 | 85 612 |
| Norwegian Ministry of Justice | 22 992 | 12 067 |
| Norwegian Ministry of Children and Family Affairs | 14 184 | 2 500 |
| Grants from the Distribution Committee (FUV) | 1 501 | 1 264 |
| Peace Corps | 2 450 | 2 205 |
| Directorate of Integration and Diversity (IMDI) | 1 575 | 1 225 |
| Directorate of Health/Ministry of Health and Care Services | 9 922 | 9 530 |
| Norwegian Ministry of Defence | 231 | 255 |
| Gaming and Foundation Authority | 20 610 | 20 722 |
| Norwegian Labour and Welfare Administration | 1 600 | 1 400 |
| Directorate of the Norwegian Correctional Service | 1 474 | 1 225 |
| Others | 11 840 | 2 428 |
| Total | 771 904 | 744 604 |

The grants must be repaid if the scale of activities fails to correspond with the assumptions on which they are based. NOK 39,842,000 of public funds received had not been recognised as revenue at 31 December 2015 (the corresponding figure at 31 December 2014 was NOK 19,318,000). These funds are expected to be recognised as revenue in 2016 based on ongoing activities, accrued as unused public funds.

NOTE 2 - OTHER CONTRIBUTIONS

| All figures in thousands of NOK | GROUP AND SOCIETY | |
|--|-------------------|----------------|
| | 2015 | 2014 |
| Gaming and Foundation Authority | 215 159 | 208 619 |
| Contributions from sister societies | 18 699 | 6 747 |
| ECHO | 8 601 | 3 761 |
| Health and rehabilitation | 4 095 | 2 663 |
| Norwegian Children and Youth Council (LNU) | 3 204 | 1 619 |
| Other | 608 | 65 |
| Total | 250 366 | 223 473 |

NOTE 3 - REVENUE FROM FUNDRAISING AND DONATIONS

| All figures in thousands of NOK | GROUP | | SOCIETY | |
|---|----------------|----------------|----------------|----------------|
| | 2015 | 2014 | 2015 | 2014 |
| Endowments | 3 387 | 1 150 | 3 387 | 1 150 |
| Unrestricted donations/contributions | 8 295 | 9 950 | 8 117 | 8 480 |
| Donor programme | 120 117 | 109 841 | 120 117 | 109 841 |
| Trade and industry agreements | 53 360 | 31 026 | 53 360 | 31 026 |
| Fundraising | 98 800 | 33 267 | 98 800 | 33 267 |
| Memorial donations | 582 | 323 | 582 | 323 |
| Donations in the form of goods and services | 9 873 | 5 205 | 9 873 | 5 205 |
| Legacies | 7 951 | 29 367 | 7 951 | 29 367 |
| Investment support | 65 | 71 | 0 | 0 |
| Total | 302 432 | 220 200 | 302 189 | 218 659 |

NOTE 4 - REVENUES THAT FULFIL THE ORGANISATION'S OBJECTIVES

| All figures in thousands of NOK | GROUP | | SOCIETY | |
|--|---------------|---------------|---------------|---------------|
| | 2015 | 2014 | 2015 | 2014 |
| Income from online store | 6 114 | 5 074 | 6 114 | 5 074 |
| Advertising revenues | 206 | 842 | 206 | 842 |
| Delegate fees | 1 324 | 5 177 | 1 324 | 5 177 |
| Rental income | 13 639 | 13 588 | 13 639 | 13 588 |
| Share revenue/sale of equipment, global work | 3 663 | 6 324 | 3 663 | 6 324 |
| Sales revenue, primary customers | 29 869 | 29 206 | 0 | 0 |
| Christmas campaign, sale of goods | 540 | 224 | 540 | 224 |
| Travel commission | 37 | 115 | 37 | 115 |
| Other revenue | 1 148 | 864 | 1 148 | 864 |
| Total | 56 539 | 61 416 | 26 670 | 32 209 |

NOTE 5 - DISTRIBUTION OF JOINT EXPENSES - SOCIETY

All figures in thousands of NOK

All employees of the Norwegian Red Cross are employed to work on one or more objective activity/activities and the costs for these persons are distributed over the various activities. Joint expenses are allocated to the main activities according to the number of full-time equivalents linked to each activity.

Joint expenses consist of the following:

| | 2015 | 2014 |
|--------------------------|---------------|---------------|
| Service centre/HR | 6 656 | 6 270 |
| Property management | 12 097 | 11 334 |
| ICT | 25 601 | 21 511 |
| Financial administration | 10 941 | 12 876 |
| Total | 55 295 | 51 991 |

| Joint expenses | Service centre/HR | Property | ICT | Financial administration | Total | |
|---|-------------------|---------------|---------------|--------------------------|---------------|----------------|
| Total | 6 656 | 12 097 | 25 601 | 10 941 | 55 294 | |
| Expenditure on generating funds | 398 | 723 | 1 531 | 654 | 3 308 | 6,0 % |
| Special-purpose expenses: | | | | | | |
| 2.1 Prevention and response to save lives | 3 197 | 5 811 | 12 299 | 5 256 | 26 563 | 48,0 % |
| 2.2 Helping to protect health and livelihoods | 761 | 1 384 | 2 928 | 1 251 | 6 324 | 11,4 % |
| 2.3 Working for social inclusion and diversity | 298 | 542 | 1 147 | 490 | 2 477 | 4,5 % |
| 3.1 Building and developing strong, needs-oriented RC societies | 760 | 1 382 | 2 925 | 1 250 | 6 318 | 11,4 % |
| 3.2 Preventing and reducing vulnerability through advocacy | 151 | 275 | 581 | 248 | 1 256 | 2,3 % |
| 3.3 Developing an effective and sustainable organisation | 914 | 1 662 | 3 517 | 1 503 | 7 597 | 13,7 % |
| Administrative expenses | 175 | 318 | 673 | 288 | 1 454 | 2,6 % |
| Total | 6 656 | 12 097 | 25 601 | 10 941 | 55 295 | 100,0 % |

NOTE 6 - EXPENDITURE ON GENERATING FUNDS

All figures in thousands of NOK

| | GROUP | | SOCIETY | |
|---|---------------|---------------|---------------|---------------|
| | 2015 | 2014 | 2015 | 2014 |
| Fundraising costs | | | | |
| Fundraising and donations | 62 240 | 41 211 | 62 240 | 41 211 |
| Proportion of joint expenses | 8 476 | 7 273 | 8 476 | 7 273 |
| Total | 70 716 | 48 476 | 70 716 | 48 476 |
| Other expenditure on generating funds | | | | |
| Costs of maintaining membership numbers and affiliation | 14 171 | 12 842 | 14 171 | 12 842 |
| Games/royalties | 824 | 976 | 824 | 976 |
| Proportion of staff functions | 212 | 223 | 212 | 223 |
| Development/new revenues/other | 0 | 180 | 0 | 180 |
| Expenses in subsidiaries | 45 807 | 38 433 | 0 | 0 |
| Proportion of joint expenses | 1 422 | 2 342 | 1 422 | 2 342 |
| Total | 62 437 | 54 997 | 16 629 | 16 563 |

NOTE 7 - EXPENDITURE ON OBJECTIVES - SOCIETY

All figures in thousands of NOK

Principal objective 1 – Prevention and response to save lives by:

- strengthening our ability to identify and anticipate extraordinary events and crises, while making local communities aware of potential threats
- working to create safe local communities through local capacity building and prevention of serious incidents and humanitarian crises
- contributing to strengthening the national associations we work with to improve their response to humanitarian needs in their own countries
- having well-trained and competent personnel, and the equipment necessary for providing humanitarian assistance in various crisis situations and rescue operations
- helping people with acute needs, both physical and mental, as a result of disasters and crises, particularly in the areas of health, water and sanitation
- strengthening our care and emergency preparedness
- assisting and protecting people affected by violence and armed conflict
- developing and strengthening international humanitarian law such that it meets the challenges of present-day conflicts
- ensuring that gender issues are addressed

| | 2015 | 2014 |
|------------------------------|----------------|----------------|
| National | 52 691 | 38 814 |
| International | 645 792 | 654 149 |
| Proportion of joint expenses | 11 094 | 9 955 |
| Total | 709 576 | 702 918 |

Principal objective 2 – Helping to protect health and livelihoods by:

- strengthening efforts in care and public health work
- helping to give children and young people a safe upbringing
- helping to prevent child abuse
- contributing to the development of programmes for good health services and preventive efforts throughout the entire Red Cross and Red Crescent movement
- contributing to the achievement of international Red Cross objectives to reduce mortality and the number and scale of diseases and infections

| | 2015 | 2014 |
|------------------------------|----------------|----------------|
| National | 36 540 | 24 500 |
| International | 131 015 | 125 956 |
| Proportion of joint expenses | 1 381 | 1 321 |
| Total | 168 936 | 151 776 |

Principal objective 3 - The Red Cross shall work for social inclusion and diversity by:

- being an inclusive organisation where people can use their resources
- working to ensure different community groups are represented among the volunteers, elected officials and participants
- providing information about and working to combat all forms of discrimination, oppression, intolerance and racism
- promoting equality at work to ensure human dignity
- having activities that promote social inclusion and prevent loneliness
- alleviating the loneliness and isolation of prison inmates
- having activities that contribute to after-care and social inclusion of people with substance abuse, people who have been released from prison or people suffering from mental illness
- providing humanitarian assistance to migrants in need, and monitoring their rights
- ensuring that gender issues are addressed

| | 2015 | 2014 |
|---|----------------|----------------|
| National | 48 631 | 24 953 |
| International | 16 473 | 0 |
| Proportion of joint expenses | 1 059 | 915 |
| Total | 66 163 | 25 904 |
| | 2015 | 2014 |
| Total for principal objectives 1-3 | 944 675 | 880 598 |

NOTE 8 - PERCENTAGE SPENT ON ADMINISTRATION AND OBJECTIVES- SOCIETY

All figures in thousands of NOK

According to accounting standards for non-profit organisations, administration refers to activities carried out in order to manage the organisation, and the expenses that cannot be attributed to specific activities. These expenses include costs relating to senior management, auditors and legal fees, preparation of public accounts, as well as costs associated with the National Board and committees. The distribution of joint expenses is described in note 5. Administration, and has its share of distributed joint expenses. From and including 2008, financial expenditure is reported as a proportion of resources used for administering the organisation.

| | 2015 | 2014 | 2013 | 2012 | 2011 |
|--|----------------|----------------|----------------|----------------|----------------|
| Total administrative expenses | 38 829 | 40 009 | 31 073 | 21 503 | 43 339 |
| Total expenditure | 1 477 085 | 1 341 198 | 1 294 845 | 1 148 417 | 1 244 408 |
| Percentage for administration | 2,6 % | 3,0 % | 2,4 % | 1,9 % | 3,5 % |
| Expenditure on objectives | 1 349 920 | 1 236 200 | 1 193 264 | 1 071 473 | 1 146 435 |
| Total expenditure | 1 477 085 | 1 341 198 | 1 294 845 | 1 148 417 | 1 244 408 |
| Percentage for objectives | 91,4 % | 92,2 % | 92,2 % | 93,3 % | 92,1 % |
| | | | | | |
| Fundraising percentage: | 2015 | 2014 | 2013 | 2012 | 2011 |
| Revenue from fundraising and donations | 302 189 | 218 659 | 192 445 | 132 114 | 200 627 |
| Total funds raised | 302 189 | 218 659 | 192 445 | 132 114 | 200 627 |
| Expenditure on generating funds | 87 345 | 65 039 | 70 508 | 55 414 | 54 633 |
| Other expenditure on generating funds | -16 629 | -16 563 | -12 651 | -12 409 | -5 907 |
| Expenditure on generating funds | 70 716 | 48 476 | 57 856 | 43 004 | 48 726 |
| Net funds raised | 231 472 | 170 183 | 134 588 | 89 110 | 151 901 |
| Fundraising percentage | 76,60 % | 77,83 % | 69,94 % | 67,45 % | 75,71 % |

NOTE 9 - CLASSIFICATION BY TYPE

All figures in thousands of NOK

| GROUP | | | SOCIETY | |
|------------------|------------------|---|------------------|------------------|
| 2015 | 2014 | | 2015 | 2014 |
| | | Revenues | | |
| 771 904 | 744 604 | Contributions from public authorities | 771 904 | 744 604 |
| 250 366 | 223 473 | Other contributions | 250 366 | 223 473 |
| 302 432 | 220 202 | Donations and contributions | 302 189 | 218 659 |
| 180 109 | 164 538 | Other operating income | 108 194 | 97 007 |
| 1 504 811 | 1 352 817 | Total revenues | 1 432 653 | 1 283 743 |
| | | Expenses | | |
| 92 047 | 53 044 | Cost of goods sold | 64 067 | 26 533 |
| 306 665 | 261 509 | Payroll costs | 275 981 | 232 802 |
| 11 731 | 11 055 | Depreciation | 11 124 | 10 447 |
| 0 | 34 | Write-downs | 0 | 0 |
| 239 771 | 185 447 | Other operating expenses | 222 616 | 171 796 |
| 901 597 | 898 282 | Cash contributions | 901 597 | 898 282 |
| 1 551 811 | 1 409 371 | Total expenses | 1 475 386 | 1 339 860 |
| -47 000 | -56 554 | Operating surplus/deficit | -42 733 | -56 117 |
| 6 316 | 6 442 | Interest income | 6 172 | 6 233 |
| 204 477 | 301 718 | Change in value of financial assets | 204 477 | 301 718 |
| 0 | 0 | Write-downs of equities/subordinated loans | 0 | 0 |
| 1 876 | 1 520 | Interest charges | 1 699 | 1 398 |
| 208 916 | 306 640 | Net financial items | 208 949 | 306 553 |
| 161 917 | 250 086 | Year's surplus/deficit | 166 216 | 250 436 |
| | | Allocation of year's surplus/deficit | | |
| | | Transfer to/from equity/ext. restr. | 56 858 | 17 639 |
| | | Transfer to other equity | 109 358 | 232 796 |
| | | Total allocated | 166 216 | 250 436 |

NOTE 10 - NUMBER OF FULL-TIME EQUIVALENTS

| | GROUP | | SOCIETY | |
|--------------------------------------|------------|------------|------------|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Number of FTEs - full-time employees | 290 | 269 | 230 | 216 |
| Number of FTEs - temporary employees | 27 | 18 | 27 | 18 |
| Total | 317 | 287 | 257 | 234 |

Average full-time equivalents at the regional offices were 246 full-time/19 temporary, (these are not included in the table above). The corresponding FTE figures for 2014 were 235/16.

NOTE 11 - REMUNERATION TO MANAGEMENT

All figures in thousands of NOK

| Remuneration to executive personnel | SECRETARY GENERAL | NATIONAL BOARD |
|---|--------------------------|-----------------------|
| Payroll | 1 110 | 0 |
| Pension costs | 26 | 0 |
| Other remuneration | 31 | 0 |
| Remuneration to the auditor is distributed as follows: | GROUP | SOCIETY |
| Auditing services | 529 | 388 |
| Other certification services | 1 166 | 1 158 |
| Advice on taxes and fees | 59 | 0 |
| Other assistance | 145 | 57 |
| Total | 1 899 | 1 603 |

NOTE 12 - TRANSACTIONS WITH CLOSE ASSOCIATES

All figures in thousands of NOK

The Norwegian Accounting Act requires disclosure of transactions with close associates. The International Federation of Red Cross and Red Crescent Societies (IFRC), all Red Cross regional offices, local Red Cross branches, subsidiaries and the Norwegian Red Cross Humanitarian Fund are close associates of the Norwegian Red Cross. An overview of important transactions with these parties is shown below.

Employer responsibility for staff at the Norwegian Red Cross and 18 of the 19 regional offices lies with the Norwegian Red Cross. The regions are invoiced monthly for salary costs. The regional offices also receive a proportion of pro bono joint services such as switchboard, ICT, HR, accounts and payroll.

| | 2015 | 2014 |
|--|-------------|-------------|
| From the IFRC | | |
| Direct contributions to international activities | 0 | 0 |
| To the IFRC | | |
| Contributions to various programmes | 133 134 | 130 927 |
| Membership fees | 5 130 | 4 562 |
| From Red Cross regional offices | | |
| Donations for disasters | 1 126 | 441 |
| Salaries/travel expenses | 101 552 | 89 248 |
| To Red Cross regional offices | | |
| Salaries/travel expenses | 101 552 | 89 248 |
| Framework transfers | 71 410 | 69 106 |
| Services provided (pro bono) | 25 003 | 22 527 |
| Transfers to Holiday for All | 16 611 | 11 589 |
| Support for various local activities | 11 741 | 9 894 |
| Support for care activities | 19 313 | 15 629 |
| Transfers relating to Red Cross helpline | 4 725 | 4 175 |
| Support for disaster preparedness and search and rescue corps work | 2 435 | 3 131 |
| Transfers of proportion of membership fees | 2 604 | 2 129 |
| Transfers of business community support | 6 039 | 3 052 |
| Transfers from ExtraStiftelsen | 2 185 | 1 754 |
| Support for children's activities | 8 932 | 4 119 |
| Support for youth delegates | 642 | 375 |
| Support for refugee crisis | 11 478 | |
| From local branches | | |
| Donations for disasters | 7 809 | 1 450 |
| To local branches | | |
| Transfers of proportion of membership fees | 26 531 | 25 270 |
| Support for disaster preparedness and search and rescue corps work | 1 903 | 2 016 |
| Support for various local activities | 0 | 1 535 |
| Transfers of share of Panto lottery | 14 550 | 9 817 |
| Support for care activities | 1 324 | 1 536 |
| Transfers from FriFond | 3 051 | 1 509 |
| Support for children's activities | 246 | |
| Transfers from ExtraStiftelsen | 862 | 625 |
| Transfers of business community support | 0 | |
| To subsidiaries | | |
| Purchase of stays at centres and first aid products | 3 472 | 1 371 |
| From subsidiaries | | |
| Sales of goods to Røde Kors Førstehjelp AS | 46 | 110 |
| Rent, telephone and interest | 2 709 | 2 709 |
| From the Norwegian Red Cross Humanitarian Fund | | |
| Contributions for objectives | 260 | 400 |

The Norwegian Red Cross Humanitarian Fund is an independent foundation, but has the same board as the Norwegian Red Cross.

NOTE 15 - SHARES IN OTHER COMPANIES

| All figures in thousands of NOK | Voting share/ Stake | Cost of acquisition Cost | Book value 31.12.15 | Book value 31.12.14 |
|---------------------------------|------------------------|-----------------------------|------------------------|------------------------|
| Shares in other companies | | | | |
| Shares in Norsk Pantelotteri AS | 40 % | 28 000 | 24 000 | 28 000 |
| Shares in De 10 Humanitære AS | 13 % | 15 | 15 | 15 |
| Shares in Ambulanseforum AS | 44 % | 44 | 44 | 44 |
| Shares in Fair Chance Group AS | 1 % | 3 047 | 1 947 | 1 947 |
| Other | | 164 | 164 | 164 |
| Total | | 31 270 | 26 170 | 30 170 |

NOTE 16 - OTHER NON-CURRENT RECEIVABLES

| All figures in thousands of NOK | GROUP | | SOCIETY | |
|---|--------------|--------------|---------------|---------------|
| Other non-current receivables | 2015 | 2014 | 2015 | 2014 |
| Other non-current receivables that mature in more than one year constitute: | | | | |
| Loans to subsidiaries | 0 | 0 | 12 400 | 5 400 |
| Loan to Red Cross societies - 2nd priority mortgage | 3 100 | 6 656 | 6 656 | 6 656 |
| Total | 3 100 | 6 656 | 19 056 | 12 056 |

NOTE 17 - STOCK

| All figures in thousands of NOK | GROUP | | SOCIETY | |
|---------------------------------|---------------|---------------|---------------|---------------|
| | 2015 | 2014 | 2015 | 2014 |
| Disaster preparedness stores | 22 167 | 20 396 | 22 167 | 20 397 |
| Other goods | 5 894 | 4 096 | 1 878 | 1 567 |
| Total | 28 062 | 24 492 | 24 046 | 21 964 |

NOTE 18 - OTHER RECEIVABLES

| All figures in thousands of NOK | GROUP | | SOCIETY | |
|---------------------------------|---------------|---------------|---------------|---------------|
| Other receivables | 2015 | 2014 | 2015 | 2014 |
| Accrued income | 17 095 | 17 464 | 17 095 | 17 464 |
| Prepaid expenses | 10 200 | 443 | 7 263 | 106 |
| Sale of Fridtjof Invest | 0 | 27 000 | 0 | 27 000 |
| Other current receivables | 90 | 90 | 90 | 90 |
| Total | 27 386 | 44 997 | 24 448 | 44 659 |

NOTE 19 - MARKET-BASED FINANCIAL ASSETS

| All figures in thousands of NOK | 2015 | | | | 2014 | | | |
|---------------------------------|------------------|------------------|----------------|---------------|------------------|------------------|----------------|----------------|
| Fund type | Market value | Cost price | Yield | Yield in % | Market value | Cost price | Yield | Yield in % |
| Bond funds | 836 205 | 856 705 | 9 312 | 1,11 % | 826 893 | 784 233 | 65 182 | 8,68 % |
| Money market funds | 526 412 | 537 180 | 5 113 | 1,04 % | 498 297 | 497 574 | 9 586 | 2,24 % |
| Equity funds | 1 300 417 | 793 099 | 186 629 | 15,52 % | 1 206 679 | 721 208 | 224 296 | 21,42 % |
| Total | 2 663 034 | 2 186 984 | 201 054 | 8,43 % | 2 531 869 | 2 003 015 | 299 064 | 13,89 % |

The Red Cross has invested NOK 2,663 million in market-based equities and bonds. All of the investments are in securities funds and have been designed to take account of safety, the spread of risk, liquidity and ethical considerations, in accordance with the guidelines laid down by the Board. The Norwegian Red Cross adopts a conscious attitude to relative risk in the various markets in which it invests. In order to manage the risk relative to the index/market, some parts of the interest and equity portfolio will always be attempted to be invested under index-linked or near-index-linked management. Relative risk is an indication of how much the active return on the fund may fluctuate both positively and negatively in relation to the market (i.e., in relation to the reference index).

The active returns on investments in 2015 were as follows:

| | |
|--|-------|
| Norwegian shares: | 3,0 % |
| Foreign shares: | 2,5 % |
| Norwegian interest (Norwegian bonds + Norwegian money market): | 1,0 % |
| Foreign interest: | 0,8 % |

NOTE 20 - CASH AND BANK DEPOSITS

All figures in thousands of NOK

| | GROUP | | SOCIETY | |
|--|----------------|----------------|----------------|----------------|
| | 2015 | 2014 | 2015 | 2014 |
| Cash and bank deposits | 319 935 | 222 554 | 296 876 | 209 823 |
| Of which the following is restricted: | | | | |
| Withholding tax | 15 890 | 13 067 | 14 399 | 12 048 |
| Unused public funds* | 40 856 | 25 224 | 40 856 | 25 224 |
| Total restricted funds | 56 745 | 38 290 | 55 254 | 37 272 |
| Liquid funds at the disposal of the Norwegian Red Cross | 263 189 | 184 264 | 241 622 | 172 551 |

* According to the terms for such funds, the credited interest devolves to the state not the Norwegian Red Cross.

NOTE 21 - EQUITY

All figures in thousands of NOK

| NORWEGIAN RED CROSS GROUP | Equity | Other | Total |
|---------------------------------|----------------------|------------------|------------------|
| | external restriction | equity | equity |
| Equity at 1 January | 291 973 | 2 785 470 | 3 077 443 |
| Funds carried over | 296 111 | 105 150 | 401 261 |
| Funds transferred to activities | -239 344 | | -239 344 |
| Year's surplus/deficit | 56 767 | 105 150 | 161 917 |
| Redistributed funds/other | | 66 | 66 |
| Equity at 31 December | 348 740 | 2 890 686 | 3 239 426 |
| SOCIETY | | | |
| | Equity | Other | Total |
| | external restriction | equity | equity |
| Equity at 1 January | 291 973 | 2 773 439 | 3 065 412 |
| Funds carried over | 296 111 | 109 358 | 405 469 |
| Funds transferred to activities | -239 253 | | -239 253 |
| Year's surplus/deficit | 56 858 | 109 358 | 166 216 |
| Redistributed funds/other | -91 | 61 | -30 |
| Equity at 31 December | 348 740 | 2 882 858 | 3 231 598 |

NOTE 22 - OTHER NON-CURRENT LIABILITIES

All figures in thousands of NOK

| Other non-current liabilities | GROUP | | SOCIETY | |
|---|----------|------------|----------|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Other obligations | 0 | 910 | 0 | 310 |
| Total | 0 | 910 | 0 | 310 |
| Debt secured by mortgage | | | | |
| Book value - Voksentoppen | 0 | 2 453 | 0 | 2 453 |
| Total book value for mortgaged properties | 0 | 2 453 | 0 | 2 453 |

NOTE 23 - OTHER CURRENT LIABILITIES

All figures in thousands of NOK

| | GROUP | | SOCIETY | |
|--|---------------|---------------|---------------|---------------|
| | 2015 | 2014 | 2015 | 2014 |
| Allocated holiday pay | 27 643 | 26 035 | 26 661 | 23 567 |
| Accrued interest on funds from MFA/Norad | 1 014 | 1 237 | 1 014 | 1 237 |
| Prepaid income | 0 | 1 045 | 0 | 321 |
| Income to be redistributed | 2 369 | 4 827 | 2 369 | 4 827 |
| Other current liabilities | 8 408 | 10 011 | 14 095 | 17 346 |
| Total | 39 435 | 43 155 | 44 139 | 47 298 |



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To the Control Committee of Norwegian Red Cross

Independent auditor's report

Report on the Financial Statements

We have audited the financial statements of the Norwegian Red Cross, consisting of society accounts, showing a positive activity result of NOK 166 216 000 and the consolidated financial statements showing a positive activity result of NOK 161 917 000. Society financial statements and consolidated financial statements comprise the balance sheet as at 31st December 2015, activity statement, cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

The National Board and the Secretary General's Responsibility for the Financial Statements

The National Board and the Secretary General are responsible for the preparation and fair presentation of these financial statements in accordance with Norwegian Accounting Act and accounting standards and practices generally accepted in Norway, and for such internal control as the National Board and the Secretary General determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with laws, regulations, and auditing standards and practices generally accepted in Norway, including International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements are prepared in accordance with the law and regulations and give a true and fair view of the financial position of Norwegian Red Cross as at 31st December 2015, and its financial performance and its cash flows for the year then ended in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway.

Report on Other Legal and Regulatory Requirements

Opinion on the National Board's report

Based on our audit of the financial statements as described above, it is our opinion that the information presented in the National Board report concerning the financial statements and the going concern assumption, is consistent with the financial statements and complies with the law and regulations.

Opinion on Registration and Documentation

Based on our audit of the financial statements as described above, and control procedures we have considered necessary in accordance with the International Standard on Assurance Engagements ISAE 3000 "Assurance Engagements Other than Audits or Reviews of Historical Financial Information", it is our opinion that management has fulfilled its duty to produce a proper and clearly set out registration and documentation of the company's accounting information in accordance with the law and bookkeeping standards and practices generally accepted in Norway.

Oslo, 28th April 2016
BDO AS

Erik Lie
State Authorized Public Accountant (Norway)

Note: This translation from Norwegian has been prepared for information purposes only.

CONTROL COMMITTEE

Chair: Pål Hauge, Hordaland
Vice-chair: Bjørn Valvik, Sogn og Fjordane
Member: Anne Jorun Kjær, Oslo
Member: Trude Mathisen, Nord-Trøndelag
Member: Trond Midtbøen, Telemark
Co-opted member: Ivar Elshaug, Sør-Trøndelag
Co-opted member: Bernt Tore Djuv Meling, Rogaland

SECRETARY GENERAL

Åsne Havelid

NORWEGIAN RED CROSS PATRON

HRH Crown Princess Mette-Marit

NORWEGIAN RED CROSS HONORARY MEMBERS

HM Queen Sonja
Astrid Nøklebye Heiberg
Thorvald Stoltenberg
Roald Sæterdal

NORWEGIAN RED CROSS MERIT MEDAL

Inger Marie Espeland, Telemark Red Cross
Astrid Uv Gravem, Møre og Romsdal Red Cross
Margarethe Medalen Ramstad, Buskerud Red Cross
Liv Jorunn Solum, Oppland Red Cross

NORWEGIAN RED CROSS SEARCH AND RESCUE MERIT MEDAL

Tom Natland Fagerhaug, Sør-Trøndelag Red Cross
Ove Fortun, Sogn og Fjordane Red Cross
Steinar Grønsberg, Sogn og Fjordane Red Cross
Arve Hermansen, Østfold Red Cross

NATIONAL BOARD

President: Sven Mollekleiv
Vice President: Snorre Gundersen
Vice President: Hanne Heggdal
Members: Njål Høstmælingen
Bernadette Nirmal Kumar
Charlott Nordström
Morten Støldal
Irene Thorvaldsen
Audun Tron

From the Central Council: Tone Sissel Kise
Svein Ludvigsen
Turid Mong
Knut Helge Rønning
(until 8 November 2015)
Benedikte Nilsen
(from 8 November 2015)

Search and Rescue Corps: Ole Gladsø
Care Activities: John Sjursø
Youth: Espen André Breivik
Employee representative: Olav Aasland
Co-opted member: Bernt Grimstvedt
Mette Skavnes

Co-opted from the Central Council:
1st co-opted member: Arne Gerdt Sørby
2nd co-opted member: Ann Rigmor Lauritsen
3rd co-opted member: Erik Arnesen
4th co-opted member: Dag Røberg

Co-opted, Search and Rescue Corps: Sven Bruun
Co-opted, Care Activities: Magali Hytten
Co-opted, Youth: Kathrine Olsen Flåte
Co-opted, employee representative: Morten Hagen



Norwegian Red Cross

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