

Annual Report 2018



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Front page photo: One of six children grows up with war. Eight-year-old Ayla knows of no other life than flight from Syria. (Photo: ICRC)



Design and layout: *Spoon*
spoonagency.no

The Red Cross Principles

Humanity

The Red Cross is founded on a desire to bring assistance without discrimination to the wounded on the battlefield. The Red Cross endeavours, in both its international and national capacity, to prevent and alleviate human suffering. The purpose of the organisation is to protect life and health and to ensure respect for the individual. The Red Cross works to promote mutual understanding, friendship, cooperation and lasting peace amongst all peoples.

Impartiality

The Red Cross provides aid regardless of nationality, ethnicity, religious beliefs, class or political conviction. The sole endeavour of the Red Cross is to relieve suffering, and provide urgent assistance where need is the greatest.

Neutrality

In order to continue to enjoy unilateral confidence, the Red Cross does not take sides in hostilities or engage at any time in controversies of a political, racial, religious or ideological nature.

Independence

The Red Cross is independent. Even though the national Red Cross will assist the authorities during war and in emergencies and is subject to laws of their respective countries, the Red Cross must always maintain their autonomy so that they may be able at all times to act in accordance with the principles of the Movement.

Voluntary service

The Red Cross is a humanitarian relief organisation based on voluntary membership and is not prompted in any manner by the desire for financial gain.

Unity

There can be only one Red Cross organisation in any one country. It must be open to all and carry out its humanitarian work throughout its territory.

Universality

The Red Cross is a worldwide movement in which the national Red Cross organisations have equal status and share equal responsibilities and duties to help one another.

Adopted at the 20th International Conference of the Red Cross, Vienna, 1965.



A year of great contrasts

There are many photos that can illustrate the Red Cross's efforts in 2018, but one is in a class of its own: It is the photo of Signe Bakken and Torvald Bakken, both from Skjåk in Oppland.

When the spring flood reached the village in mid-October, this couple were two of the 25-30 people rescued from the flood waters by Skjåk Red Cross Search and Rescue Corps. In the photo we are thinking of, they are both sitting dry and safe on top of two soft drink crates in a pig transport cage that Red Cross Search and

Rescue Corps members Konrad Soglo and Marius Hauge Flatmo had placed on the forklift of a tractor.

This is a good illustration of how volunteers in the service of the Red Cross are where they are needed and do what needs to be done, are flexible and creative and take care of those who need it the most. It's a picture that makes you happy, a picture that makes it easy to be proud of the Red Cross.

2018 was a year that was both extremely eventful and full of contrasts. The humanitarian efforts have been about close contact, from meetings over a coffee cup with someone sitting alone, to record efforts in the mountains during the Easter holiday, dramatic actions during forest fires, as well as flooding and avalanches. It has also been about the millions of people in the world who are afflicted with drought and hunger, war and conflict, violence and persecution.

Extreme weather

Our ability to be there when people need us was put to an extra test with last year's many extreme weather events. All over the world, climate change is affecting us ever more. In Africa, the livelihoods of millions of people are being ruined due to drought, in Asia natural disasters occurred one after the other in 2018.

Climate change also affects Norway. During the winter we experienced heavy snowstorms, the summer was dry and hot, and the autumn extremely wet. During 2018, the Red Cross responded to 1,742 search and rescue missions. The summer was the worst forest fire period in Norway ever, and our volunteers made a formidable effort along with the emergency services and civil defence.



Visiting friends

Last year, we also heightened our profile by directing our attention to certain selected groups in Norway: Elderly people who are living without the care they need, young people struggling with mental challenges and foreigners who are to be forcefully deported from Norway, and who are "imprisoned" at Trandum, one of the strictest detention centres in Europe. These are groups with major humanitarian needs.

In the "No time for care?" report, 420 of our volunteer visiting friends shared their experiences from their encounter with Norwegian care for the elderly. Their testimony shows that many senior citizens do not have their basic needs met, which is unacceptable. This impression is also confirmed by figures from Statistics Norway (SSB). People need other people, we need care, activity and health care.

Aud Kristiansen (87) expressed this well in an interview in the evening news with the Norwegian Broadcasting Service (NRK) last year. She was on the waiting list for a visiting friend, and she said what many people would hesitate to admit: she was lonely. This triggered an avalanche of goodwill. More than 4,500 people contacted the Red Cross and registered themselves for voluntary service. Aud received a visiting friend the following week, and finally had someone to talk to and laugh with. Unfortunately, Aud passed away in



Evacuated: – There was water all around the house, and we couldn't get out, say Signe Bakken (88) and Torvald Bakken (93). The two were rescued from the flood waters by a tractor from Skjåk Red Cross Search and Rescue Corps. The couple had never experienced anything like it. "And we have lived in the same spot for 52 years," they state.

Photo: Konrad Soglo/Sjåk Red Cross Search and Rescue Corps

February this year, but her openness has triggered a strong commitment that will make its mark for a long time to come.

Children and adolescents also need someone who sees them. Through activities, conversations and reports, the Red Cross experiences that many young people are suffering and are struggling with mental challenges. Last year, we responded to 17,800 inquiries from children and adolescents who contacted our call service *Cross My Heart*. The issues that are being addressed are increasingly serious, and last year suicide was the single topic that was most frequently discussed. Last year, the Red Cross prepared a teaching programme about feelings that has been distributed to all the country's schools. In 2019 we will increase our efforts for children and adolescents.

Humanitarian needs

Internationally, the Red Cross stands in the midst of the greatest events that characterise our time. Our main priority is health care in areas that other agencies are not able to reach.

In Syria, the war is having great humanitarian consequences. 11.7 million people are dependent on emergency aid and protection. In addition to health care, we are working on securing a stable water supply, which we contribute in the Damascus area, where there live about 5

million people. In Lebanon, there are hundreds of thousands of Syrian refugees who have lost everything. In 2018, the brutal conflict in Yemen went from bad to worse for the civilian population. The number of people who are reliant on emergency aid for survival increased by one million.

Also in the Ukraine, in our continent, there is a war in progress which receives little attention. The Red Cross is working to highlight the humanitarian consequences of the war that started in 2014 and is still in progress. An estimate from the United Nations shows that 2 million people, of whom 220,000 are children, live in danger of being injured by mines and other unexploded devices lying in the ground. These numbers are so high that they are almost impossible to fathom.

We have every reason to expect that the humanitarian needs will be great and will also demand much of us in 2019. It is with humility that we see the effort that our many thousands of volunteers and our employees put in to uncover, prevent and relieve distress.

Bernt Apeland
Secretary General

Robert Mood
President

«Holidays for All»: New friendships and good experiences are created during “Holidays for All”.

Safe childhood

We are present for children and adolescents throughout the country and are focused on creating safe, open and inclusive meeting places.

One of the Red Cross's main objectives in the years towards 2020 is to help create a safe upbringing for children and adolescents. About 6,000 volunteers in the Red Cross meet children and adolescents through activities throughout the country. Our activities meet different needs, and contribute to a safe upbringing, increased sense of coping, reduce the sense of being left out and violence, and relieve mental health issues.

The “Holidays for All” activity gives families who are struggling financially the opportunity of an active holiday with a focus on outdoor activities. Through “Holidays For All”, we contribute to reducing the disadvantages resulting from children's upbringing in poverty and providing both children and parents with a sense of coping, a social network and a sense of inclusion. In 2018, more than 4,000 children and adults had 88 stays throughout the country.

Through our presence locally, we see how important it is for young people to have a place to stay, where they can first and foremost be young, with no pressure to achieve or stress. The Red Cross offers Youth Activity Centres as an open meeting place for young people in 8 cities, with a total of 11 centres. *The Youth Activity Centre is a service that is broad-based and that attracts young people from different environments. Here, young people have an attractive place to stay and the opportunity to participate in activities such as conflict management, homework help and work training. In 2018, our Youth Activity Centres reached out to more than 8,500 young people.*

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Objective: Make local communities safe for children and adolescents





SAFE CHILDHOOD

4,258

participated in
«Holidays For All»

8,500

More than 8,500
young people
participated in our
Youth Activity Centres

17,800

We answered
17,800 inquiries via
Cross My Heart

3,800

children and
adolescents were given
help with homework
digitally

BE PRESENT

15,000

*senior citizens received
a visiting friend*

14,000

*More than 14,000
migrants received
assistance through our
services*

11,000

*witnesses received
witness support*



A smashing success: Aud and Solveig met for the first time before Christmas. Both say that it's almost like they've known each other for years.



Photo: Maritus Sunde Tvinnereim/The Norwegian Red Cross

Be present

We are present for different groups in vulnerable life situations that need a meeting place, a network or one-to-one contact.

In the time leading to 2020, the Red Cross has a main objective to work for closeness, inclusion and participation. We do this through activities that meet the needs of different groups in vulnerable life situations, such as senior citizens, children and adolescents, migrants and people with crime and drug problems.

In our activities we meet senior citizens who are living without the necessary care, young people struggling with mental challenges and loneliness, migrants living in unresolved life situations, whether in a refugee reception centre, in hiding from the Norwegian authorities or at Trandum Detention Centre. These are groups with major humanitarian needs.

In the "No time for care?" report, 420 of our volunteer visiting friends shared their experiences from their encounter with Norwegian care for the elderly. Their testimony shows that many senior citizens do not have their basic needs met, which is unacceptable.

Aud Kristiansen (87) expressed this well in an interview in the evening news with the Norwegian Broadcasting Service (NRK) last year. She was on the waiting list for a visiting friend, and she said what many people would hesitate to admit: she was lonely. This triggered an avalanche of goodwill. More than 4,500 people contacted the Red Cross and registered themselves for voluntary service and about 15,000 senior citizens received a visiting friend from the Norwegian Red Cross in 2018.

Our *Crime and Drugs* programme ensured our presence with visitor groups in almost all prisons in Norway. Our action *Network after Prisons* supported many in the vulnerable phase between leaving prison and returning to normal everyday life in society. And through Witness Support, we were able to assist 11,000 witnesses in Norwegian courts, thanks to a solid cooperation with the National Courts Administration.

Although the number of asylum seekers arriving in Norway is low, the Red Cross constantly experiences humanitarian needs in the area of migration. Many refugees that arrived in the country in 2015-2016 have now completed their compulsory introductory programme and are ready to start their lives in Norway. Thus the support from a *Refugee Guide* or a *Norwegian Language Trainer* can be invaluable. The integration process leading towards a good and safe life in Norway can be long, especially for those who have survived major trauma and loss.

Objective: Be there for people who need social contact

In all weathers: Volunteers from the Red Cross participate in an increasing number of extensive and difficult search and rescue operations.

Saving lives nationally

We are there when people need us and work closely with others to create security in local communities.

The Red Cross's social responsibility is to be a competent, clear and visible emergency response agency that creates a sense of security in local communities and saves lives. To succeed with that, we need to plan well, cooperate with the authorities and inform the population. The Red Cross contributes to increased emergency preparedness nationally and locally through cooperation agreements with 220 municipalities, the capacity to assist as needed, and by maintaining and building competence in the organisation and elsewhere in society.

Our ability to be there when people need us was put to an extra test with many extreme weather events in 2018. Climate change also affects Norway. During the winter we experienced heavy snowstorms, the summer was dry and hot, and the autumn extremely wet. The missions in which the Norwegian Red Cross participates are becoming more extensive and complex.

During 2018, the Red Cross responded to 1,742 search and rescue missions. We participated in 42 avalanche rescue missions. An increase of 20 missions from the previous year. Easter was also busy, and for the third time in ten years the Red Cross treated more than 900 injuries.

The summer was the worst forest fire period in Norway ever, and our volunteers made a formidable effort along with the municipalities, emergency services and civil defence.

Objective: Be a competent, clear and visible emergency response agency that creates a sense of security and saves lives





PREVENT AND SAVE LIVES NATIONALLY

1,742

*search and rescue
missions carried out*

220

*municipalities
have cooperation
agreements with
the Norwegian Red
Cross on emergency
preparedness*

50

*The Norwegian Red
Cross assisted the fire
services in 50 missions*

386

*The Norwegian Red
Cross turned out for
386 search and rescue
missions at Easter, and
treated 987 injuries*

More get help: The Red Cross also assists with orthopaedic aid in war and conflict.

Saving lives Internationally

In 2018 the Red Cross prioritised humanitarian activities that ensure water, sanitary services, hygiene and emergency aid.

In Syria, the war has resulted in great humanitarian consequences. 11.7 million people are dependent on emergency aid and protection. With the support of the Norwegian Red Cross, the Syrian Red Crescent reached approximately 1.2 million people with emergency aid materials such as food rations and hygiene products in 2018. Emergency aid reached people in areas that are extremely difficult to access and especially vulnerable groups such as internally displaced persons and women and girls.

Also in the Ukraine, in our continent, there is a war in progress. The Norwegian Red Cross supports the International Red Cross Committee (ICRC) financially and follows developments in the country. The ICRC helps the most vulnerable, both along the conflict zone and the eastern areas with protection, health, water supply and livelihood. In 2018, the ICRC helped 300,000 people with clean water. 9,000 households received firewood and coal and 15,000 schoolchildren, kindergarten children and teachers were given increased protection through reinforcing windows against explosives at 77 educational institutions. The Norwegian Red Cross contributed NOK 9.7 million to this work.

All over the world, climate change is affecting us ever more. In Africa, the livelihoods of millions of people are being ruined due to drought, in Asia natural disasters occurred one after the other in 2018.

During 2018, we sent 156 delegates to contribute in the response to various crises, about half of which were sent to the field hospital that was set up in Bangladesh to help refugees from Myanmar.

Objective: Reduce the vulnerability of local communities and prevent the loss of life





SAVING LIVES INTERNATIONALLY

*Support through the
Norwegian Red Cross
contributed to:*

1,200,000

*the Syrian Red Crescent
reached about
1.2 million people with
emergency aid material*

2,400,000

*people gained access to
health care*

1,300,000

received emergency aid

1,700,000

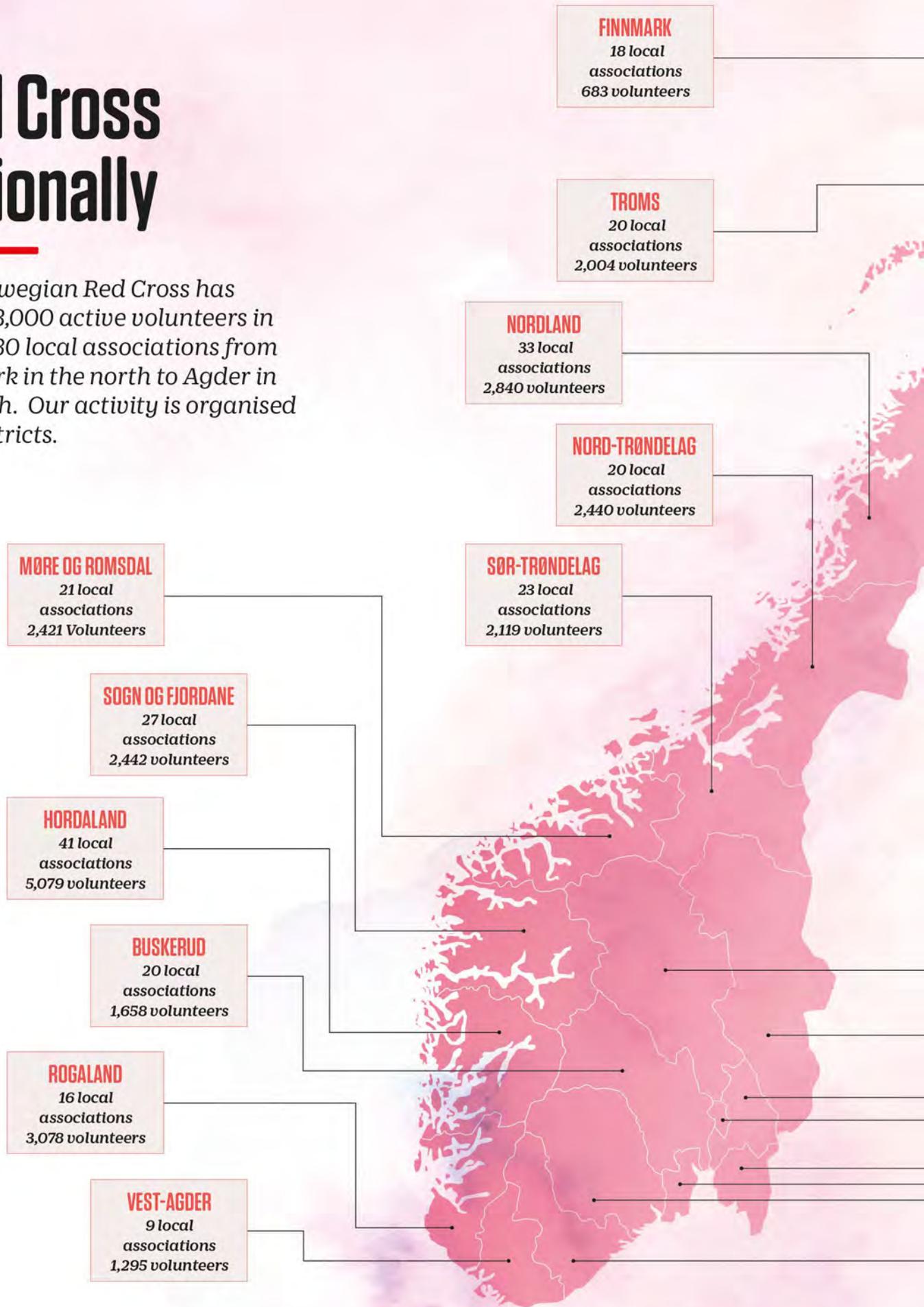
*people gained access to
clean water and better
sanitary conditions*

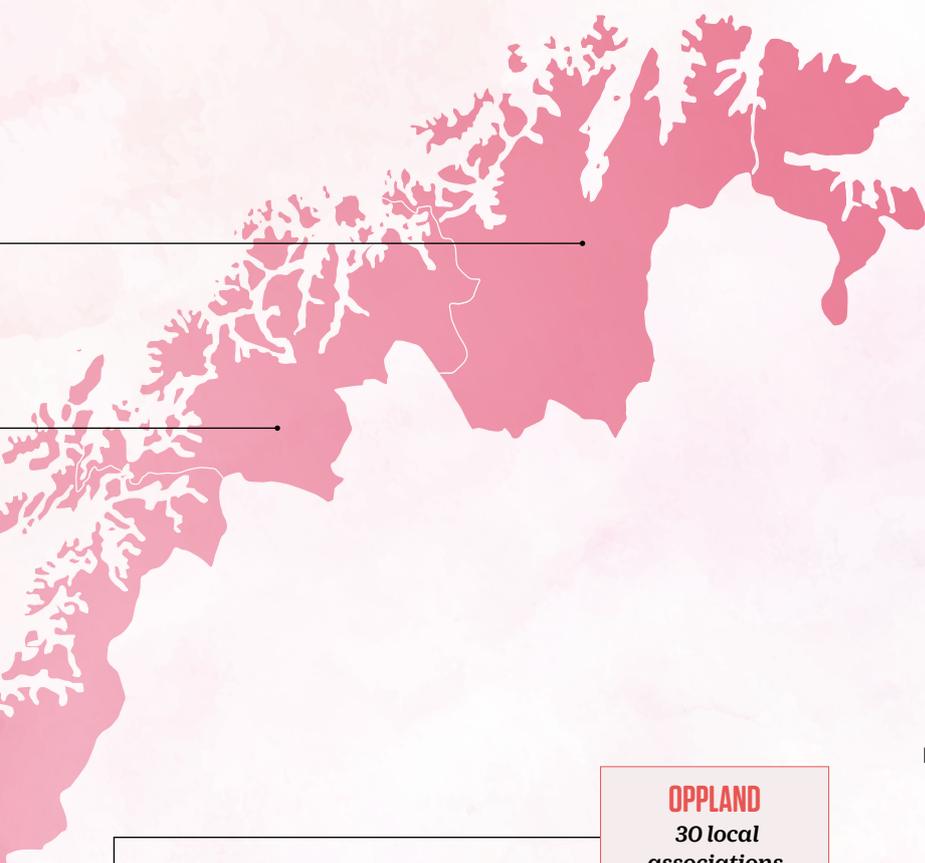
900,000

*people gained access
to health care and
water during natural
disasters and crises*

Red Cross nationally

The Norwegian Red Cross has about 43,000 active volunteers in about 380 local associations from Finnmark in the north to Agder in the south. Our activity is organised in 19 districts.





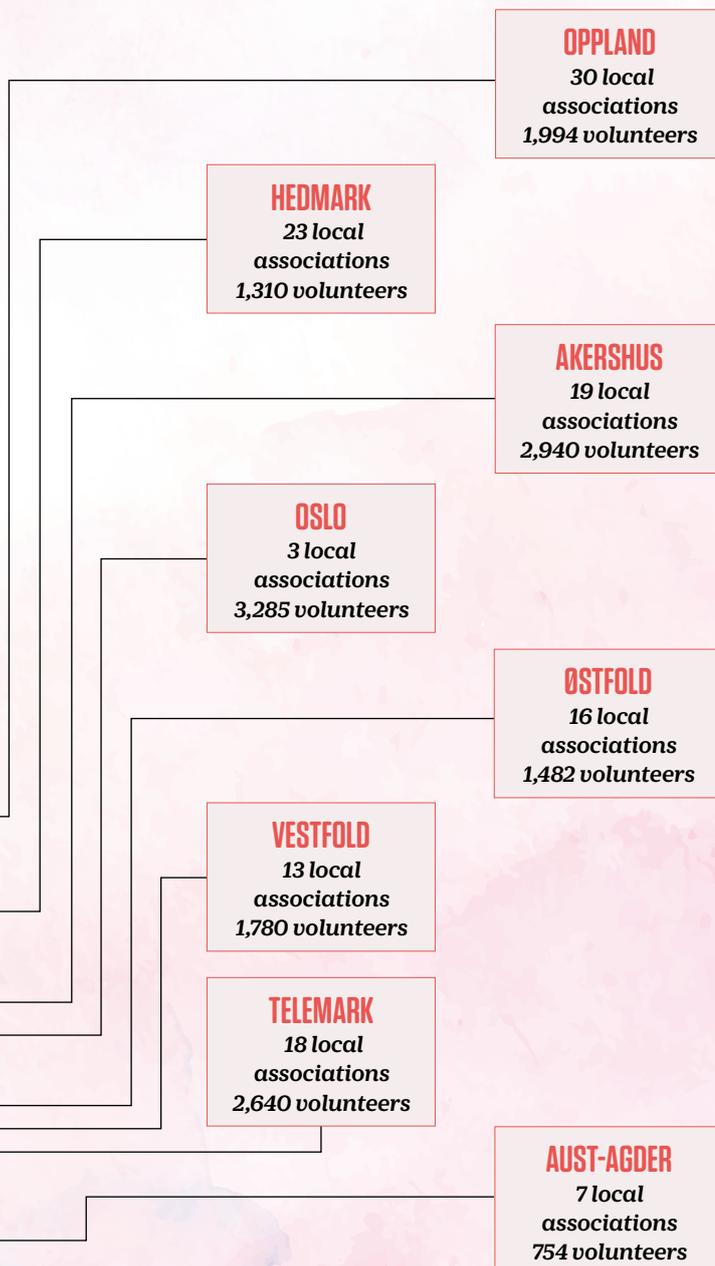
43,000

In 2018 there were 43,000 volunteers in Norway, divided between **39% men** and **61% women**.

380
about 380 local
associations in Norway

9,000
visiting friends

5,000
There were
approximately 5,000
active members of the
Search and Rescue
Corps



FUNDS RAISED

- 90%** goes to special-purpose expenses
- 6%** goes to acquiring new funds
- 4%** goes to administration

CENTRAL AMERICA

COUNTRY OFFICE

Colombia

El Salvador

Guatemala

Honduras

REGIONAL OFFICE

Panama

(Panama City)

Red Cross internationally

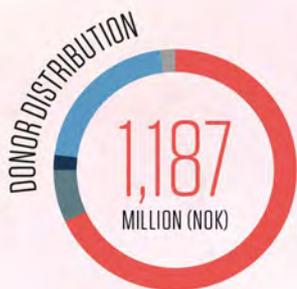
The Norwegian Red Cross has 54 employees in its international department at the national office in Oslo. In addition, we have 16 offices abroad. In 2018, we sent 156 delegates out in the field

EUROPE
REGIONAL OFFICE
Norway (Oslo)

THE MIDDLE EAST
COUNTRY OFFICE
Iraq
Lebanon
Palestine
Syria
REGIONAL OFFICE
Lebanon (Beirut)

ASIA
COUNTRY OFFICE
Afghanistan
Philippines
Myanmar
Pakistan
REGIONAL OFFICE
Pakistan (Islamabad)

AFRICA
COUNTRY OFFICE
Burundi
Kenya
Somalia
(based in Kenya)
South Sudan
REGIONAL OFFICE
Kenya (Nairobi)



35
The Norwegian Red Cross supported with humanitarian work in 35 countries

Annual Report 2018

The Red Cross is founded on a desire to bring assistance without discrimination to the wounded on the battlefield. Subsequently, our care- and emergency preparedness efforts have spread to a wide range of activities carried out in both war- and peacetime. The Red Cross endeavours, in both its international and national capacity, to prevent and alleviate human suffering. Our mandate is the same as when we were founded: To uncover, prevent and alleviate human need and suffering. To protect life and health.

The 2017 National Convention set the course for the work up to the next national convention in 2020, where three overarching goals were emphasized:

- Prevention and response to save lives*
- Make local communities safe for children and adolescents*
- Closeness, inclusiveness and participation*

The humanitarian efforts have been about close contact, from meetings over a coffee cup with someone sitting alone, to record efforts in the mountains during the Easter holiday, dramatic actions during forest fires, as well as flooding and avalanches. It has also been about the millions of people in the world who are afflicted with drought and hunger, war and conflict, violence and persecution.

Our ability to be there when people need us was put to an extra test with last year's many extreme weather events. All over the world, climate change is affecting us ever more. In Africa, the livelihoods of millions of people are being ruined due to drought, in Asia natural disasters occurred one after the other in 2018.

Climate change also affects Norway. During the winter we experienced heavy snowstorms, the summer was dry and hot, and the autumn extremely wet. During 2018, the Red Cross responded to 1,742 search and rescue missions. The summer was the worst forest fire period in Norway ever, and our volunteers made a formidable effort along with the emergency services and civil defence.

The new data protection legislation, GDPR, set stringent requirements as to how the Red Cross processes personal data. Overall frameworks are established for the processing of personal data in accordance with the new requirements.

Voluntary efforts are essential in order for society to develop. In our organisation volunteers receive training and follow-up so that they become secure in their roles,

whether it is being a visiting friend, helping with homework, a refugee guide or member of the Search and Rescue Corps. As of 31.12.2018 the Norwegian Red Cross has approx. 43,000 volunteers and 159,583 members. The Red Cross has a presence throughout the country with about 380 local associations. Our work is volunteer-based and organised to ensure that we can reach people in need quickly and efficiently.

The Red Cross has started efforts to develop digital solutions for volunteering. This is to make it simple to be a volunteer, easier to manage volunteering, keep track of boards, committees, volunteers and members.

Thank you to all the many thousands of volunteers who have given of their time to help others in 2018. You are the Red Cross's greatest and most important resource!

A changing world also requires that the Red Cross must change. In 2018, a restructuring was implemented at the national office to be better equipped to meet and uncover the humanitarian needs. A process has also been initiated to assess changes in the volunteer organisation that will end up in a proposal to the National Congress in 2020.

Main Financial Features

The annual accounts cover the idealistic organisation known as the Norwegian Red Cross, a not-for-profit humanitarian organisation. The consolidated accounts include the association's accounts and the subsidiaries Røde Kors Sentrene AS, Røde Kors Husene AS, Røde Kors Førstehjelp AS, Hogst AS, Røde Kors Tøy og Tekstil AS and Fairchance Norway AS. The organisation's head office is at Hausmannsgate 7 in Oslo.

The annual accounts do not cover the regional and local Red Cross associations in Norway, as these are independent organisations with their own statutes. In the accounts,

Does not give up : Syrian Sujouel (5) lives in a part of Daraa that has been almost razed to the ground. Her family lacks practically everything; clean water, food and medication. Nevertheless, they want to repair their house and get on with their lives.



amounts only appear that are transferred from the Norwegian Red Cross to the regional and local associations. The activity statements for 2018 show a result for the year of NOK -131 million for the associations and NOK -136 million for the group. The activity result is due to a weak financial market in 2018 and more funds have been used in 2018 than were collected in the year. The latter is again due to the TV campaign in 2016 and previous years' funds raised for Syria and other purposes.

Røde Kors Sentrene AS posted a surplus of NOK 2.3 million in 2018, while Røde Kors Førstehjelp AS posted a surplus of NOK 0.5 million and Røde Kors Husene AS posted a deficit of NOK 2.5 million. Fairchance Norway AS posted a deficit of NOK 3.6 million, while Hogst AS, in which the Norwegian Red Cross owns an 80% stake, posted a deficit of NOK 2.2 million. Red Cross Tøy og Tekstil AS had their first year of operation in 2018 and ended with a deficit of NOK 2.1 million.

The Red Cross presents its annual accounts by activity in accordance with good accounting practices for non-profit organisations. In 2018, the Norwegian Red Cross spent NOK 1,718 million on humanitarian work (NOK 1,748 million

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including subsidiaries). Special-purpose expenses account for 93.4% of the association's total expenditure.

The Norwegian Red Cross spent NOK 42 million on the administration of the organisation, including financial expenses. This constitutes almost 2.3% of total expenditure. In addition to purely administrative expenses, NOK 95 million was spent on joint expenses such as ICT, accounting/payroll, service centres and property in 2018.

Gross funds obtained for humanitarian purposes in 2018 were NOK 1,707 million for the association, and NOK 1,806 million inclusive of subsidiaries. In 2018, the Norwegian Red Cross had government revenues of NOK 1,008 million, of which NOK 884 million was for the international work of the Red Cross. This is in excess of NOK 100 million less than in 2017, and is in its entirety associated with the international work. There were fewer pledges from the Norwegian Ministry of Foreign Affairs related to disasters, as well as a reduction in the pledge to the ICRC in 2018 compared to 2017.

In 2018, the Norwegian Red Cross raised a total of NOK 350 million from members, private donors and the business community. This amount also includes membership fees and revenues from the Panto lottery.

Income from the business community amounted to NOK 99 million, including Panto lottery revenues of NOK 50 million. In 2018, the Norwegian Red Cross had the following main partners: COOP, TINE, Det norske Veritas (DNV GL) and Statkraft.

The Norwegian Red Cross's focus on regular donors was

also very successful in 2018. The Norwegian Red Cross now has a total of 94,236 regular donors (2017: 90,589). Private donors, exclusive of membership income, contributed almost NOK 224 million to the Norwegian Red Cross's national and international work.

The return on the financial portfolio generates an annual contribution to the humanitarian work of the Norwegian Red Cross. This ensures a stable income and long-term funding. Neither money collected through fundraising nor public grants are invested in the financial portfolio and the long-term return ensures that we can withdraw NOK 75 million each year for humanitarian activities. Our aim is not only to help today, but also in the future. The funds allocated to the financial portfolio are funds saved from the era of gaming machine revenues.

At the end of the year, the Red Cross had NOK 2,781 million invested in market-based current financial assets. All investments are made in securities funds and their composition takes into consideration security, risk diversification and liquidity.

The funds are managed in accordance with the guidelines adopted by the National Congress, which stipulate, among other things, that all investments are subject to ethical guidelines. The Red Cross does not invest in companies that breach international conventions on human rights, working conditions, child labour and the environment, or companies which contribute to serious violations of the rights of individuals in war or conflict situations. In addition to this, the Red Cross does not own shares in companies that invest in or manufacture weapons, tobacco, pornography or alcohol. The Red Cross's vision is to move towards a fossil free investment portfolio and it wants to achieve a lower proportion of carbon in its portfolio than the market. Similarly, no investments are made in companies from which the Government Pension Fund of Norway has withdrawn. All investments are subject to external review twice a year to ensure compliance with the ethical guidelines.

The interest portfolio carries a moderate credit risk and a good spread of issuers and number of securities. Money market funds had an average term of 0.2 years and bond funds 3.7 years. The Norwegian Red Cross has satisfactory liquidity and no measures have been adopted to change the liquidity risk.

The Norwegian Red Cross's pension scheme is with the Norwegian Public Service Pension Fund and it has a premium model whereby the annual premium is the year's costs. This is a defined-benefit pension scheme for employees, although for accounting purposes it is treated as a defined-contribution pension. The obligation for the year is to pay the annual premium. Therefore, given the current model, the Norwegian Red Cross has no significant liability item that is recognised in the balance sheet and it is the Norwegian Public Service Pension Fund that is responsible for future pension disbursements.

Organisation and the environment

The Norwegian Red Cross works actively in relation to sickness absence and breaches of working hours provisions. The average sickness absence rate in 2018 was 4.5% (1.6% short-term sickness absence and 2.9% long-term sickness

absence). This is a slight increase from 2017, when average sickness absence was 4.3%.

The Norwegian Red Cross has a working environment committee (AMU) which is also attended by representatives of the occupational health service. Safety representatives have been assigned for all safety areas. The occupational health service acts as an advisory service vis-à-vis following up people on sickness absence, safety inspections, working environment surveys and adapting workplaces. In 2018, the occupational health service primarily provided assistance with the restructuring of the national office, the psychosocial working environment, the follow-up of staff with health problems, and medical examinations in connection with travelling abroad and vaccinations. The occupational health service also participated in inclusive workplace meetings. There were no serious injuries or accidents related to activities.

Social inclusion and diversity are important to the Norwegian Red Cross, and these are among the main focus areas in the long-term and main programmes. The Norwegian Red Cross focuses on a good balance in terms of age and gender in its staff, and has 47% women and 53% men in

management positions. The Norwegian Red Cross encourages all qualified applicants to apply for advertised positions, regardless of age, gender, national or ethnic background, or disability. Workplaces are adapted where necessary.

The organisation has a zero tolerance policy on corruption, fraud and abuse. In 2018, instructions for dealing with whistleblowing have been revised and made known in the organisation for both volunteers and employees.

In 2018, the Red Cross has rehabilitated its building in Hausmanns gate 7 so that this is more functional and environmentally friendly according to today's standards. The Norwegian Red Cross does not pollute the external environment beyond what is normal for this type of organisation.

Going concern

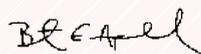
In accordance with section 3-3a of the Norwegian Accounting Act, it is confirmed that the assumptions for a going concern are present. This is based on profit forecasts for 2019 and the long-term strategic forecasts for the Norwegian Red Cross for the years to come. The Norwegian Red Cross is in a healthy economic and financial position.

Approval by the National Congress of the 2018 Annual Report

Oslo, 3 May 2019



Robert Mood
President



Bernt Apeland
Secretary General



Morten Asker Støldal
Vice-President



Hanne Marie Heggdal
Vice-President



Mette Karin Skavnes



Anne T. Wøien



Johan Audestad



Nita Kapoor



Trude Glad



Steffen Kristiansen



Robert Flobergseter



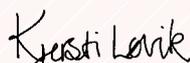
Geir Waaler



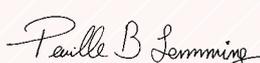
Gaute Sars-Olsen



Røy Heine Olsen



Kjersti Løvik



Pernille Backer Lemming



Thor Inge Steinvoll



Torbjørn Fosse

STATEMENT OF ACTIVITIES

All amounts in thousands of NOK

CONSOLIDATED ACCOUNTS			ASSOCIATION ACCOUNTS		
2018	2017		Note	2018	2017
Acquisition of funds					
45,440	45,020	Income from membership fees		45,440	45,020
1,008,866	1,102,815	Public grants	1	1,008,866	1,102,815
301,398	260,104	Contributions from others	2	301,398	260,104
257,020	245,723	Revenue from fundraising and donations	3, 8	254,967	244,117
Revenues earned from activities divided by:					
58,479	63,011	- operational activities that fulfil the organisation's objectives	4	29,950	29,986
137,461	118,688	- activities that create revenues		68,557	59,697
3,403	262,546	Financial and investment income		-3,646	261,904
1,384	120	Other revenue		1,384	120
1,806,645	2,098,026	Gross revenue acquired for humanitarian purposes		1,706,916	2,003,763
Funds expended					
			5,9,10, 11,12,13		
Expenditure on generating funds					
71,407	76,660	- fundraising costs	6, 8	71,407	76,660
81,627	85,617	- other expenditure on generating funds	6, 8	7,241	24,641
Special-purpose expenses					
- costs of activities/contributions that fulfil org. objectives					
Main programme 2014:					
2.1 Prevention and response to save lives			7		
889,186		Contributions to ICRC/IFRC/sister associations			889,186
9,204		Contributions to regional/local branches			9,204
218,187		Costs of activities			218,187
2.2 Helping to protect health and livelihoods			7		
75,522		Contributions to ICRC/IFRC/sister associations			75,522
51,466		Contributions to regional/local branches			51,466
27,753		Costs of activities			27,753
2.3 Working for social inclusion and diversity			7		
18,620		Contributions to ICRC/IFRC/sister associations			18,620
37,691		Contributions to regional/local branches			37,691
45,980		Costs of activities			10,977
3.1 Building and developing strong, needs-oriented RC associations					
35,016		Contributions to ICRC/IFRC/sister associations			35,016
55,428		Contributions to regional/local branches			55,428
58,649		Costs of activities			58,649
3.2 Preventing and reducing vulnerability through advocacy					
Contributions to ICRC/IFRC/sister associations					
Contributions to regional/local branches					
50,977		Costs of activities			50,977
3.3 Developing an effective and sustainable organisation					
2,528		Contributions to ICRC/IFRC/sister associations			2,528
119,121		Contributions to regional/local branches			119,121
114,980		Costs of activities			114,980

STATEMENT OF ACTIVITIES (CONTINUED)

All amounts in thousands of NOK

GROUP				ASSOCIATION	
2018	2017		Note	2018	2017
		Main programme 2017:			
		2.1 Prevention and response to save lives	7		
780,029		Contributions to ICRC/IFRC/sister associations		780,029	
9,848		Contributions to regional/local branches		9,848	
249,101		Costs of activities		249,101	
		2.2 Make local communities safe for children and adolescents	7		
12,489		Contributions to ICRC/IFRC/sister associations		12,489	
52,230		Contributions to regional/local branches		52,230	
5,473		Costs of activities		5,473	
		2.3 Closeness, inclusiveness and participation	7		
12,624		Contributions to ICRC/IFRC/sister associations		12,624	
33,892		Contributions to regional/local branches		33,892	
36,232		Costs of activities		6,971	
		3.1 We build a strong, adaptable and needs-oriented organisation			
16,762		Contributions to ICRC/IFRC/sister associations		16,762	
76,502		Contributions to regional/local branches		76,502	
57,565		Costs of activities		57,565	
		3.2 We help ensure that people in vulnerable life situations have access to help			
87,412		Contributions to ICRC/IFRC/sister associations		87,412	
2,816		Contributions to regional/local branches		2,816	
70,542		Costs of activities		70,542	
		3.3 We strengthen local capacity, build good organisational culture and develop good management			
3,557		Contributions to ICRC/IFRC/sister associations		3,557	
126,292		Contributions to regional/local branches		126,292	
113,886		Costs of activities		113,886	
42,622	58,441	Resources used on organisational administration	8	42,187	73,064
1,942,907	2,031,027	Total		1,838,826	1,949,672
-136,262	66,999	Activity profit/loss for the year		-131,911	54,091
		Increase/decrease in equity			
		Designated equity with external restrictions		-57,450	-81,917
		Equity with internal restrictions		19,760	22,970
		Other equity		-94,221	113,038
		Total allocated	21	-131,911	54,091

BALANCE SHEET

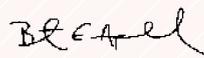
All amounts in thousands of NOK

GROUP				ASSOCIATION	
2018	2017		Note	2018	2017
ASSETS					
Fixed assets					
Intangible assets and tangible fixed assets					
28,268	21,776	Intangible assets	13	9,519	0
265,647	237,947	Land, buildings and other property	13	265,647	237,947
20,791	26,187	Operating equipment, fixtures, equipment and means of transport	13	18,764	24,901
314,706	285,910	Total intangible assets and tangible fixed assets		293,930	262,848
Financial fixed assets					
0	0	Investments in subsidiaries	14	19,516	19,516
19,792	19,897	Investments in shares and bonds	15	19,592	19,697
18	7,269	Other long-term receivables	16	25,775	18,270
19,810	27,166	Total financial fixed assets		64,883	57,483
334,516	313,076	Total fixed assets		358,813	320,332
Current assets					
26,551	24,037	Inventory	12,17	22,911	21,230
49,163	29,929	Accounts receivable	12	38,885	20,688
53,922	46,184	Other receivables	12,18	49,237	45,623
2,781,051	2,924,082	Market-based financial assets	19	2,781,051	2,924,082
303,601	350,577	Cash, bank deposits etc	20	266,651	325,256
3,214,288	3,374,809	Total current assets		3,158,735	3,336,880
3,548,804	3,687,885	TOTAL ASSETS		3,517,548	3,657,211
EQUITY AND LIABILITIES					
Equity					
383,172	440,623	Designated equity with external restrictions	21	383,172	440,623
59,656	39,896	Equity with internal restrictions	21	59,656	39,896
2,888,876	2,987,446	Other equity	21	2,868,225	2,962,447
3,331,704	3,467,965	Total equity		3,311,053	3,442,966
3,331,704	3,467,965	Total equity		3,311,053	3,442,966
Current liabilities					
89,240	108,983	Accounts payable to suppliers	12	80,591	102,735
28,172	30,887	Public duties payable		24,014	26,408
40,862	37,147	Unused public funds	1	40,862	37,147
58,826	42,902	Other short-term liabilities	12,22	61,030	47,955
217,100	219,919	Current liabilities		206,496	214,245
217,100	219,919	Total liabilities		206,496	214,245
3,548,804	3,687,885	TOTAL EQUITY AND LIABILITIES		3,517,548	3,657,211

The National Congress' approval of the Annual Accounts for 2018
Oslo, 3 May 2019



Robert Mood
President



Bernt Apeland
Secretary General



Morten Asker Støldal
Vice-President



Hanne Marie Heggdal
Vice-President



Mette Karin Skavnes



Anne Tingelstad Wøien



Johan Audestad



Nita Kapoor



Trude Glad



Steffen Kristiansen



Robert Flobergseter



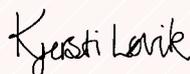
Geir Waaler



Gaute Sars-Olsen



Røy Heine Olsen



Kjersti Løvik



Pernille Backer Lemming



Thor Inge Steinvoll



Torbjørn Fosse

CASH FLOW STATEMENT

All amounts in thousands of NOK

GROUP			ASSOCIATION	
2018	2017		2018	2017
-136,262	66,999	Activity profit/loss for the year	-131,911	54,091
Items in the activity accounts that do not have a direct bearing on liquidity				
14,963	16,426	+ depreciation, write-downs and reversal of write-downs	10,423	11,985
-25	0	+/- loss/profit on disposal of other tangible fixed assets	-20	0
14,938	16,426	Total	10,403	11,985
Investment, disposal and financing activities				
-44,425	-14,985	- acquisition of other tangible fixed assets	-42,153	-13,370
	0	+ selling price on disposal of other tangible fixed assets		0
105	6,273	+/- net investment/disposal of investments	105	-12,943
7,251	-1,269	+ repayment/- assumption of current and non-current receivables	-7,505	27,546
0	0	- repayment/+ assumption of non-current liabilities	0	0
-37,069	-9,982	Total	-49,553	1,233
Other changes				
-26,972	7,966	+/- changes in accounts receivable and other receivables	-21,811	8,704
-3,819	14,728	+/- changes in accounts payable and other current liabilities	-9,070	14,361
-2,514	8,311	+/- change in inventory	-1,681	8,758
1,691	860	+/- change in other accruals	1,988	606
-31,614	31,865	Total	-30,574	32,429
-190,007	105,309	Total changes in cash/cash equivalents over the year	-201,635	99,737
3,274,659	3,169,350	+ Holdings of cash/cash equivalents as at 1.1.	3,249,337	3,149,601
3,084,652	3,274,659	= Holdings of cash/cash equivalents as at 31.12.	3,047,702	3,249,337

Cash and cash equivalents include cash, bank deposits and financial assets assessed at fair value.

Vulnerable people: The Red Cross focuses on the needs of vulnerable groups, and voluntary efforts are essential in order for society to develop. Whether it's a visiting friend, homework helper, refugee guide or a member of the Search and Rescue Corps.



Services for young people:

In Oslo, a skatepark was opened adjacent to the Red Cross's Activity Centre for Young People, Café Condio.



NOTES

The annual accounts cover the idealistic organisation known as the Norwegian Red Cross, a not-for-profit humanitarian organisation. The group accounts include the subsidiaries specified in Note 14. The annual accounts thus do not include the regional or local associations of the Norwegian Red Cross. These are independent organisations with their own statutes and are not controlled by the Norwegian Red Cross.

Accounting principles

The annual accounts have been prepared in accordance with the Norwegian Accounting Act and the preliminary accounting standard "Good accounting practices for non-profit organisations".

Consolidation policies

The group accounts include the association's accounts and the subsidiaries Røde Kors Sentrene AS, Røde Kors Husene AS, Røde Kors Førstehjelp AS, Fairchance Norway AS, Hogst AS and Tøy og Tekstil AS. The consolidated accounts have been prepared as if the group was a single economic entity. Transactions and balances between group companies have been eliminated. The consolidated accounts have been prepared according to uniform principles, with the subsidiaries adhering to the same accounting principles as the parent company.

Acquired subsidiaries are included in the consolidated accounts based on the parent company's acquisition cost. The acquisition cost is linked to identifiable assets and liabilities in the subsidiary, which are entered in the consolidated accounts at fair value at the time of acquisition. Any excess value over and above that which can be linked to identifiable assets and liabilities is entered in the balance sheet as goodwill. Excess value in the consolidated accounts is depreciated on a straight line basis over the expected lifetime of the acquired assets.

Subsidiaries/associated companies

Subsidiaries and associated companies are assessed according to the cost method in the association accounts and associated companies are assessed according to the cost method in the consolidated accounts. The investment is assessed at acquisition cost for the shares unless write-down has been necessary. Writing down to fair value is carried out when the reduction in value is due to causes that cannot be deemed temporary and when it is deemed necessary in accordance with good accounting practice. Write-downs are reversed when the basis for the write-down is no longer present.

Revenue recognition

Revenue from membership fees is recognised when it is received. Contributions from the public authorities to which restrictions are attached, are recognised as income in line with expenditure linked to the supported activity. Contributions that have not been recognised as income are entered on the balance sheet as a liability under "Unused public funds". Contributions and donations from other donors and revenues earned from activities are recognised to income when the organisation has the legal right of ownership to the contribution or donation, and the value can be reliably measured. The value of funds raised and donations is appraised at fair value on the date of receipt.

Classification of expenditure

In the activity accounts, expenditure is divided into three main categories: expenditure on generating funds, expenditure to achieve objectives and administrative expenses. Further details can be found in Notes 6, 7, 8 and 9.

Classification and evaluation of assets and liabilities

Current assets and current liabilities comprise items that fall due within one year of the balance sheet date, as well as entries linked to circulation of stock. Other items are classified as fixed assets/long-term liabilities. The first year's repayment of a long-term liability is classified as a long-term liability.

Current assets are valued at the lower of acquisition cost and fair value.

Fixed assets are valued at purchase price but are written down to fair value unless the reduction in value is not expected to be temporary.

Receivables

Accounts receivable from customers and other receivables are entered on the balance sheet at face value less a provision for expected losses.

Inventory

Inventory is valued at the lower of acquisition cost and fair value.

Tangible fixed assets and rights

Tangible fixed assets and rights are entered in the balance sheet and depreciated on a straight line basis over the expected lifetime of the asset. Direct maintenance of operating equipment is entered under operating expenses on an ongoing basis, while additional costs or improvements are added to the cost price of the fixed asset and depreciated in line with the fixed asset.

Market-based financial assets

All of these financial investments are in liquid money market bond and equity funds for which daily rates are listed in active markets, primarily the Oslo Stock Exchange.

Market-based financial assets are appraised at fair value on the balance sheet date without any deductions for expenses associated with the sale. A portion of the money market funds is held primarily for the purpose of sales or buy-backs in the short term, while the remaining funds are placed in a long-term portfolio of identified instruments which are managed together. Any changes in fair value are recognised in the income statement as financial and investment income/expenses. Market value and cost price for the various investments are specified in the accompanying notes to the accounts.

Pension obligations

The Norwegian Red Cross's pension scheme in the Norwegian Public Service Pension Fund is a defined-benefit pension scheme for the employees, i.e. they have a right to a future pension based on factors such as the length of service and salary at the time of retirement. Consequently, in principle, the employer has an obligation to the employees to contribute to this pension. The Norwegian Public Service Pension Fund has not made sufficient information available to allow this obligation to be calculated. Therefore, the scheme cannot be treated as a defined-benefit pension scheme for accounting purposes. Recommended practice in Norway allows pension schemes like this to be treated as contributory pension plans for accounting purposes, which in practice means that the period's pension costs are equal to the period's contributions.

The association is obliged to have an occupational pension scheme for its employees in accordance with the Norwegian Mandatory Occupational Pensions Act. The association's pension scheme fulfils the requirements of this legislation.

Assets and liabilities in foreign currency

Financial items in foreign currency are entered at the exchange rate valid at the end of the accounting year.

Cash Flow Statement

The cash flow statement is prepared in accordance with the indirect method. Cash and cash equivalents include cash, bank deposits and financial assets assessed at fair value.

Note 1

Contributions from public authorities

<i>All amounts in thousands of NOK</i>	Group and association	
	2018	2017
The Norwegian Ministry of Foreign Affairs	808,935	886,706
NORAD	86,520	102,832
The Norwegian Ministry of Justice and Public Security	27,879	28,304
The Norwegian Directorate for Children and Family Affairs	24,915	22,166
Grants from the Distribution Committee (FUV)	1,962	1,647
Peace Corps	2,380	2,942
The Norwegian Directorate of Integration and Diversity (IMDI)	2,677	3,710
The Norwegian Directorate of Health/Ministry of Health and Care Services	14,636	11,744
The Norwegian Ministry of Defence	308	309
The Norwegian Gaming and Foundation Authority	29,426	27,897
The Directorate of the Norwegian Correctional Service	2,201	1,742
Others	7,027	12,816
Total	1,008,866	1,102,815

The grants must be repaid if the scale of activities fails to correspond with the assumptions on which they are based. TNOK 40,862 of the received public grants had been set aside as unused public funds as at 31.1. 2018 (the corresponding figure at 31.12.2017 was TNOK 37,147). These funds are expected to be recognised as revenue in 2019 based on ongoing activities, accrued as unused public funds.

Note 2

Contributions from others

<i>All amounts in thousands of NOK</i>	Group and association	
	2018	2017
The Norwegian Gaming and Foundation Authority	251,050	215,159
Contributions from sister associations	10,356	14,656
Echo	25,426	21,384
Health and rehabilitation	6,137	5,186
The Norwegian Children and Youth Council (LNU)	3,486	3,106
Others	4,942	613
Total	301,398	260,104

Note 3

Revenue from fundraising and donations

<i>All amounts in thousands of NOK</i>	Group		Association	
	2018	2017	2018	2017
Endowments	4,012	8,319	4,012	8,319
Unrestricted donations/contributions	4,265	5,149	2,212	3,544
Donor programme	177,314	160,127	177,314	160,127
Gifts from the business community	9,228	15,073	9,228	15,073
Fundraising	46,753	43,657	46,753	43,657
Memorial donations	468	420	468	420
Donations given as goods and services	3,164	4,983	3,164	4,983
Legacies	11,816	7,993	11,816	7,993
Total	257,020	245,723	254,967	244,117

Note 4

Revenues that fulfil the organisation's objectives

<i>All amounts in thousands of NOK</i>	Group		Association	
	2018	2017	2018	2017
Income from online store	3,571	3,871	3,571	3,871
Advertising revenues	84	139	84	139
Delegate fees	1,405	4,273	1,405	4,273
Rental revenues	16,223	14,761	16,223	14,761
Share revenue/sale of equipment, global work	5,150	5,361	5,150	5,361
Sales revenue primary customers	28,529	33,025	0	0
Christmas campaign, sale of goods	92	99	92	99
Travel commission	65	124	65	124
Other revenue	3,359	1,358	3,359	1,358
Total	58,479	63,011	29,950	29,986

Note 5

Distribution of joint expenses - association

All amounts in thousands of NOK

All employees of the Norwegian Red Cross are employed to work on one or more objective activity/activities and the costs for these persons are distributed over the various activities. Joint expenses are allocated to the main activities according to the number of full-time equivalents linked to each activity. Increases from 2017 to 2018 are mainly due to rehabilitation H7 and restructuring.

Joint expenses consist of the following:

	2018	2017
HR	12,708	9,953
Service & property	49,975	16,289
ICT	17,468	22,688
Financial administration	15,615	13,175
Total	95,765	62,106

Joint expenses	HR	Service/ property	ICT	Financial administration	Total	
Total	12,708	49,975	17,468	15,615	95,765	
Expenditure on generating funds	544	2,138	747	668	4,098	4%
<i>Special-purpose expenses</i>						
2.1 Prevention and response to save lives	7,180	28,237	9,870	8,823	54,110	57%
2.2 Make local communities safe for children and adolescents	485	1,908	667	596	3,656	4%
2.3 Closeness, inclusiveness and participation	370	1,454	508	454	2,786	3%
3.1 We build a strong, adaptable and needs-oriented organisation	1,042	4,099	1,433	1,281	7,855	8%
3.2 We help ensure that people in vulnerable life situations have access to help	1,111	4,369	1,527	1,365	8,373	9%
3.3 We strengthen local capacity, build good organisational culture and develop good management	1,685	6,627	2,316	2,070	12,698	13%
Administration costs	292	1,147	401	358	2,197	2%
Total	12,709	49,978	17,468	15,615	95,772	100%

Note 6

Expenditure on generating funds

All amounts in thousands of NOK

	Group		Association	
	2018	2017	2018	2017
Fundraising costs				
Contributions and donations	55,304	68,770	55,304	68,770
Share of joint expenses	16,103	7,890	16,103	7,890
Total	71,407	76,660	71,407	76,660
Other expenditure on generating funds				
Costs of maintaining membership numbers and affiliation	4,935	16,680	4,935	16,680
Games/royalties	177	495	177	495
Proportion of staff functions	936	1,088	936	1,088
Expenses in subsidiaries	74,386	60,977	0	0
Share of joint expenses	1,193	6,378	1,193	6,378
Total	81,627	85,617	7,241	24,641

Note 7

Main programme 2014 – Financial year 2017

All amounts in thousands of NOK

Principal objective 1 – Prevention and response to save lives by:

- strengthening our ability to identify and anticipate extraordinary events and crises, while making local communities aware of potential threats
- working to create safe local communities through local capacity building and prevention of serious incidents and humanitarian disasters
- contributing to strengthening the national associations we work with to improve their response to humanitarian needs in their own countries
- having well-trained and competent personnel, and the equipment necessary for providing humanitarian assistance in various crisis situations and rescue operations
- helping people with acute needs, both physical and mental, as a result of disasters and crises, particularly in the areas of health, water and sanitation
- strengthening our care and emergency preparedness
- assisting and protecting people affected by violence and armed conflict
- developing and strengthening international humanitarian law such that it meets the challenges of present-day conflicts
- ensuring that the gender perspective is addressed

	2017
Nationally	59,395
Internationally	1,046,097
Share of joint expenses	11,085
Total	1,116,577

Principal objective 2 – Helping to protect health and livelihoods by

- strengthening efforts in care and public health work
- helping to give children and young people a safe upbringing
- helping to prevent child abuse
- contributing to the development of programmes for good health services and preventive efforts throughout the entire Red Cross and Red Crescent movement
- contributing to the achievement of international Red Cross objectives to reduce mortality and the number and scale of diseases and infections

	2017
Nationally	58,656
Internationally	94,815
Share of joint expenses	1,270
Total	154,741

Principal objective 3 - The Red Cross will work for social inclusion and diversity by:

- being an inclusive organisation where people can use their resources
- working to ensure different community groups are represented among the volunteers, elected officials and participants
- providing information about and working to combat all forms of discrimination, oppression, intolerance and racism
- promoting equality in our work to ensure human dignity
- having activities that promote social inclusion and prevent loneliness
- alleviating the loneliness and isolation of prison inmates
- having activities that contribute to after-care and social inclusion of people with substance abuse, people who have been released from prison or people suffering from mental illness
- providing humanitarian assistance to migrants in need, and monitoring their rights
- ensuring that the gender perspective is addressed

	2017
Nationally	44,950
Internationally	22,034
Share of joint expenses	304
Total	67,288

	2017
Total for principal objectives 1-3	1,338,606

Main programme 2017: Financial year 2018

All amounts in thousands of NOK

Principal objective 1 – Prevention and response to save lives by

- strengthening our ability to identify and anticipate extraordinary events and crises, while making local communities aware of potential threats
- working to create safe local communities through local capacity building and prevention of serious incidents and humanitarian disasters
- contributing to strengthening the national associations we work with to improve their response to humanitarian needs in their own countries
- having well-trained and competent personnel, and the equipment necessary for providing humanitarian assistance in various crisis situations and rescue operations
- helping people with acute needs, both physical and mental, as a result of disasters and crises, particularly in the areas of health, water and sanitation
- strengthening our care and emergency preparedness
- assisting and protecting people affected by violence and armed conflict
- developing and strengthening international humanitarian law such that it meets the challenges of present-day conflicts
- ensuring that the gender perspective is addressed

	2018
Nationally	61,641
Internationally	958,806
Share of joint expenses	18,532
Total	1,038,979

Principal objective 2 – Make local communities safe for children and young people by

- strengthening efforts in care and public health work
- helping to give children and young people a safe upbringing
- helping to prevent child abuse
- contributing to the development of programmes for good health services and preventive efforts throughout the entire Red Cross and Red Crescent movement
- contributing to the achievement of international Red Cross objectives to reduce mortality and the number and scale of diseases and infections

	2018
Nationally	54,410
Internationally	15,351
Share of joint expenses	431
Total	70,193

Principal objective 3 Closeness, inclusiveness and participation

- being an inclusive organisation where people can use their resources
- working to ensure different community groups are represented among the volunteers, elected officials and participants.
- providing information about and working to combat all forms of discrimination, oppression, intolerance and racism
- promoting equality in our work to ensure human dignity
- having activities that promote social inclusion and prevent loneliness
- alleviating the loneliness and isolation of prison inmates
- having activities that contribute to after-care and social inclusion of people with substance abuse, people who have been released from prison or people suffering from mental illness
- providing humanitarian assistance to migrants in need, and monitoring their rights.
- ensuring that the gender perspective is addressed.

	2018
Nationally	38,090
Internationally	15,285
Share of joint expenses	112
Total	53,487

	2018
Total for principal objectives 1-3	1,162,659

Note 8

Administration, percentage on objectives and contributions percentage - association

All amounts in thousands of NOK

According to accounting standards for non-profit organisations, administration refers to those activities carried out in order to run the organisation and those expenses that cannot be attributed to specific activities. These expenses include costs relating to senior management, audit and legal fees, preparation of public accounts, as well as costs associated with the National Congress and committees. The distribution of joint expenses is described in Note 5. The administration has its share of distributed joint expenses. Financial expenditure is reported as a proportion of resources used in managing the organisation.

	2018	2017	2016	2015	2014
Total expenditure - administration	42,187	73,064	52,926	38,829	40,009
Total expenditure	1,838,826	1,949,672	1,877,933	1,477,085	1,341,198
Percentage administration	2,3%	3,7%	2,8%	2,6%	3,0%
Expenditure on objectives	1,717,991	1,775,306	1,689,365	1,349,920	1,236,200
Total expenditure	1,838,826	1,949,672	1,877,933	1,477,085	1,341,198
Percentage on objectives	93,4%	91,1%	90,0%	91,4%	92,2%
Fundraising percentage:	2018	2017	2016	2015	2014
Revenue from fundraising and donations	254,967	244,117	470,850	302,189	218,659
Total funds raised	254,967	244,117	470,850	218,659	218,659
Expenditure on generating funds	78,648	101,301	135,642	87,345	65,039
Other expenditure for generating funds	-7,241	-24,641	-20,225	-16,629	-16,563
Expenditure on generating funds	71,407	76,660	115,417	70,716	48,476
Net funds raised	183,560	167,457	355,432	231,473	170,183
Fundraising percentage	72,0%	68,6%	75,5%	76,6%	77,9%

Note 9

Classification by type

All amounts in thousands of NOK

Group			Association	
2018	2017		2018	2017
Fundraising				
1,008,866	1,102,815	Public grants	1,008,866	1,102,815
301,398	260,104	Contributions from others	301,398	260,104
257,020	245,723	Donations and contributions	254,968	244,117
242,764	226,839	Other operating income	145,331	134,823
1,810,049	1,835,480	Total revenues	1,710,563	1,741,859
Expenses				
145,855	123,532	Cost of goods	99,376	81,738
340,018	324,414	Payroll costs	300,971	287,113
14,963	16,426	Depreciation	10,423	11,985
-	-	Write-downs	-	-
241,684	263,022	Other operating costs	229,085	250,843
1,197,698	1,299,497	Cash contributions	1,196,716	1,299,497
1,940,217	2,026,891	Total expenses	1,836,570	1,931,175
-130,169	-191,411	Operating surplus/deficit	-126,007	-189,316
4,340	3,245	Interest income	4,097	2,603
-7,744	259,302	Change in value of financial assets	-7,744	259,302
-	-	Depreciation shares/subordinated loans	-	16,842
2,689	4,136	Interest charges	2,258	1,655
-6,093	258,411	Net financial items	-5,905	243,407
-136,262	66,999	Profit/loss for the year	-131,911	54,091
Allocation of net income				
		Transfer to/from equity/ext. restr.	-57,450	-81,917
		Transfer to/from equity/int. restr.	19,760	22,970
		Transfer to other equity	-94,221	113,038
		Total allocated	-131,911	54,091

Note 10

Number of full-time equivalents

	Group		Association	
	2018	2017	2018	2017
Number of FTEs - permanent employees	310	328	228	253
Number of FTEs - temporary employees	12	25	12	25
Total	322	353	240	278

Average full-time equivalents at the regional offices were 286/42 distributed by permanent/temporary, (these are not included in the table above). The corresponding figures for 2017 were 276/50.

Note 11

Remuneration to management

All amounts in thousands of NOK

Remuneration to senior executives	Secretary General	National Congress
Salary	1,214	0
Pension costs	30	0
Other benefits	6	0

Auditor's fees are distributed as follows (incl. VAT):	Group	The Norwegian Red Cross
Auditing services	775	534
Other certification services	1,655	1,639
Advice on taxes and duties		
Other assistance	490	415
Total	2,920	2,588

Note 12

Transactions with close associates

All amounts in thousands of NOK

The Norwegian Accounting Act requires disclosure of transactions with close associates. The International Federation of Red Cross and Red Crescent Societies (IFRC), all Red Cross regional offices, local Red Cross associations, subsidiaries and the Norwegian Red Cross Humanitarian Fund are close associates of the Norwegian Red Cross. An overview of important transactions with these parties is shown below.

Employer responsibility for staff at the Norwegian Red Cross and 18 of the 19 regional offices lies with the Norwegian Red Cross. The regional offices are invoiced monthly for salary costs. The regional offices also receive a proportion of pro bono joint services such as switchboard, ICT, HR, accounts and payroll.

	2018	2017
To the IFRC		
Contributions to various programmes	142,087	188,887
Membership fees	5,099	6,610
From Norwegian Red Cross regional offices		
Donations for disasters	76	287
Salaries/travel expenses	135,641	134,060
To Norwegian Red Cross regional offices		
Outlay salaries/travel expenses	135,641	134,060
General grants	75,025	75,025
Services provided (pro bono)	37,581	25,157
Support for various local activities	7,777	7,850
Support for care activities	9,526	9,191
Support for disaster preparedness and search and rescue corps work	4,108	4,056
Transfers of proportion of membership fees	3,327	2,277
Transfers of business community support	1,500	6,026
Transfers from ExtraStiftelsen	2,691	1,561
Support for child and youth activities	47,738	43,066
Support for youth delegates	664	638
Support for the refugee crisis	16,486	23,497
Skills enhancement	11,811	5,534
From local branches		
Donations for disasters	440	1,305
To local branches		
Transfers of proportion of membership fees	27,358	26,585
Support for disaster preparedness and search and rescue corps work	1,366	741
Transfers of share of Panto lottery	24,904	18,418
Support for care activities	4,719	3,340
Transfers from FriFond	3,178	2,951
Support for children's activities	112	1,222
Transfers from ExtraStiftelsen	1,345	781
Support for the refugee crisis	5,049	7,591
To subsidiaries		
Purchase of stays at centres and first aid products	4,617	4,721
From subsidiaries		
Rent	3,165	69
From the Norwegian Red Cross Humanitarian Fund		
Contributions for objectives	140	184

The Norwegian Red Cross Humanitarian Fund is an independent foundation, but has the same board as the Norwegian Red Cross.

Note 13

Facilities

All amounts in thousands of NOK

GROUP	Tangible fixed assets				Total operating equipment, means of transport	Total tangible fixed assets
	Intangible assets	Plots, buildings, real estate	Operating equipment, fixtures, equipment,	Transport-means		
Acquisition cost at 1.1	29,714	307,363	162,439	18,716	181,156	518,232
Additions during the year	10,544	31,025	2,746	111	2,856	44,425
Disposals during the year	0		-1,172	-594	-1,766	-1,766
Acquisition cost at 31.12	40,258	338,388	164,013	18,233	182,246	560,892
Accumulated depreciation at 1.1	7,955	68,561	134,246	17,191	151,436	227,952
Ordinary depreciation for the year	4,035	3,325	7,073	529	7,602	14,963
Acc.depreciation decrease	0	0	-923	-194	-1,118	-1,118
Accumulated depreciation at 31.12	11,990	71,886	140,396	17,526	157,921	241,797
Accumulated write-downs at 1.1	0	856	3,534	0	3,534	4,390
Ordinary write-downs for the year	0	0	0	0	0	0
Reversal of write-downs	0	0	0	0	0	0
Accumulated write-downs at 31.12	0	856	3,534	0	3,534	4,390
Book value at 31.12	28,268	265,647	20,083	707	20,791	314,706
Economic life	5 years	50 - 100 years	3 - 5 years	3 - 5 years		

Straight line depreciation has been used for all tangible fixed assets, except land.

ASSOCIATION

	Tangible fixed assets				Total operating equipment, fixtures, means of transport	Total tangible fixed assets
	Intangible assets	Plots, buildings, real estate	Operating equipment, fixtures, equipment,	Transport-means		
Acquisition cost at 1.1	0	305,482	150,951	15,604	166,555	472,037
Additions during the year	9,519	31,025	1,609	0	1,609	42,153
Disposals during the year	0	0	-1,172	-594	-1,766	-1,766
Acquisition cost at 31.12	9,519	336,507	151,387	15,010	166,397	512,424
Accumulated depreciation at 1.1		67,535	123,364	14,790	138,154	205,689
Ordinary depreciation for the year		3,325	6,683	414	7,097	10,423
Acc.depreciation decrease	0	0	-923	-194	-1,118	-1,118
Accumulated depreciation at 31.12		70,861	129,123	15,010	144,133	214,994
Write-downs for the year		0	0	0	0	0
Accumulated write-downs at 31.12		0	3,500	0	3,500	3,500
Book value at 31.12	9,519	265,647	18,764	-0	18,764	293,930
Economic life		50 - 100 years	3 - 5 years	3 - 5 years		

Straight line depreciation has been used for all tangible fixed assets, except land.

Note 14

Investments in subsidiaries/associated companies

All amounts in thousands of NOK

The Norwegian Red Cross directly owned the following companies at 31.12.2018:

Company	Acquisition year	Voting share/ Ownership share	Cost price	Capitalised 31.12.2017	Capitalised 31.12.2018	Own-Capital share per 2018	Profit share 2018
Røde Kors Husene AS, Hausmannsgt 7, 0186 Oslo	2004	100%	61,335	19,516	19,516	17,443	-2,553
			61,335	19,516	19,516	17,443	-2,553

Røde Kors Husene AS owns the following companies as of 31.12.2018:

Company	Acquisition year	Voting share/ Ownership share	Cost price	Equity ratio per 31.12.2018	Share of earnings 31.12.2018
Røde Kors Sentrene AS, Hausmannsgt 7, 0186 Oslo	2016	100%	1,008	5,860	2,379
Røde Kors Førstehjelp AS, Sandbrekkveien 95, 5225 Nesttun	2016	100%	4,408	5,636	545
FairChance Norway AS, Hausmannsgt 7, 0186 Oslo	2016	100%	25,000	6,547	-3,688
RK Tøy og Tekstil AS, Hausmannsgt 7, 0186 Oslo	2017	100%	5,000	17,845	-2,155
Hogst AS, Klæbuveien 118, 7031 Trondheim	2016	80%	4,000	-173	-1,778

Note 15

Shares in other companies

All amounts in thousands of NOK

Shares in other companies	Vote share/ Equity interest	Acquisition Cost	Capitalised 31.12.2018	Capitalised 31.12.2017
Shares in Norsk Pantelotteri AS	40%	28,000	19,369	19,369
Shares in "De 10 Humanitære AS"	13%	15	15	15
Shares in Ambulanseforum AS	44%	44	44	44
Other		164	164	269
Total		28,223	19,592	19,697

In addition, Red Cross Førstehjelp AS invested NOK 200 in Eir AS, org. no. 994 699 148

Note 16

Other long-term receivables

All amounts in thousands of NOK

	Group		Association	
	2018	2017	2018	2017
Other long-term receivables				
Other non-current receivables that mature in more than one year constitute:				
Loans to subsidiaries	0	0	25,775	10,400
Loan to Red Cross associations - 2nd priority mortgage	18	7,269		7,870
Total	18	7,269	25,775	18,270

Note 17

Inventory

All figures in thousands of NOK

	Group		Association	
	2018	2017	2018	2017
Inventory				
Disaster preparedness reserves	19,921	19,873	19,921	19,872
Other goods	6,630	4,164	2,990	1,358
Total	26,551	24,037	22,911	21,230

Note 18

Other receivables

All amounts in thousands of NOK

	Group		Association	
	2018	2017	2018	2017
Other receivables				
Accrued income	19,604	19,052	19,604	19,052
Pre-paid expenses	34,228	27,042	29,158	26,450
Other short-term receivables	90	90	476	121
Total	53,922	46,184	49,237	45,623

Note 19

Market-based financial assets

All amounts in thousands of NOK

Type of fund	2018			
	Market value	Cost price	Return	Return in %
Bond funds	905,017	899,618	1,864	0.21%
Money market fund	639,944	640,856	8,493	1.27%
Equity funds	1,236,089	816,267	-23,377	-1.85%
Total	2,781,051	2,356,741	-13,020	-0.65%

Type of fund	2017			
	Market value	Cost price	Return	Return in %
Bond funds	913,154	900,779	23,387	2.66%
Money market fund	695,394	695,066	9,802	1.56%
Equity funds	1,315,534	799,150	221,402	17.90%
Total	2,924,082	2,394,995	254,591	10.03%

The Norwegian Red Cross has invested NOK 2,781 million in market-based equities and bonds. All of the investments are in securities funds and have been designed to take account of safety, the spread of risk, liquidity and ethical considerations, in accordance with the guidelines laid down by the Board.

The Norwegian Red Cross adopts a conscious attitude to relative risk in the various markets in which it invests. In order to manage the risk relative to the index/market, some parts of the interest and equity portfolio will always be attempted to be invested under index-linked or near-index-linked management. Relative risk is an indication of how much the active return on the fund may fluctuate both positively and negatively in relation to the market (i.e. in relation to the reference index).

The active returns on investments in 2018 were as follows:

Norwegian shares:	2.3%
Foreign shares:	1.9%
Norwegian interest (Norwegian bonds + Norwegian money market):	0.5%
Foreign interest:	1.2%

Note 20

Cash and bank deposits

All amounts in thousands of NOK

	Group		Association	
	2018	2017	2018	2017
Cash and bank deposits	303,601	350,577	266,651	343,973
Of which the following is restricted:				
Withholding tax	18,408	18,484	16,670	16,531
Unused public funds*	41,949	37,830	41,949	37,830
Total restricted funds	60,357	56,314	58,619	54,361
Liquid funds at the disposal of the Norwegian Red Cross	243,244	294,263	208,032	289,612

* According to the terms for such funds, the credited interest devolves to the state not the Norwegian Red Cross.

Note 21

Equity

All amounts in thousands of NOK

The Norwegian Red Cross

Group

	Equity External restriction	Equity Internal restriction	Other Equity	Total Equity
Equity at 1.1	440,623	39,896	2,987,446	3,467,965
Funds carried over	257,973	50,000	-98,571	209,402
Funds transferred to activities	-315,423	-30,241	-	-345,663
Profit/loss for the year	-57,450	19,759	-98,571	-136,262
Equity at 31.12	383,172	59,656	2,888,876	3,331,704

Association

	Equity External restriction	Equity Internal restriction	Other Equity	Total Equity
Equity at 1.1	440,623	39,896	2,962,447	3,442,966
Funds carried over	257,973	50,000	-94,221	213,751
Funds transferred to activities	-315,423	-30,241	-	-345,663
Profit/loss for the year	-57,450	19,760	-94,221	-131,911
Equity at 31.12	383,172	59,656	2,868,225	3,311,053

Note 22

Other short-term liabilities

All amounts in thousands of NOK

	Group		Association	
	2018	2017	2018	2017
Allocated holiday pay	30,607	32,640	29,397	31,430
Accrued interest on Ministry of Foreign Affairs/NORAD funds	1,086	683	1,086	683
Income to be redistributed	316	1,475	316	1,475
Other short-term liabilities	26,817	8,105	30,707	14,367
Total	58,826	42,902	61,506	47,955



BDO AS
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Postboks 1704 Vika
0121 Oslo

Independent Auditor's Report

To the Control Committee of Norwegian Red Cross

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Norwegian Red Cross.

The financial statements comprise:

- The financial statements of the society, which comprise the balance sheet as at 31 December 2018, the activity statement and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and
- The financial statements of the group, which comprise the balance sheet as at 31 December 2018, the activity statement and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion:

- The financial statements are prepared in accordance with the law and regulations.
- The accompanying financial statements give a true and fair view of the financial position of Norwegian Red Cross as at 31 December 2018, and its financial performance and its cash flows for the year then ended in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway.
- The accompanying financial statements give a true and fair view of the financial position of the group Norwegian Red Cross as at 31 December 2018, and its financial performance and its cash flows for the year then ended in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway.

Basis for Opinion

We conducted our audit in accordance with laws, regulations, and auditing standards and practices generally accepted in Norway, including International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society and the Group as required by laws and regulations, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Other information

Management is responsible for the other information. The other information comprises the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the National Board and the Secretary General for the Financial Statements

The National Board and the Secretary General (management) are responsible for the preparation and fair presentation of the financial statements in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern. The financial statements use the going concern basis of accounting insofar as it is not likely that the enterprise will cease operations.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

For further description of Auditor's Responsibilities for the Audit of the Financial Statements reference is made to:

<https://revisorforeningen.no/revisjonsberetninger>

Report on Other Legal and Regulatory Requirements

Opinion on the National Board's report

Based on our audit of the financial statements as described above, it is our opinion that the information presented in the National Board's report concerning the financial statements and the going concern assumption is consistent with the financial statements and complies with the law and regulations.



Opinion on Registration and Documentation

Based on our audit of the financial statements as described above, and control procedures we have considered necessary in accordance with the International Standard on Assurance Engagements (ISAE) 3000, «Assurance Engagements Other than Audits or Reviews of Historical Financial Information», it is our opinion that management has fulfilled its duty to produce a proper and clearly set out registration and documentation of the Society's and the Group's accounting information in accordance with the law and bookkeeping standards and practices generally accepted in Norway.

Oslo, June 5th 2019
BDO AS

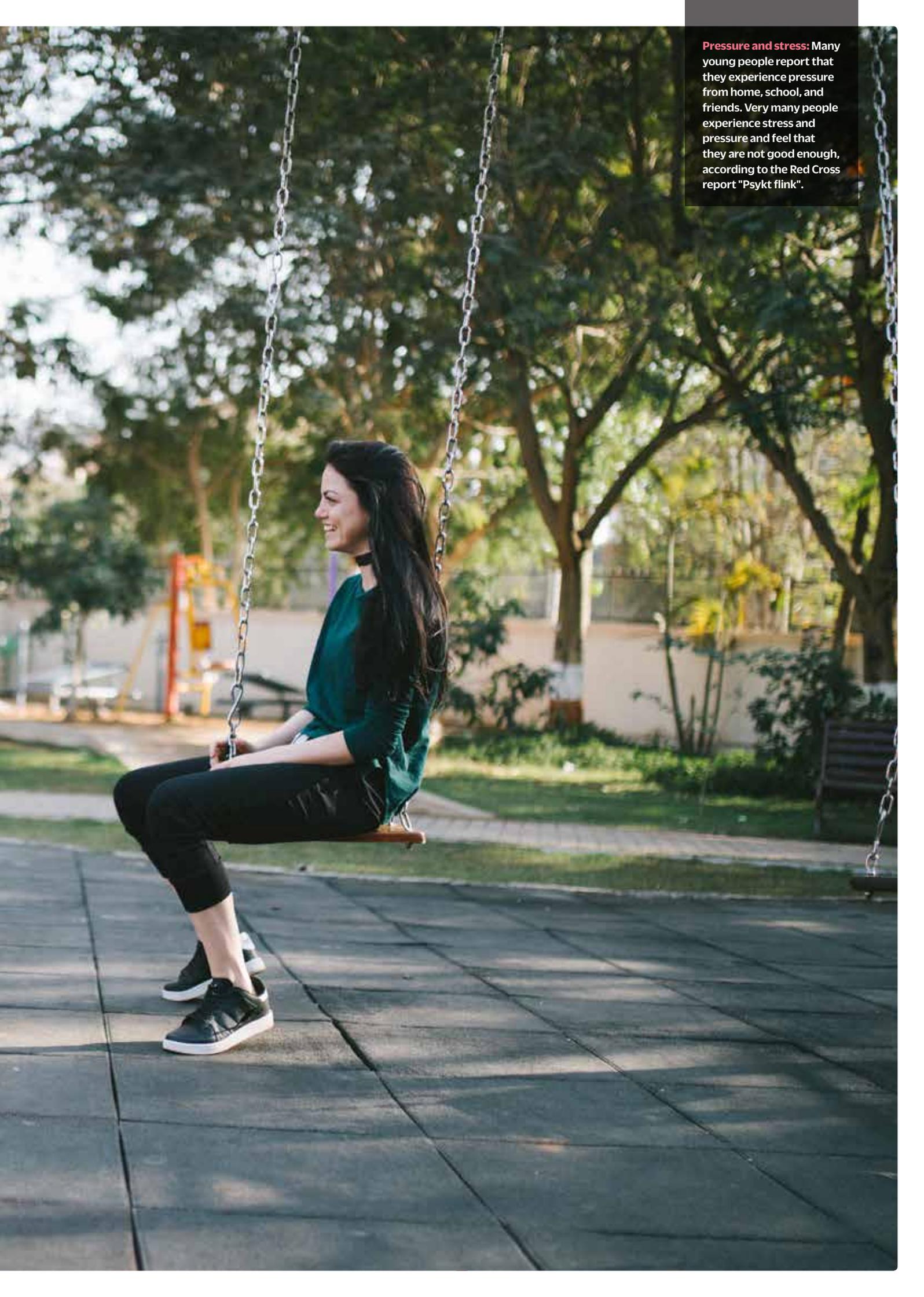
Erik Lie
State Authorised Public Accountant

Note: Translation from Norwegian prepared for information purposes only.

Neighbor Help: A group from the Red Cross Auxiliary Corps in Hedmark, Oppland and Trøndelag assisted their colleagues in Sweden during the forest fires that ravaged the neighbouring country in the summer of 2018. Erik-Lloyd Kozoll from Hedmark Red Cross (on the left) in conversation with representatives from the Swedish fire service.







Pressure and stress: Many young people report that they experience pressure from home, school, and friends. Very many people experience stress and pressure and feel that they are not good enough, according to the Red Cross report "Psykt flink".

SECRETARY GENERAL

Bernt G. Apeland

NORWEGIAN RED CROSS PATRON

HRH Crown Princess Mette-Marit

NORWEGIAN RED CROSS HONORARY MEMBERS

HM Queen Sonja

Astrid Nøklebye Heiberg

Thorvald Stoltenberg

Roald Sæterdal

Sven Mollekleiv

AWARDS 2018

Norwegian Red Cross Merit Medal

Alf Roger Antonsen, Møre og Romsdal Red Cross

Are Haavard Fagerli, Sogn og Fjordane Red Cross

Inger Engen, Akershus Red Cross

Roar Fredriksen, post mortem, Hordaland Red Cross

Aage Henriksen, post mortem, Møre og Romsdal Red Cross

Kate Ellen Reneer Larsen, Aust-Agder Red Cross

Øivin Syversen, Akershus Red Cross

Norwegian Red Cross Search and Rescue Merit Medal

Arve Austad, Oslo Red Cross Search and Rescue Corps

Yngvi Freyr Eggertsson, Vest-Agder Red Cross Hjelpekorps

Bror Hemminghytt, Nordland Red Cross

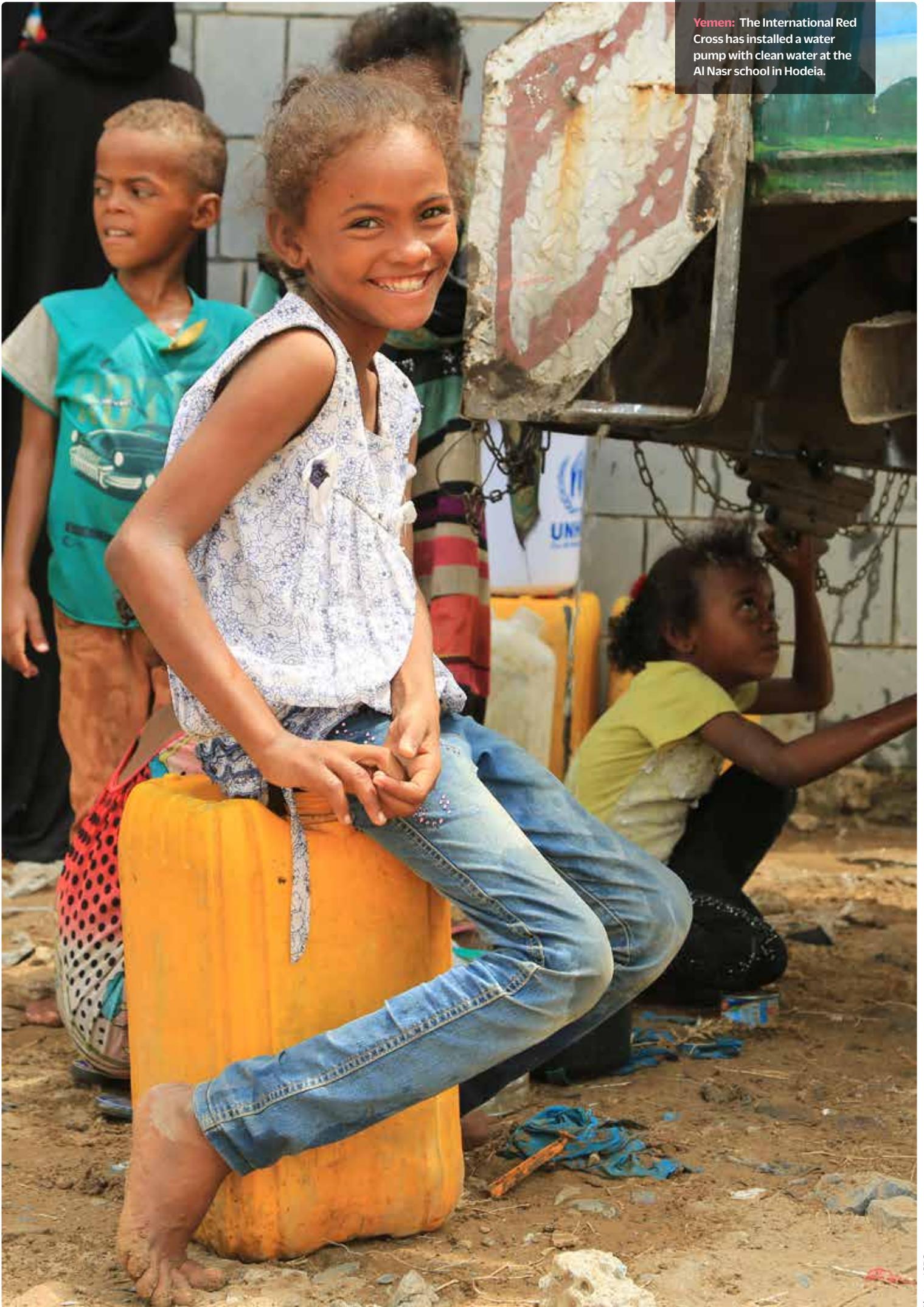
Bård Pladsen, Oppland Red Cross

Elin Seim, Hordaland Røde Kors Hjelpekorps

NATIONAL CONGRESS 2018

President	Robert Mood
Vice-President	Hanne Marie Heggdal
Vice-President	Morten Støldal
Board member	Johan Audestad
Board member	Trude Glad
Board member	Nita Kapoor
Board member	Steffen Kristiansen
Board member	Mette Skavnes
Board member	Anne Tingelstad Wøien
Board member from the Central Council	Ann Rigmor Lauritsen
Board member from the Central Council	Geir Waaler
Board member from the Central Council	Roy Heine Olsen
Board member from the Central Council	Gaute Sars-Olsen
Board member from The Red Cross Search and Rescue Corps	Kjersti Løvik
Board member from The Red Cross Care Services	Pernille Backer Lemming
Board member from The Red Cross Youth	Mawra Mahmood <i>(until October 2018)</i> Robert Flobergseter <i>(after October 2018)</i>
Board member, employee representative	Thorbjørn Fosse
Co-opted member:	Kjell Hasselhoff
Co-opted member:	Anne Elisabeth Lie
Co-opted from the Central Council	Synnøve Sande
Co-opted from the Central Council	Einar Jakobsen
Co-opted from the Central Council	Odd Johs Egset
Co-opted from the Central Council	Anders Lervold
Co-opted member from The Red Cross Search and Rescue Corps	Sven Bruun
Co-opted member from The Red Cross Care Services	Marit Solhaug Gjerstad
Co-opted member from The Red Cross Youth	Hege Solheim <i>(until July 2018)</i> Erik Rougier <i>(after July 2018)</i>
Co-opted member, employee representative	Ida Haugen-Poljac

Yemen: The International Red Cross has installed a water pump with clean water at the Al Nasr school in Hodeia.





 **Norwegian Red Cross**

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