

Agreement Template:	Non-Governmental Organisations	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date of revision:	October 2024

GRANT AGREEMENT

BETWEEN

THE NORWEGIAN AGENCY FOR DEVELOPMENT COOPERATION

AND

NORWEGIAN RED CROSS

REGARDING

QZA-25/0006, NORWEGIAN RED CROSS STRATEGIC
HUMANITARIAN PARTNERSHIP 2025-2029

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PART I: SPECIFIC CONDITIONS

This grant agreement (the Agreement) has been entered into between:

- (1) The Norwegian Agency for Development Cooperation, represented by the Section for Humanitarian Response (the Donor) and
- (2) The Norwegian Red Cross, an association duly established in Norway under registration number 86 41 39 442 (the Grant Recipient),

jointly referred to as the Parties.

1 SCOPE AND BACKGROUND

- 1.1 The Grant Recipient submitted an application dated 4 September 2024 (the Application) for a grant to a programme titled QZA-25/0006, Norwegian Red Cross Strategic Humanitarian Partnership 2025-2029 (the Programme). The estimated costs of the Programme are indicated in the revised budget attached as Annex A to this Agreement, as approved by Norad in accordance with Article 5.5.
- 1.2 The Donor has decided to award a grant to be used exclusively for the implementation of the Programme (the Grant). The Parties expect the Programme to be implemented during the period from 01 January 2025 to 31 December 2029 (the Support Period).
- 1.3 The Parties have therefore agreed to enter into an Agreement, consisting of this part I; Specific Conditions, part II; General Conditions, and part III; Procurement Provisions, all of which form an integral part of this Agreement. In the event of discrepancies between the Specific Conditions and the General Conditions or Procurement Provisions, the Specific Conditions shall prevail.
- 1.4 Any references to "Project" in the General Conditions shall be understood as a reference to the Programme.

2 OBJECTIVES OF THE PROGRAMME

- 2.1 The expected results of the Programme are as follows:

The Programme's overall goal is to save lives of people affected by conflict, crisis, and the impacts of climate change, with the following expected outcomes:

- Strengthened access to health in acute and protracted conflict and climate crisis.
- Strengthened protection against violence, coercion and deliberate deprivation

- 2.2 Funds provided under this Agreement may not be used for countries covered by the Norwegian Nansen Support Programme for Ukraine, with reference to the Norwegian Annual budget proposal 2024-2025 chapter post 159.73.
- 2.3 The complete results framework will be included as Annex B to this Agreement when approved by Norad in accordance with Article 5.5.

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3 IMPLEMENTATION OF THE PROGRAMME

- 3.1 The Programme shall be implemented in accordance with the Agreement, including all annexes, and the latest approved Application.
- 3.2 During the implementation of the Programme, the Grant Recipient shall exercise the necessary diligence, efficiency and transparency in line with sound financial management and best practise principles.
- 3.3 The Grant Recipient shall continuously identify, assess, and mitigate any relevant risks associated with the implementation of the Programme, including the risk of negative consequences from the Programme on its surroundings. Potential negative consequences of the Programme in the following areas (Cross-Cutting Issues) shall always be included in the risk management of the Programme:
- a) anti-corruption
 - b) climate and environment,
 - c) women's rights and gender equality, and
 - d) human rights (with a particular focus on participation, accountability and non-discrimination)
- 3.4 Any significant deviations or changes from the Application, budgets and work plans are subject to the Donor's prior, written approval. Requests for such approval shall include a revised budget, results framework and work plan, as relevant, complying with Article 1 of the General Conditions. The following deviations/changes shall always be considered significant and be subject to the Donor's prior written approval:
- a) changes to the Programme's sources of income,
 - b) changes to the result framework or scope of the Programme, except minor adjustments at the Output level which are necessary to achieve agreed Outcomes. Future reports must clearly reflect, explain, and justify all changes made,
 - c) any changes to the Programme's annual budget that imply reallocation of more than 20 % of a budget line, except for the country budget lines where 30 % reallocation between countries is allowed. Budget line in this context is defined as: Total direct programme cost per country/region/thematic programme
- The Donor may suspend disbursements of the Grant until requested changes have been approved.
- 3.5 The Grant Recipient shall ensure that the Programme is implemented in accordance with international humanitarian law and international human rights law and guided by the humanitarian principles of humanity, neutrality, impartiality, and independence.
- 3.6 The Grant Recipient shall be familiar with UN Security Council Resolution 1325 on women, peace and security (s/res/1325 (2000)) and implement the Programme in a way that promotes the intentions of the resolution in the best possible way. A statement on how the intentions of this resolution have been addressed shall be included in the progress reports and final report of the Programme.
- 3.7 The Grant Recipient shall ensure that the Programme is knowledge-based and implemented with a continued focus on cost-effectiveness. The partner shall submit a knowledge plan, explaining the partner's approach, and how knowledge and learning will be integrated in its work including

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in the management of the program. The scope and details of the knowledge plan can be developed in dialogue with Norad, as part of the strategic dialogue, and as a topic at annual meetings.

4 THE GRANT

- 4.1 The Grant shall amount to maximum NOK 1 827 500 000 (Norwegian Kroner One billion, eight-hundred and twenty-seven million, five hundred thousand). The annual allocated Grant includes flexible funds that may be allocated to emerging needs within a budget year. Unused flexible funds cannot be transferred between budget years. The table below shows the tentative allocation to the Programme and to flexible funds respectively:

Year ^[1]	Tentative Programme allocation	Tentative flexible funds
2025	296 055 000	69 445 000
2026	296 055 000	69 445 000
2027	296 055 000	69 445 000
2028	296 055 000	69 445 000
2029	296 055 000	69 445 000

^[1] All amounts stated in the table are including indirect cost/admin percentage/overheads

The Grant Recipient may use flexible funds throughout a budget year for a crisis where the Grant Recipient already has activities funded by the Donor, or in sudden onset-crisis, e.g. due to conflict or such as natural disasters, for activities that are part of the Grant Recipient's overall results framework. In exceptional cases, it can include essential activities not directly linked to a specific country situation. The guidelines on use of flexible funds on Norad's webpage shall be adhered to.

Flexible funds programmes shall not exceed 12 months. Flexible funds can be released throughout the budget year by informing or applying to the Donor, by using the template provided on Norad's webpage, as follows:

- Flexible funds programming in countries where the Grant Recipient has existing programming/has had programming under grant agreements with the Ministry of Foreign Affairs (MFA) or Norad in the last five years: The Grant Recipient shall inform the Donor as early as possible before using flexible funds.

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- Flexible funds programming in countries where the Grant Recipient does not have existing programming funded by MFA or Norad and has not had it in the last five years: The Grant Recipient shall apply for release of flexible funding, at the latest by 15 November of any given year.

If the Grant Recipient does not need the total flexible funds amount in a budget year, it shall inform Norad thereof as soon as possible, and no later than 1 December.

- 4.2 Disbursement after the current calendar year is subject to Norwegian Parliamentary appropriations. Significant reductions in the Parliament's annual appropriations may lead to a reduction of the Grant for the relevant budget year and/or of the total Grant amount. If the Grant amount is reduced the Parties shall revise the work plan, budget and results framework correspondingly, unless the Grant Recipient secures additional funding from other sources.
- 4.3 The Grant, including accrued interest and currency gain, shall be used exclusively to finance the actual costs of the implementation of the Programme during the Support Period. No profit can be made from the Grant.

To be considered eligible in the context of the Programme, costs must:

- a) be necessary for carrying out the Programme,
 - b) be real costs borne by the Grant Recipient and comply with the principles of sound financial management,
 - c) be recorded in the Grant Recipient's accounts, be identifiable and backed up by supporting evidence, and
 - d) be in compliance with the provisions of this Agreement.
- 4.4 The Grant may be used to cover overheads/indirect costs up to a maximum of 7 % of the Donor's pro rata share of the incurred direct costs of the Programme.
- 4.5 The Grant Recipient is responsible for obtaining any additional resources which may be required to duly implement the Programme.

5 DISBURSEMENT

- 5.1 The Grant shall be disbursed in advance instalments based on the financial need of the Programme for the upcoming period, which shall not exceed six months. The first disbursement shall be made upon signature of the Agreement based on the approved Application and budget and may include approved Programme expenses incurred from the start of the Support Period. Subsequent disbursements shall be made upon the Donor's receipt of written disbursement requests from the Grant Recipient, describing the financial need for the period in question.
- 5.2 Financial need refers to the budgeted expenditure for the upcoming period, minus any funds available to the Programme from all other sources during the same period.
- 5.3 The financial need shall be documented through an updated unaudited financial report for the Programme and a reference to the latest work plan and budget.
- 5.4 The disbursement requests shall be signed by an authorised representative of the Grant Recipient. A confirmation that the Programme is being implemented in accordance with the Agreement shall be included in the disbursement request.

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- 5.5 All disbursements are conditional upon the Grant Recipient's continued compliance with the requirements of the Agreement, including the timely fulfilment of reporting obligations. The second disbursement under this Agreement in 2025 is subject to submission to and approval by Norad of a revised budget and results framework.
- 5.6 The Grant Recipient shall have a separate bank account exclusively for grants from the Donor. All disbursements will be made to the following bank account:

Name of the account:	Norges Røde Kors
Account no.:	8200.06.07955
IBAN no.:	NO4982000607955
Name and address of the bank:	DNB Bank ASA, Postboks 1600, 0021 Oslo
Swift/BIC code:	DNBANOKK
Currency of the account:	NOK

6 REPORTING AND OTHER DOCUMENTATION

- 6.1 The following shall be submitted by the Grant Recipient to the Donor:
- A **progress report** covering the period from January to December shall be submitted by 1 June each year. The progress report shall include the content specified in article 2 of the General Conditions.
 - By 31 March each year, a **brief summary of main results** during the previous year, no more than two pages long, in accordance with the guidelines to be provided by Norad.
 - A **financial report** covering the period from January to December shall be submitted by 31 August each year. The financial report shall include the content specified in article 3 of the General Conditions. The final financial report shall cover the entire Support Period and shall be submitted along with the final report referred to in article 6.1 g) of the Specific Conditions.
 - An **audit report** covering the annual financial statements of the Programme shall be submitted by 31 August each year. The audit report shall comply with the requirements set out in article 7 of the Specific Conditions and article 5 of the General Conditions. The elements of the financial statements which represent the allocation and expenditure of the Grant transferred to IFRC and/or ICRC are not required to be covered by the audit report, but agreed-upon procedures outlined in annex C shall be performed for this part of the Grant. If the auditor submits a management letter (matters for governance attention) this shall be attached to the audit report. The management letter shall list any measures that have been taken as a result of previous Programme audits and state whether such results have been adequate to deal with reported shortcomings.
 - If relevant, **agreed-upon procedures** outlined in annex C shall be submitted by 31 August each year. If all agreed-upon procedures can not be performed by this date, an updated agreed-upon procedures shall be submitted by 31 December. If any part of the Grant has been transferred to ICRC, the management letter of ICRC must be made available for Donor.
 - An **updated work plan and budget** covering the upcoming calendar year shall be submitted by 1 December each year for approval. The updated work plan and budget shall comply with article 1 of the General Conditions.

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- g) The **annual report and audit report** of the Grant Recipient's entire organisation shall be submitted for information by 1 August each year. Contributions from the Donor shall be disclosed in the annual report, preferably in the notes to the financial statements.
- h) A **final report** for the Support Period shall be submitted no later than eight months after the end of the Support Period. The final report shall include the content listed in article 4 of the General Conditions.

6.2 If the Grant Recipient is unable to meet the deadlines set out above, the Donor must be informed immediately.

6.3 All Programme reports shall be approved in writing by the Donor. The Donor may request additional information from the Grant Recipient at any time.

7 AUDIT

7.1 The annual financial statements of the Programme shall be audited in accordance with International Standards of Auditing (ISA). The Auditor shall comply with ISA 800 (Special Considerations - Audits of Financial Statements Prepared in Accordance with Special Purpose Frameworks), ISA 805 (Special Considerations audits of single financial statements and specific elements, accounts or items of a financial statement) and all ISAs relevant to the Programme audit. Additional requirements applicable to the auditor and the audit report are included in article 5 of the General Conditions.

8 FORMAL MEETINGS

8.1 The Parties shall hold formal meetings once per year, to discuss e.g. the results achieved by the Programme during the Support Period. The meetings shall be called and chaired by the Grant Recipient.

8.2 The Grant Recipient shall submit a draft agenda to the Donor no later than two weeks before the meeting. Unless otherwise agreed, the Parties shall discuss, such as but not limited to, the latest progress report and financial report, and/or the work plan and budget for the upcoming period.

8.3 The Grant Recipient shall record main issues discussed, points of view expressed, and decisions made, in minutes from the meeting. The Grant Recipient shall submit the minutes to the Donor no later than two weeks after the meeting for comments. The agreed minutes shall be endorsed by both Parties.

9 REVIEWS AND OTHER FOLLOW-UP MEASURES

9.1 An external mid-term review assessing the outcomes of the programme shall be arranged. The Donor and the Grant Recipient shall discuss and agree on the terms of reference for the review to ensure that the exercise can contribute optimally to learning. The costs of the review shall be covered by the Donor over and above the Grant.

9.2 The Grant Recipient shall each year, together with the progress report, c.f. article 6.1 a), submit a list of reviews or evaluations undertaken by the Grant Recipient or another interested party of activities wholly or partly funded by the Grant. Upon Norad's request, the Grant Recipient shall forward a copy of the report of any such review or evaluation to the Donor without undue delay.

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10 PROCUREMENT

- 10.1 All procurement under the Programme shall be completed in accordance with the Procurement Provisions in Part III of this Agreement.
- 10.2 Procurements made by ICRC made in connection with the Programme shall be completed in accordance with the principles set forth in the Procurement Provisions in part III of this Agreement. If the principles in the Procurement Provisions (Part III) contravene ICRC's mandate ICRC's rules and regulations shall prevail.

11 REPAYMENT OF INTEREST AND UNUSED FUNDS

- 11.1 Upon the end of the Support Period or upon termination of this Agreement, any unused funds that total NOK 500 or more shall in its entirety be repaid to the Donor as soon as possible and at the latest within 8 months. The repayment shall include any interest which has not been used for Programme purposes, and other financial gain accrued on the Grant.
- 11.2 Repayments shall be made to the following bank account:
- Name of the account: Norad
Account no.: 7694.05.14815
IBAN no.: NO31 7694 0514 815
Name/address of the bank: DNB BANK ASA, N-0021 Oslo
Swift/BIC code: DNBANOKKXXX
- 11.3 The transaction shall be clearly marked: "Unused funds". The name of the Grant Recipient shall be stated, along with the Donor's agreement number and agreement title.

12 SPECIAL PROVISIONS

- 12.1 The following deviations from the General Conditions shall apply for this Programme:
- 12.1.1 The following shall be added to article 2.2 of the General Conditions:
- e) Gender disaggregated data shall be provided where relevant.
 - f) Percentage of the Grant funds allocated to local national partners.
 - g) Number of people reached as part of the response, disaggregated by country.
 - h) Implementation of the knowledge plan described in Article 3.7
- 12.1.2 General conditions article 4. 1. shall be replaced by the following: The final report to be submitted in accordance with the Specific Conditions shall describe the results achieved by the Programme during the Support Period and be signed by an authorised representative of the Grant Recipient.
- 12.1.3 The following shall be added to General Conditions article 9.3: In the event the Donor uses the intellectual property, it shall acknowledge the Grant Recipient as the owner of the intellectual property rights.

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12.1.4 The following shall be added to General Conditions article 23.1: The Grant Recipient reserves the right to not use the Donor logo, in publications and other materials where the Grant Recipient deems that such usage may compromise the safety and security of its personnel or operations in a given context or where such usage may compromise the Red Cross Red Crescent Principles.

12.1.5 General Conditions article 11.2 c) shall be amended as follows: If the cooperating partner is an entity from the Red Cross and Red Crescent Movement, as set forth in the Statutes of the International Red Cross and Red Crescent Movement of 1986 article I, the cooperating partner shall accept the choice of law in article 25.1 and settlement of disputes provisions in article 25.2 and 25.4 b) of the General Conditions in relation to any disputes arising between the cooperating partner and the Donor.

12.1.6 The following shall be added to article 3.2 of the General Conditions:

h-Percentage of the Grant funds allocated to local national partners.

12.2 The following deviations from part III Procurement provisions shall apply for this Programme:

a) Section 16.4 of the Procurement Provisions in Part III of this Agreement shall be replaced with the following:

The Donor will also allow the Grant Recipient to use single source procurement in the following cases:

- i) product or services can only be provided by a single firm because of exclusive capabilities, exceptional worth for the Programme or proprietary rights.
- ii) Standardisation with existing equipment is determined to be important and justified, and compatible goods cannot be provided by other suppliers.
- iii) It is a case of extreme urgency not foreseeable or attributable to the grant recipients.

The exceptions set out in points (i) and (ii) shall only apply when no reasonable alternative or substitute exists, and the absence of competition is not the result of an artificial narrowing down of the parameters of the procurement.

The grant recipient shall report to the Donor on annual basis on the number of such procurements. The procurement protocols shall be attached to the report. The report shall not include procurements made by IFRC and ICRC in accordance with this article.

13 NOTICES

13.1 All communication to the Donor concerning the Agreement shall be directed to the following e-mail address: humanitaer.innsats@norad.no with a copy to anne.flatin@norad.no

All communication to the Grant Recipient concerning the Agreement shall be directed to the Norwegian Red Cross at the following e-mail address: elisabeth.mustorp@redcross.no with a copy to post@redcross.no

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13.2 The Donor agreement number and agreement title shall be stated in all correspondence regarding this Agreement, including disbursement requests and repayment of unused funds.

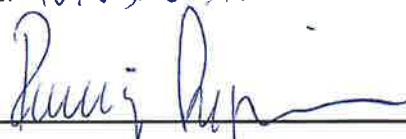
14 SIGNATURES

14.1 By signing part I of the Agreement, the Parties also confirm receipt and acceptance of part II; General Conditions, and part III; Procurement Provisions, which all form an integral part of the Agreement.

14.2 This Agreement in the English language has been signed by both Parties. In the event of any discrepancies between this English language version and any later translations, the English language version shall prevail.

Place: Oslo

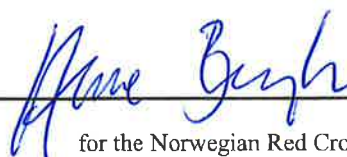
Date: 10.03.2025



for the Norwegian Agency for Development
Cooperation,

Rannveig Rajendram

Director, Operation Management



for the Norwegian Red Cross,

Anne Bergh

Secretary General

Attachments:

Annex A: Approved budget per country/region/thematic programme for the Programme: The final revised version will be added when it is submitted to and approved by Norad, see Article 5.5

Annex B: Results framework: To be added when the revised version is submitted to and approved by Norad, see Article 5.5

Annex C: Agreed upon procedures ISRS 4400 (Revised) to be performed if any part of the Grant is transferred to IFRC and/or ICRC

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PART II: GENERAL CONDITIONS

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This Part II General Conditions is an integral part of the Agreement signed between the Grant Recipient and Norwegian Ministry of Foreign Affairs (MFA/the Donor), or the Norwegian Agency for Development Cooperation (Norad/the Donor).

1 WORK PLAN AND BUDGET

- 1.1 Any work plan to be submitted in accordance with the Specific Conditions must directly relate to the latest approved Application, results framework and budget.
- 1.2 Any updated budget to be submitted in accordance with the Specific Conditions shall be based on the approved budget in Annex A and include estimated income to the Project from all sources as well as planned expenditures for the upcoming reporting period. The estimated financial need of the Project in the upcoming reporting period shall be clearly stated.

2 PROGRESS REPORT

- 2.1 Any progress reports to be submitted in accordance with the Specific Conditions shall describe the results achieved by the Project during the reporting period. The report shall be set up in a way that allows direct comparison with the latest approved Application, results framework and budget, and shall be signed by an authorised representative of the Grant Recipient.
- 2.2 The progress reports shall, as a minimum, include:
 - a) an account of the results achieved so far by the Project, including any “lessons-learned” and consequent adaptations to the Project.
 - b) an account and assessment of significant deviations from the Application and/or work plan, see Specific Conditions article 3.4.
 - c) a brief account of the effect/consequence of materialised risk to the Project, including how these have been handled in the reporting period and how these, and if relevant other new identified risks, will be handled going forward.
The update shall include both risks affecting Project results and the risks of negative consequences from the Project on its surroundings. Potential negative effects in the areas of anti-corruption, climate and environment, women’s rights and gender equality, and human rights (the Cross-Cutting Issues) as referred to in the Specific Conditions article 3 shall always be accounted for.
 - d) a brief account of work undertaken to prevent instances of financial irregularities and sexual exploitation, sexual abuse and sexual harassment (SEAH).

3 FINANCIAL REPORT

- 3.1 Any financial report to be submitted in accordance with the Specific Conditions shall consist of financial statements with a comparison to the latest approved budget for the reporting period, as well as an identification of any deviations from the budget as per clause 3.3 below. The financial report shall be certified by the financial controller (or equivalent) as well as an authorised representative of the Grant Recipient.
- 3.2 The financial statements shall be set up in a way that allows for direct comparison with the latest approved budget, using the same currency and budget line items. They shall, as a minimum, include:
 - a) income from all sources, including bank interest, the Donor’s contribution shall be specified,
 - b) expenses charged/capitalised in the relevant reporting period,
 - c) expenses charged/capitalised from start-up of the Project to the end of the reporting period,

- d) unused funds as per the reporting date. The Donor's share shall be specified,
 - e) overhead/indirect costs to be covered by the Grant in accordance with article 4 of the Specific Conditions,
 - f) balance sheet, when required in accordance with the accounting principles applied,
 - g) explanatory notes including a description of the accounting principles used and any other explanatory material necessary for transparent financial reporting of the Project.
- 3.3 Deviations between the actual expenditures (financial statements) and the approved budget shall be specified with information about both nominal amounts and percentage of each deviation. The Grant Recipient shall include a written explanation of any deviations that exceed both 10% of a budget line and NOK 15 000¹ (fifteen thousand).

4 FINAL REPORT

- 4.1 The final report to be submitted in accordance with the Specific Conditions shall describe the results achieved by the Project during the Support Period. The report shall be set up in a way that allows for a direct comparison with the Application and shall be signed by an authorised representative of the Grant Recipient.
- 4.2 The final report shall, as a minimum, include:
- a) the items listed for the progress reports described in article 2 of the General Conditions, covering the entire Support Period,
 - b) an assessment of the Project's effect on society (Impact),
 - c) a description of the main lessons learned from the Project,
 - d) an assessment of the cost effectiveness of the Project,
 - e) an assessment of the sustainability of the results achieved by the Project.

5 AUDIT

- 5.1 If an audit of the Project's financial statements is required pursuant to the Specific Conditions the audit shall be carried out by an independent chartered/certified or state-authorised public accountant (auditor).
- 5.2 The Donor reserves the right to approve the auditor and may require that the auditor shall be replaced if the Donor finds that the auditor has not performed satisfactorily or if there is any doubt as to the auditor's independence or professional standards.
- 5.3 The auditor shall form an opinion on whether the Project's financial statements fairly reflect the financial position of the Project and whether they are prepared, in all material respects, in accordance with the applicable financial reporting framework and the requirements of article 3 of the General Conditions.
- 5.4 The auditor shall report in accordance with the applicable audit standards, as agreed in the Specific Conditions.
- 5.5 The audit report shall include:
- a) the Project name and agreement number,
 - b) the Project period subject of the audit,
 - c) reference to the financial reporting framework applied,
 - d) the auditing standards applied,

¹ The conditions are cumulative, both need to be fulfilled at the same time.

- e) a statement that the auditor has obtained reasonable assurance about whether the financial statements as a whole are free from material misstatement,
 - f) the auditor's opinion.
- 5.6 If any findings have been reported in the Project's management letter, the Grant Recipient shall prepare a response including an action plan to be submitted to the Donor together with the management letter.
- 5.7 The costs of the audit of the Project's financial statements shall be included in the Project's budget.
- 5.8 The audit requirements stated in this Agreement are applicable for the total Grant, including any part of the Grant that has been transferred to a cooperating partner.
- 5.9 The auditor of the Project's consolidated financial statement is responsible for the direction, supervision and performance of the audit of any part of the Grant that has been transferred to a cooperating partner. The auditor shall assure itself that those performing the audit for cooperating partners have the appropriate qualifications, that the audit is in compliance with professional standards, and that the audit report is appropriate under the circumstances. ISA 600 establishes standards and provides guidelines when using the work of other auditors.
- 5.10 The auditor of the Project's consolidated financial statement shall express an opinion on whether the statement is prepared, in all material respects, in accordance with the applicable financial reporting framework and the requirements of article 3. To this end, the auditor shall obtain sufficient appropriate audit evidence regarding the financial statements of the cooperating partner and the consolidation process.

6 CONTROL MEASURES

- 6.1 Representatives of the Donor and the Norwegian Auditor General may always carry out independent reviews, audits, field visits or evaluations or other control measures related to the Project. The objective of such control measures is to verify that the Grant has been used in accordance with the Agreement and/or to evaluate the achievement of results.
- 6.2 The Grant Recipient shall facilitate such control measures by providing all information and documentation necessary to carry out the relevant initiative, as well as ensuring unrestricted access to any premises, records, goods and documents requested.
- 6.3 The representatives of the Donor and the Norwegian Auditor General shall be given access to the Grant Recipient's auditor, as well as all relevant information pertaining to the audit. The Grant Recipient shall release the auditor from any confidentiality obligations to facilitate such access.
- 6.4 The rights and obligations of this article 6 shall remain in force for 5 years following expiry or termination of the Agreement, whichever occurs later.

7 FINANCIAL MANAGEMENT

- 7.1 The Grant Recipient shall keep accurate accounts of the Project's income and expenditures using an appropriate accounting- and double-entry bookkeeping system².
- 7.2 The accounts shall be kept up to date at least on a monthly basis. Bank reconciliations³ and cash reconciliations⁴ shall be completed at least every month and shall be documented by the Grant Recipient.
- 7.3 All income and expenditures relating to the Project must be easily identifiable and traceable within the Grant Recipient's general accounting- and bookkeeping systems. This can be done by using separate accounts for the Project, or by recording all the Project's income and expenditures under a unique project number. Regardless of the method used, it must be possible to generate a report from the Grant Recipient's accounting system that can be directly reconciled with the Project's financial statements in the financial report.
- 7.4 All income and expenditures relating to the Project must be easily verifiable. Insufficient documentation may render the expenditure ineligible.
- 7.5 The Grant Recipient shall keep the Project's accounting documentation for at least 5 years from the time of the Donor's approval of the final report for the Project.

8 EXCHANGE RATE FLUCTUATIONS

- 8.1 If the Grant is converted into another currency, the exchange shall be made through a national or commercial bank unless otherwise approved by the Donor. Exchange rates must be stated to four decimal places.
- 8.2 If exchange rate fluctuations decrease the value of the Grant to such an extent that this will have consequences for the implementation of the Project, the Grant Recipient shall inform the Donor as soon as possible.
- 8.3 If exchange rate fluctuations increase the value of the Grant, the surplus shall be treated as disbursed Grant funds and used for Project purposes.

9 EQUIPMENT, CONSUMABLES AND INTELLECTUAL PROPERTY RIGHTS

- 9.1 The right of ownership to equipment, consumables and intellectual property rights procured or developed by use of the Grant shall vest in the Grant Recipient or its cooperating partner, unless otherwise stated in the Application. All matters associated with such equipment, consumables and intellectual property rights are the exclusive responsibility of the Grant Recipient. However, significant use of such equipment, consumables and intellectual property rights for purposes outside the Project shall be subject to the Donor's prior approval.

² A double-entry bookkeeping system is a system of bookkeeping where every entry to an account requires a corresponding and opposite entry to a different account.

³ Bank reconciliation is a process of verifying whether the sum found in the bank statements at the end of the period correspond with transactions recorded in the accounting system. This is usually done in conjunction with closure of the accounting records.

⁴ Cash reconciliation is a process of verifying whether the cash at hand at the end of the period corresponds with the amount of cash in the beginning of the period and the registrations of withdrawals and deposits in the period. This is usually done in conjunction with closure of the accounting records.

- 9.2 Intellectual property rights financed in whole or in part from the Grant shall, in the spirit of securing such rights as a common global good, be managed in a way that maximizes their public accessibility and allows the broadest possible use. Material produced as a result of this Grant shall, as far as possible and appropriate, be placed in the public domain for non-commercial use.
- 9.3 The Donor shall have a non-exclusive and royalty-free license to use all intellectual property rights procured or developed by the use of the Grant. The Donor may assign this right to any individual or organisation at its own discretion.
- 9.4 Transfer of ownership of such equipment, consumables or intellectual property rights during the Support Period shall be made at market terms, unless otherwise agreed with the Donor. Ownership may not be transferred to an employee of the Grant Recipient or its cooperating partner, or to anyone related or connected to an employee, if such relationship could lead to a conflict of interest as described in article 17 of the General Conditions.
- 9.5 Before a transfer is decided, the Grant Recipient shall assess whether it may have an impact on the Project and, where appropriate, consult with the Donor. Any income from a transfer shall accrue to the Project and shall be reported in the financial statement of the Project.
- 9.6 The Grant Recipient shall prepare a record of transfer of ownership for any equipment, consumables and intellectual property rights. The record shall comprise information about the object of transfer, the original purchase price paid by the Grant Recipient, price offers received, the final sales price and the name of the purchaser. The record shall be submitted to the Donor along with the first progress report due after the sale.
- 9.7 If the activities of the Project do not continue after the end of the Support Period or after termination of the Agreement, the Grant Recipient shall inform the Donor about any remaining equipment and goods that have been purchased by use of the Grant. The Donor may require that such assets be sold. Such sale shall be completed in accordance with the procedures described above. Income from the sale shall be repaid to the Donor.

10 REAL PROPERTY

- 10.1 The Grant may not be used to purchase or construct real property (land or buildings) unless explicitly approved by the Donor. Where the Donor has approved a purchase or construction of real property such approval must be formalised in the Agreement Part I Specific Conditions or in a later separate amendment (addendum) to the Agreement.
- 10.2 The Grant Recipient and the Donor shall in such agreement/addendum decide on the details concerning the ownership and the status of the real property after the end of the Support Period and/or the end of the Project.
- 10.3 The Donor may in such agreement/addendum require that the real property shall be sold after the end of the Support Period and that the proceeds from the sale shall be repaid to the Donor. The Donor may also reserve the right to establish security interests in any real property purchased by use of the Grant.

11 TRANSFER OF THE GRANT TO A COOPERATING PARTNER

- 11.1 Transfer of all or part of the Grant including assets to a cooperating partner must be documented through a written sub-grant agreement. The sub-grant agreement shall specify that the cooperating partner is required to comply with the provisions of this Agreement which is relevant to the sub-

grant agreement and to cooperate with the Grant Recipient to ensure that the Grant Recipient is able to fulfil its overall obligations under the Agreement.

- 11.2 The sub-grant agreement shall include provisions for results and financial reporting, audit, procurement and measures to prevent financial irregularities and sexual exploitation, abuse and harassment. Furthermore, the sub-grant agreement shall explicitly state that:
- a) both the Grant Recipient, the Donor and the Norwegian Auditor General shall be given access to control how the cooperating partner have used the Grant as described in the General Conditions art. 6,
 - b) both the Grant Recipient and the Donor have the same right to claim repayment of the Grant from the cooperating partner as the Donor have towards the Grant Recipient in accordance with General Conditions art. 18,
 - c) the cooperating partner shall accept the choice of law and settlement of disputes provisions in the General Conditions art. 25 for any dispute arising between it and the Donor.
- 11.3 The Grant Recipient shall assure itself that the cooperating partner has the necessary competence and internal procedures to meet the requirements of the Agreement that are relevant for the sub-grant agreement and shall follow-up the cooperating partner's compliance with such requirements throughout the Support Period. The Grant Recipient must throughout the Support Period obtain and assess Project management letters issued by auditors to its cooperating partners. Any significant findings must be acted upon.
- 11.4 The Grant may not be transferred to a cooperating partner who has previously been charged or sentenced for any criminal activity unless explicitly approved by the Donor.
- 11.5 The Grant Recipient shall remain fully responsible towards the Donor for any part of the Grant including assets that has been transferred to a cooperating partner.

12 CHANGES OR CIRCUMSTANCES AFFECTING THE PROJECT OR THE GRANT RECIPIENT

- 12.1 The Grant Recipient shall immediately inform the Donor of circumstances likely to hamper, delay or otherwise significantly affect the successful implementation of the Project. The same applies to significant changes to, or circumstances materially affecting, the Grant Recipient's organisation. The Donor may suspend disbursement of the Grant until the implications for the Project has been assessed.

13 EXTENSION OF THE SUPPORT PERIOD

- 13.1 The Grant Recipient may request an extension of the Support Period if this is necessary to complete all planned activities. The request must state the reasons for the delay and supporting documentation must be enclosed. The Donor shall approve or decline the request in writing.

14 TRANSPARENCY

- 14.1 The Donor may make this Agreement and other Project documentation, such as but not limited to, the Application and agreed reports available to the public to promote transparency of the use of public funds.
- 14.2 The Grant Recipient shall make the Project documentation, including the Application and all agreed reports, available to anyone upon request. Requests for disclosure may only be denied if

such disclosure is prohibited by confidentiality obligations and/or if it may be detrimental to the Grant Recipient's legitimate interests.

15 FINANCIAL IRREGULARITIES

15.1 The Grant Recipient is required to practise zero tolerance against corruption and other financial irregularities within and related to the Project. The zero-tolerance policy applies to all staff members, consultants and other non-staff personnel and to cooperating partners and where relevant beneficiaries of the Grant.

15.2 "Financial irregularities" refers to all kinds of:

- a) corruption, including bribery, nepotism and illegal gratuities,
- b) misappropriation of cash, inventory and all other kinds of assets,
- c) financial and non-financial fraudulent statements,
- d) all other use of Project funds which is not in accordance with the Agreement.

15.3 To fulfil the zero-tolerance requirement, the Grant Recipient shall:

- a) organise its operations and internal control systems in a way that financial irregularities are prevented and detected,
- b) do its utmost to prevent and stop financial irregularities within and related to the Project,
- c) require that all staff involved in, and any consultants, suppliers and contractors financed under the Project refrain from financial irregularities.

15.4 The Grant Recipient shall inform the Donor immediately of any indication of financial irregularities in or related to the Project. The Grant Recipient shall provide the Donor with an account of all the known facts and an assessment of how the matter should be followed up, including whether criminal prosecution or other sanctions are considered appropriate.

15.5 The matter will be handled by the Donor in accordance with the Donor's guidelines for handling suspicion of financial irregularities. The Grant Recipient shall cooperate fully with the Donor's investigation and follow-up. If requested by the Donor, the Grant Recipient shall, provided there is sufficient basis for taking legal steps, report the suspicions to the police, commence civil proceedings for recovery of damages or apply other appropriate sanctions against persons or entities suspected of financial irregularities. However, in cases where the Grant Recipient is concerned that due process of law may be unavailable, the matter shall instead be included in the account and assessment referred to in clause 15.4 for discussion of a mutually acceptable course of action.

16 SEXUAL EXPLOITATION, SEXUAL ABUSE AND SEXUAL HARASSMENT

16.1 The Donor has zero tolerance for inaction against sexual exploitation, abuse and harassment (SEAH). The Grant Recipient shall have a victim/survivor-centred approach to SEAH issues and take all reasonable steps to prevent, detect and respond to SEAH within and related to the Project. This obligation applies to all staff members, consultants and other non-staff personnel, cooperating partners and any third parties involved in activities funded by the Grant.

16.2 The following definitions apply:

- a) Sexual exploitation: Any actual or attempted abuse of a position of vulnerability, differential power, or trust, for sexual purposes, including, but not limited to, profiting monetarily, socially or politically from the sexual exploitation of another.

- b) Sexual abuse: The actual or threatened physical intrusion of a sexual nature, whether by force or under unequal or coercive conditions.
- c) Sexual harassment: Any form of unwanted sexual attention that has the purpose or effect of being offensive, frightening, hostile, degrading, humiliating or troublesome.

16.3 The Grant Recipient shall:

- a) Adhere to the IASC-Minimum Operation Standards on “Protection from sexual exploitation and abuse by own personnel” and/or the SEA elements of the Core Humanitarian Standard on Quality and Accountability,
- b) have ethical guidelines that include policies on prevention and response to SEAH,
- c) organise its operations and internal control systems in a way that SEAH is prevented, detected and responded to,
- d) take swift action on suspicions or complaints of SEAH to stop harm occurring, investigate and report to relevant authorities (for criminal matters), after considering the rights, needs and wishes of the survivor/victim.

16.4 The Grant Recipient shall inform the Donor immediately of any indications of SEAH credible enough to warrant an investigation within or related to the Project as well as indications of SEAH not directly linked to the Project but of significant impact on the partnership with the Donor.

16.5 The Grant Recipient shall provide the Donor with a report of the relevant facts and an assessment of how the matter will be followed up, including whether the organisation will improve internal systems to prevent, detect and respond to SEAH, and whether criminal prosecution or other sanctions are considered appropriate, considering the rights, needs and wishes of the survivor/victim. The reporting will be made without compromising the safety, security, privacy, and due process rights of any concerned person. The report will be handled by the Donor in accordance with the Donor’s guidelines for handling notifications of sexual abuse, sexual exploitation, and sexual harassment by grant recipients.

16.6 Upon request from the Donor, the Grant Recipient shall grant the Donor access to all relevant information and documentation related to the Grant Recipient’s adherence with this article.

17 CONFLICT OF INTEREST

17.1 The Grant Recipient shall take all necessary precautions to avoid any conflicts of interest in all matters related to the Project.

17.2 Conflict of interest refers to any situation where the impartial and objective exercise is, or may be, compromised for reasons involving family, personal life, political or national affinity, economic interest or any other connection or shared interest with another person. The obligation to avoid conflict of interest applies to anyone acting on behalf of the Grant Recipient.

17.3 If a conflict of interest occurs, the Grant Recipient shall, without delay, take all necessary measures to resolve the conflict, e.g. by replacing the person in question or by obtaining independent verification of the terms of the proposed decision or transaction.

17.4 If the conflict of interest cannot be resolved and/or if it relates to a decision or transaction of special significance to the Project, the decision or transaction may not be concluded without the prior, written approval of the Donor.

18 BREACH OF THE AGREEMENT

- 18.1 If the Grant Recipient fails to fulfil its obligations under this Agreement and/or if there is suspicion of financial irregularities, the Donor may suspend disbursement of all or part of the Grant.
- 18.2 In the event of material breach of the Agreement, the Donor may terminate the Agreement with immediate effect, and/or claim repayment of all or parts of the Grant. A repayment claim may also include interest, and any other financial gain obtained by the Grant Recipient as a result of the financial irregularity.
- 18.3 Material breach of the Agreement shall include, without limitation, the following situations:
- a) all or part of the Grant has not been used in accordance with the Agreement and/or approved work plans and budget,
 - b) the Grant Recipient has made false or incomplete statements to obtain the Grant,
 - c) the use of the Grant has not been satisfactorily accounted for,
 - d) the Grant Recipient has, after having been granted an extended deadline, failed to provide the agreed reports, or has knowingly provided reports that do not reflect reality,
 - e) the Grant Recipient has failed to take preventive measures against sexual exploitation, sexual abuse, or sexual harassment, to detect or respond to indications thereof, or to take corrective action when sexual exploitation, sexual abuse or sexual harassment has occurred, in accordance with article 16 of the General Conditions,
 - f) financial irregularities, grave professional misconduct, or illegal activity of any form have taken place within the Grant Recipient or its cooperating partners,
 - g) the Grant Recipient has failed to inform the Donor of indication of financial irregularities within the Project in accordance with article 15 of the General Conditions,
 - h) the Grant Recipient has changed legal personality without prior notification to the Donor,
 - i) the Grant Recipient is bankrupt, being wound up or is having its affairs administered by the courts or is subject to any analogous or corresponding procedure provided for under national legislation.
- 18.4 The Grant Recipient shall inform the Donor immediately of any circumstances that may indicate or lead to a breach of Agreement and shall provide the Donor with any information or documentation it may reasonably require to determine if a breach of the Agreement has occurred.
- 18.5 The Donor may also suspend disbursements or terminate the Agreement with immediate effect if a material breach of another agreement between the Donor and the Grant Recipient has been established.

19 TERMINATION OF THE AGREEMENT

- 19.1 Each of the Parties may terminate the Agreement upon a written notice.
- 19.2 The Support Period shall end three months after the date of the notice of termination. During these three months, the Grant Recipient may only use the Grant to cover commitments that have been established before the date of the notice of termination.
- 19.3 If the Project cannot continue without the Grant, the Grant Recipient shall use these three months to discontinue or scale down the Project promptly and in an orderly and financially sound manner.
- 19.4 The Grant Recipient shall submit a final report to the Donor within three months of the end of the Support Period. The final report shall meet the requirements set out in article 4 of the General Conditions and shall also include a financial report and audit report covering the period from the previous financial report until the end of the Support Period.

- 19.5 The Agreement will be considered terminated when the final report has been approved by the Donor and any remaining funds have been repaid.

20 WAIVER AND IMMUNITIES

- 20.1 Nothing in the Agreement or any document related to the Agreement or the Donor's acceptance of other countries' jurisdiction in disputes arising from this Agreement shall imply that the Donor, the Government of Norway or any of their employees are deemed to have, expressly or implicitly waived any privileges or immunities they may have. This article 20 will not prevent arbitration or court proceedings in the legal venue of the Grant Recipient pursuant to article 25 of the General Conditions.

21 LIABILITY

- 21.1 The Donor shall not under any circumstances or for any reason be held liable for damage, injury or loss of income sustained by the Grant Recipient or its agencies, staff or property as a direct or indirect consequence of the Project or services provided thereunder. The Donor will not accept any claim for compensation or increases in payment in connection with such damage, injury or loss of income.
- 21.2 The Grant Recipient shall assume sole liability towards third parties, including liability for damage, injury or loss of income of any kind sustained by them as a direct or indirect consequence of the Project. The Grant Recipient shall indemnify the Donor against any claim or action from the Grant Recipient's staff or third parties in relation to the Project.

22 ASSIGNMENT

- 22.1 The Agreement and/or the Grant may not be assigned to a third party without the prior written consent of the Donor. This shall not, however, prevent transfer of parts of the Grant to a cooperating partner in accordance with article 11 of the General Conditions.

23 RECOGNITION AND PUBLICATION

- 23.1 The Grant Recipient shall acknowledge Norway's support to the Project in all publications and other materials issued in relation to the Project. Norway's logotype will be provided by the Donor upon request. All use of Norway's logotype must be approved by the Donor.

24 ENTRY INTO FORCE, DURATION AND AMENDMENT

- 24.1 The Agreement shall enter into force at the date of the last signature and shall remain in force until all obligations arising from it have been fulfilled, or until it is terminated in accordance with the provisions of the General Conditions. Whether the obligations of the Agreement shall be considered fulfilled, will be determined through consultations between the Parties and confirmed by the Donor in a completion letter.
- 24.2 The Agreement may be amended. Any such amendment must be agreed upon in writing between the Parties and shall become an integral part of the Agreement.
- 24.3 Termination or expiry of the Agreement shall not release the Parties from any liability arising from any act or omission that has taken place prior to such termination or expiry.

25 CHOICE OF LAW AND SETTLEMENT OF DISPUTES

- 25.1 The Agreement shall be governed and construed in accordance with Norwegian law.
- 25.2 If any dispute arises relating to the implementation or interpretation of the Agreement, the Parties shall seek to reach an amicable solution.
- 25.3 Any dispute arising out of or in connection with the Agreement that cannot be solved amicably, shall exclusively be settled before the Norwegian courts of law with Oslo District Court as legal venue. No other courts of law shall have jurisdiction over disputes arising out of or in connection with this Agreement.
- 25.4 The Donor may, at its own sole discretion and as an alternative to the legal venue mentioned above, choose to settle the dispute by
- a) the courts in the legal venue of the Grant Recipient, or
 - b) arbitration in accordance with the Arbitration Rules of the Arbitration Institute of the Stockholm Chamber of Commerce. The arbitral tribunal shall be composed of three arbitrators. If the disputed amount is below an amount corresponding to NOK 10 000 000 the arbitral tribunal shall, however, be composed of a sole arbitrator. The seat of arbitration shall be Stockholm, Sweden, and the language to be used in the arbitral proceedings shall be English. The Parties agree that neither the arbitral proceedings nor the award shall be subject to any confidentiality.

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PART III: PROCUREMENT PROVISIONS APPLICABLE TO GRANTS FROM THE NORWEGIAN MINISTRY OF FOREIGN AFFAIRS AND NORAD

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PART III: PROCUREMENT PROVISIONS

This Part III of the Agreement sets out the minimum rules and principles which shall be applied by the Grant Recipient and their sub-grantees for all procurements under the Project/Activity funded by grants received from MFA or Norad.

These minimum rules and principles shall contribute to increased value by ensuring efficient use of resources based on transparency, good business ethics and equal treatment. The provisions aim to ensure that grant recipients act with great integrity when procuring goods, works and services for projects and programmes.

PRINCIPLES

1 SOUND FINANCIAL MANAGEMENT

- 1.1 All procurement must be justified, reasonable and compliant with sound financial management.
- 1.2 Sound financial management means that the Grant must be used in accordance with the principles of economy, efficiency, and effectiveness:
 - a) The principle of economy refers to resources required being made available in due time, in appropriate quantity and quality and at the best price.
 - b) The principle of efficiency refers to the relationship between the resources spent and results achieved.
 - c) The principle of effectiveness refers to the degree of which the procurement process meets the intended outcome.

2 EQUAL TREATMENT AND NON-DISCRIMINATION

- 2.1 Fair competition is the foundation for sound procurement. Tenderers shall be treated equally and without discrimination throughout the procurement process.
- 2.2 Open and transparent processes are essential for promoting competition and minimising the risk of corruption. Where the design or execution of a procurement process is made with the intention of unduly favouring or disadvantaging certain tenderers the competition will be considered artificially narrowed and in breach with the principle of equal treatment and non-discrimination.

3 ETHICS IN PROCUREMENT

- 3.1 Grant recipients, as well as tenderers, suppliers, contractors, and consultants under contracts financed in whole or in part by the Grant shall observe the highest standards of ethics during the procurement and execution of contracts.
- 3.2 This shall always include:
 - a) Respecting minimum ILO standards such as the respect of working conditions and avoidance of child labour.

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- b) Respecting basic social rights and environmental aspects.
- c) Having zero-tolerance for corruption and financial irregularities.
- d) Having zero-tolerance for inaction to sexual exploitation, sexual abuse, and sexual harassment (SEAH).

4 SUSTAINABLE PROCUREMENT

- 4.1 Grant recipients shall endeavour to consider environmentally-sound products and/or services when defining criteria and requirements for procurement.
- 4.2 The Grant recipients shall take into account universal design and the potential environmental impact of any planned procurements. Grant recipients shall, when procuring services, endeavour to limit the amount of travel needed to perform the services and when relevant and appropriate instead use virtual meetings and/or phone conferences.

GENERAL RULES

5 NOTORIETY

- 5.1 Grant recipients shall keep sufficient and appropriate records and documentation about the procurement procedure, the selection criteria set, evaluations made and award decisions.

6 CONFLICT OF INTEREST

- 6.1 Grant recipients shall avoid any situation of conflict of interest. Conflict of interest refers to any situation where the impartial and objective exercise is, or may be, compromised for reasons involving family, personal life, political or national affinity, economic interest or any other connection or shared interest with another person.
- 6.2 Contracts may not be awarded to tenderers that are subject to a conflict of interest without an explicit written approval from MFA/Norad.
- 6.3 The obligation to avoid conflict of interest applies to anyone acting on behalf of the grant recipient.

7 VALUATION OF CONTRACTS AND THRESHOLDS

- 7.1 All monetary amounts referred to in this Part III are amounts excluding value-added tax (VAT).
- 7.2 To determine the applicable procurement method, grant recipients shall ensure that the estimation of the contract value is made correctly and includes all costs related to the specific contract.
- 7.3 Any form of options and extensions of the contract shall be included when estimating the contract value.
- 7.4 No contract may be split-up with the intention of avoiding the application of a formal procurement method.

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8 TENDER DOCUMENTS

- 8.1 The tender documents shall furnish all information necessary for a prospective tenderer to prepare a responsive tender for the goods, works or services to be provided.
- 8.2 The tender documents shall be drafted to encourage the widest possible competition. They shall clearly define the scope of works, goods, or services to be supplied, the rights and obligations of the tenderer and the grant recipient and set out fair and non-discriminatory criteria for selecting the winning tender.

9 EVALUATION OF TENDERS

- 9.1 The evaluation of tenders shall be made in a neutral and transparent manner and in accordance with the criteria pre-determined in the call for tenders.
- 9.2 Where the value of the contract exceeds NOK 1,300,000 an evaluation committee must be set up to evaluate the received tenders. This committee must have an odd number of members with the technical and administrative capacities to give an informed opinion of the tenders.

10 GROUNDS FOR DISQUALIFICATION OF TENDERERS

- 10.1 A tenderer should be excluded from the evaluation and the award of a contract, if:
 - a) They are bankrupt or is being wound up, whose affairs are being administered by court, has entered an arrangement with creditors, has suspended business activities or is subject of an injunction against running business by court.
 - b) They are the subject of proceedings for a declaration of bankruptcy, for an order for compulsory winding up or administration by court, or for an arrangement with creditors or of any other similar proceedings.
 - c) They have been found guilty of grave professional misconduct by any means which the grant recipient can justify.
 - d) They are not registered in a national official register or registered for declaration and payment of tax in accordance with national legislation.
 - e) They have not fulfilled obligations relating to payments of taxes or social security contributions.
 - f) They or persons having powers of representation, decision-making or control over them have been convicted for fraud, corruption, involvement in a criminal organisation or money laundering.
 - g) They or persons having powers of representation, decision-making or control over them have been convicted of an offence concerning their professional conduct.

11 VERIFICATION OF QUALIFICATIONS

- 11.1 Grant recipient shall, unless deemed unnecessary, ensure that a tenderer meets formal requirements as stipulated under this Part III and national law.
- 11.2 A tenderer should normally be required to include in its tender evidence that:
 - a) It is registered by a national registrar of companies.
 - b) It is registered for declaration and payment of tax in accordance with national legislation.
 - c) It is free from debts regarding taxes and social security contributions.

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12 PROCUREMENT PROTOCOL

12.1 For contracts with a value exceeding NOK 100,000, the grant recipient shall compile a written protocol with documentation of all assessments and decisions made during all steps of the procurement process from the planning stage until the signing of the contract.

12.2 The protocol shall as a minimum include:

- a) A description of the service, goods or works to be procured,
- b) the value of the contract,
- c) the selected tender procedure,
- d) the name of all received tenderers,
- e) the selection criteria,
- f) the assessment of the tenders and tenderers,
- g) an assessment of conflict of interest, and
- h) the name of the selected tenderer.

Where simplified tendering in accordance with art. 15 is used the protocol shall also include a brief justification for the selection of tenderers. When an exemption from the procurement thresholds is given in accordance 16.4 a justification for the use of the exemption shall be included in the protocol.

12.3 Upon request by MFA/Norad, the grant recipient shall submit the procurement protocol to MFA/Norad and grant MFA/Norad access to all relevant information and documentation related to the procurement procedure and practices applied.

12.4 Failure to provide the procurement protocol shall render expenditure ineligible for MFA/Norad funding.

13 CONTROL AND COMPLIANCE

13.1 MFA/Norad may carry out ex post controls of the grant recipients' compliance with the rules set forth in this Part III.

13.2 Non-compliance with the minimum procurement rules and principles in this Part III shall render expenditure ineligible for MFA/Norad funding.

13.3 Non-compliance with the minimum procurement rules and principles in this Part III may be viewed as a material breach in accordance with General Conditions article 18.

PROCUREMENT METHODS

14 OPEN TENDERING

14.1 Open tendering is mandatory for procurement where the contract value exceeds NOK 1,300,000 (Norwegian kroner one million three hundred thousand).

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- 14.2 Open tendering are procedures under which all firms/individuals are given sufficient notification of contract requirements, and all eligible tenderers are given an equal opportunity to submit a tender. The time-limits set must be sufficient to allow interested parties a reasonable and appropriate period to prepare and submit their tenders.
- 14.3 Open tender requires that the tendering opportunities are published to notify eligible tenderers about the contract opportunity.
- 14.4 Under open tendering the grant recipients are required to publish the invitation to tender in an appropriate national or international media outlet.
- 14.5 The grant recipient must give sufficient public notification of tendering opportunities to allow potential tenderers to determine their interest and to prepare their tenders. Open tendering may be conducted with or without prequalification proceedings.
- 14.6 Grant recipients are encouraged to apply open tendering in all procurement to increase transparency and promote competition.

15 SIMPLIFIED TENDERING

- 15.1 Simplified tendering may be used when the value of the contract is less than NOK 1,300,000 (Norwegian kroner one million three hundred thousand).
- 15.2 Simplified tendering is a procedure where a minimum of three - 3 – potential, relevant and qualified tenderers are invited to tender by direct invitation in writing. As for open tendering the time-limit set must be sufficient to allow the invited parties a reasonable and appropriate period to prepare and submit their tenders.
- 15.3 A simplified tender process shall always include the following features:
- A written invitation to tender which includes the tender and contract information, cf. article 8.
 - A procurement protocol cf. article 12.

16 SINGLE SOURCE PROCUREMENT

- 16.1 Single source procurement may be used when the contract value is less than NOK 100,000 (Norwegian kroner one hundred thousand), and for all procurements made through a DG-ECHO certified Humanitarian Procurement Centre (HPC).
- 16.2 The contract may be awarded using any procedure established by the grant recipient while respecting the principles of sound financial management, conflict of interest, ethics in procurement, sustainable procurement, and notoriety.
- 16.3 Single source procurement may also be used where the extension of an existing contract clearly would be economic and efficient. The extended contract's maximum value shall not exceed 50 % of the original contract value.

Standard:	NGOs	Revision no.:	7
Procurement Provisions	Grant Management Regime I & II	Date of revision:	November 2024

16.4 MFA/Norad may in exceptional cases upon written and justified request from the grant recipient, also allow single source procurement where:

- a) A product or services can only be provided by a single firm because of exclusive capabilities, exceptional worth for the Project or proprietary rights.
- b) Standardisation with existing equipment is determined to be important and justified, and compatible goods cannot be provided by other suppliers.
- c) It is a case of extreme urgency not foreseeable or attributable to the grant recipients.

The exceptions set out in points (a) and (b) shall only apply when no reasonable alternative or substitute exists, and the absence of competition is not the result of an artificial narrowing down of the parameters of the procurement.

17 NEGOTIATED PROCEDURE

17.1 Under a negotiated procedure the grant recipient may approach one or more suppliers to negotiate a contract directly.

17.2 A negotiated procedure may only be used where no tenders or no acceptable tenders are received after an open tender procedure. A negotiated procedure may then be applied without further publication of a procurement notice provided that the original contract terms are not substantially altered.

17.3 An unacceptable tender is a tender that significantly deviate from the procurement requirements, is not delivered within the set deadline, is delivered by a supplier who does not meet the qualification requirements, or where there is evidence of illegal bid collusion or corruption.

18 FRAMEWORK AGREEMENTS

18.1 Where the grant recipients enter into framework agreements¹ for procurement of goods, works or services needed the initial framework tender process must corresponds to the requirements for tender procedures as set out in these Procurement Provisions. The estimated total value of contracts that may be entered under the framework agreement during its period of validity shall form the basis for the evaluation of which tender procedure to apply.

18.2 The grant recipients may utilize existing framework agreements or other types of pre-qualified suppliers for procurement of goods, works or services needed for an activity funded by the Grant if the initial contractual process corresponds to the requirements for tender procedures as set out in these Procurement Provisions. The procurement protocol documenting the initial tender procedure and a copy of the initial contract shall be submitted to MFA/Norad upon request.

18.3 Framework agreements should not exceed five years.

¹ a framework agreement is an agreement which establish the terms governing contracts to be awarded during a given period, in particular with regard to price and, where appropriate, the quantity envisaged.

PROGRAM TITLE: QZA-25/0006 Norwegian Red Cross SPA 2025-2029									
NAME OF ORGANIZATION: Norwegian Red Cross									
BUDGET CURRENCY: NOK									
	2025	2026	2027	2028	2029	TOTAL	Share		
	NOK	NOK	NOK	NOK	NOK	NOK	%		
DIRECT PROGRAM COSTS (Displaying share transferred to local partners and other levels)									
Direct program costs (HQ)									
Direct program costs (Regional/Country Office /Other level)									
Direct program costs (Local partner*)									
TOTAL DIRECT PROGRAM COSTS EXCLUDING (UNALLOCATED) RESPONSE FUNDS									
DIRECT PROGRAM COST BY COUNTRY (required information for multi-country agreements)									
Afghanistan	22 799 290	22 799 290	22 799 290	22 799 290	22 799 290	113 996 451	8 %		
Myanmar	15 544 971	15 544 971	15 544 971	15 544 971	15 544 971	77 724 858	6 %		
Pakistan	8 290 651	8 290 651	8 290 651	8 290 651	8 290 651	41 453 255	3 %		
Syria	25 908 284	25 908 284	25 908 284	25 908 284	25 908 284	129 541 421	9 %		
OPT	23 835 621	23 835 621	23 835 621	23 835 621	23 835 621	119 178 107	9 %		
Yemen	15 337 704	15 337 704	15 337 704	15 337 704	15 337 704	76 688 521	6 %		
Lebanon	12 435 976	12 435 976	12 435 976	12 435 976	12 435 976	62 179 882	4 %		
Somalia	20 726 627	20 726 627	20 726 627	20 726 627	20 726 627	103 633 137	7 %		
Sudan	23 317 456	23 317 456	23 317 456	23 317 456	23 317 456	116 587 279	8 %		
Ethiopia	7 254 320	7 254 320	7 254 320	7 254 320	7 254 320	36 271 598	3 %		
Burkina Faso							0 %		
Nigeria							0 %		
Regional cash programme – Sahel and Horn of Africa	4 145 325	4 145 325	4 145 325	4 145 325	4 145 325	20 726 627	1 %		
Regional protection and disaster response programme - Americas	10 363 314	10 363 314	10 363 314	10 363 314	10 363 314	51 815 568	4 %		
Global emergency health services	17 514 000	17 514 000	17 514 000	17 514 000	17 514 000	87 570 001	6 %		
Global and regional climate preparedness capacities	41 349 622	41 349 622	41 349 622	41 349 622	41 349 622	206 748 108	15 %		
HLI and protection policy development	20 136 868	20 136 868	20 136 868	20 136 868	20 136 868	100 684 338	7 %		
Movement knowledge management, HD and coordination	7 726 887	7 726 887	7 726 887	7 726 887	7 726 887	38 634 433	3 %		
TOTAL DIRECT PROGRAM COSTS EXCLUDING (UNALLOCATED) RESPONSE FUNDS	276 686 916	276 686 916	276 686 916	276 686 916	276 686 916	1 383 434 579			
DIRECT PROGRAM COST BY SECTOR OR OUTCOME									
Health and Wash									
Protection									
TOTAL DIRECT PROGRAM COSTS EXCLUDING (UNALLOCATED) RESPONSE FUNDS									
INCOME/FINANCING PLAN DIRECT PROGRAM COSTS									
Grant funding other donors									
Funding provided by grant recipient									
Other income									
Norad contribution direct program cost (excluding unallocated response funds)	276 686 916	276 686 916	276 686 916	276 686 916	276 686 916	1 383 434 579	100 %		
TOTAL INCOME/FINANCING PLAN DIRECT PROGRAM COSTS (excluding unallocated Response Funds)	276 686 916	276 686 916	276 686 916	276 686 916	276 686 916	1 383 434 579			
Response Funds - unallocated (19% of Norad's contribution to direct program cost) **	64 901 869	64 901 869	64 901 869	64 901 869	64 901 869	324 509 346	19.0 %		
NORAD CONTRIBUTION DIRECT PROGRAM COST (including unallocated Response Funds)	341 588 785	341 588 785	341 588 785	341 588 785	341 588 785	1 707 943 925			
APPLICATION/GRANT AMOUNT									
Norad contribution direct program cost (including unallocated Response Funds)	341 588 785	341 588 785	341 588 785	341 588 785	341 588 785	1 707 943 925			
Norad indirect cost contribution	23 911 215	23 911 215	23 911 215	23 911 215	23 911 215	119 556 075	7 %		
TOTAL NORAD APPLICATION/GRANT AMOUNT	365 500 000	365 500 000	365 500 000	365 500 000	365 500 000	1 827 500 000			

ANNEX C

AGREED-UPON PROCEDURES ISRS 4400 (REVISED) TO BE PERFORMED IF ANY PART OF THE GRANT IS TRANSFERRED TO IFRC AND/OR ICRC

For every year that any part of the Grant is transferred to IFRC and/or ICRC the following procedures must be performed.

1. Obtain an overview showing the amount of funds transferred to IFRC and/or ICRC under the agreement. Include the amounts in the report, the amounts should be split down to appeal/annex.

For Grant transferred to IFRC

2. Obtain an overview showing the amount of funds transferred to IFRC that is subject to specific project audit (ISA 805). Include the amount in the report.
3. Where a specific project audit has been carried out, ensure that Norwegian funds are visible in the audited project accounts.
4. Where a specific project audit has been carried out, ensure that the audit report is issued in accordance with ISA 805. Note any qualifications or emphasis of matters.
5. Obtain the audit reports for the financial statements of IFRC. Note any qualifications or emphasis of matters.
6. Obtain and read the management letter for IFRC.

For Grant transferred to ICRC

7. Ensure that Norwegian funds are visible in the other information in the annual report of ICRC.
8. Obtain the audit reports for the financial statements of ICRC. Note any qualifications or emphasis of matters.

